

Meeting: Local Pension Board

Date/Time: Wednesday, 2 August 2023 at 10.00 am

Location: Microsoft Teams

Contact: Mrs A. Smith (0116 305 2583).

Email: Angie.Smith@leics.gov.uk

AGENDA

<u>Item</u>

Report by

- 1. Appointment of Chairman.
- 2. Election of Vice-Chairman.

3. Minutes of the meeting held on 26 April 2023.

- 4. Question Time.
- 5. To advise of any other items which the Chairman has decided to take as urgent elsewhere on the agenda.
- 6. Declarations of interest in respect of items on the agenda.
- 7. Pension Fund Administration Report April to Director of (Pages 9 - 20) June 2023 - Quarter One. Corporate Resources 8. (Pages 21 - 32) Report of the Local Pension Board - Annual Director of Report 2022/2023. Corporate Resources 9. Pension Fund Annual Report and Accounts. (Pages 33 - 126) Director of

Corporate Resources (Pages 3 - 8)

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10.	Community Admission Bodies - Voluntary Action Leicester and Bradgate Park Trust.	Director of Corporate Resources	(Pages 127 - 136)
11.	Pension Fund Continuous Improvements Report.	Director of Corporate Resources	(Pages 137 - 152)
12.	Pension Overpayments Report.	Director of Corporate Resources	(Pages 153 - 164)
13.	Risk Management and Internal Controls.	Director of Corporate Resources	(Pages 165 - 176)

14. Dates of Future Meetings.

Future meetings of the Board are scheduled to take place on the following dates, all at 9.30am:

18 October 2023
7 February 2024
17 April 2024
31 July 2024
16 October 2024

Members are also asked to note the Fund's Annual General Meetings, scheduled to take place at 12 Noon on the following dates, which will be open to all scheme members to attend:

- 11 December 2023
- 9 December 2024
- 15. Any other items which the Chairman has decided to take as urgent.

TO:

Employer representatives

Mrs. R. Page CC Mr. R. Shepherd CC Vacancy Leicester City Council

Employee representatives

Ms. C. Fairchild Ms. R. Gilbert Mr. M. Saroya

Agenda Item 3



Minutes of a meeting of the Local Pension Board held at County Hall, Glenfield on Wednesday, 26 April 2023.

PRESENT

Mrs. R. Page CC (in the Chair)

Mr. A Cross Ms. C. Fairchild Mr. M. Saroya

61. Minutes

The minutes of the meeting held on 8 February 2023 were taken as read, confirmed and signed.

62. <u>Question Time.</u>

The Chief Executive reported that no questions had been received under Standing Order 35.

63. <u>To advise of any other items which the Chairman has decided to take as urgent</u> elsewhere on the agenda.

There were no items for consideration.

64. Declarations of interest in respect of items on the agenda.

The Chairman invited members who wished to do so to declare any interest in respect of items on the agenda for the meeting.

No declarations were made.

65. LGPS Central Joint Committee and Annual General Meeting Update

The Board received a report from the Director of Corporate Resources which provided an update on LGPS Central's (Central) Joint Committee and Annual General Meetings, and other relevant matters. A copy of the report marked 'Agenda Item 5' is filed with these minutes.

The Chair welcomed Mr Ian Armfield for Central to the meeting.

Arising from the discussion, the following points arose:

i. The eight Midlands-based Local Government Pension Funds totalled over £45billion, which included £5.5billion Leicestershire Fund as of 31 March 2023.

- ii. For clarity, it was explained that ORCA was the Operations Risk Compliance and Administrations committee.
- iii. Members were informed that, as Leicestershire County Council had a risk register for the Fund, similarly Central held its own regularly reviewed risk register, in that risks were listed with consequences, actions taken, and mitigation of risks, and RAG rated accordingly.
- iv. In terms of the LGPSC's Audit, Risk and Compliance Committee, Members were reassured it had oversight of risk management and assurance, providing appropriate scrutiny of the control environment, and focussed on the integrity of financial statements to ensure they had been appropriately and accurately prepared.
- v. There were also internal auditors under the direct control of the Board, with KPMG used as external auditor for the internal audit, and who had a rolling plan of work that looked at all aspects of Central's operations, and ensured management followed up on any recommendations and improvements for operations on a timely basis. Members were informed that Central produced an AAFO120 report with information on the controls around certain investment management activities and were the first Pool to produce such a report.
- vi. As a regulated entity Central had to ensure it had sufficient regulatory capital (currently at 200% required by the regulator) and produced an annual statement to the regulator. Members were reassured there was nothing of concern to bring to the attention of the Fund.
- vii. Members were further reassured there was a compliance monitoring programme, looking at a broad range of topics around compliance, including investments, market abuse regulations, monitoring of fraud, and conflicts of interest. Priorities for the current year included, from a risk perspective, the automation of manual processes where possible, making them effective and smarter to reduce risk, and further scrutiny of suppliers, to ensure services were provided good value for money.
- viii. Incremental improvements would be made in all aspects of reporting, ensuring that what was being reported was accurate, appropriate, helpful and produced within time frames.
- ix. LGPS Central were in the process of renewing its internal audit mandate and was an opportunity to refresh and rethink what was wanted from an internal audit service.
- x. Advisors were being encouraged to add value (or more value) to what they did, or in some cases explain the value they were adding from the service they provided, which was not always obvious.
- xi. A Member queried that how Central monitored communication across all stakeholders effectively to ensure value for money. Members were assured that Central was a well-structured, organised business with good budgetary control, whereby detailed budgets were ultimately approved by partner funds.

xii. A Member further raised the issue of pensions having an aspect of questions around green or climate investment at local level. Officers confirmed that recently the Local Pension Committee had approved the Net Zero Climate Strategy after extensive engagement and consultation, and an annual Responsible Investment (RI) Plan, to which the public could be directed to online. It was noted that Managers had to improve, and new Managers had to ensure their RI credentials were in line with the Fund's policies, and funds were measured for green target attainment.

RESOLVED:

That the report and update be noted.

66. Pension Fund Administration Report January to March 2023 - Quarter Four

The Board received a report from the Director of Corporate Resources which provided information of the main administrative actions in the fourth quester period from January to March 2023. The report covered governance areas including administration of Fund benefits and the performance of the Pensions Section against its Performance indicators. A copy of the report marked 'Agenda Item 6' is filed with these minutes.

Arising from the discussion, the following points arose:

- i. Members were asked to note that the Key Performance Indicators represented a strong quarter, with most above target or remaining close to target.
- ii. Officers reported that since the report had been written, three other employer risk cases had concluded during the quarter in addition to those listed at point 48 in the report. Members were reassured that whilst there were outstanding agreements or bonds, there were none that were of major concern.
- iii. Members were informed that Hymans Robertson had prepared new online training with up-to-date information and was scheduled to go live early June 2023. There were various elements to the training which had been simplified into shorter sessions that Members would need to complete the modules again. It was noted that Hymans had been invited to the joint Local Pension Committee and Pension Board in person training on 13 June 2023 to introduced Members to the new training modules highlighted as the highest areas of knowledge and need.
- iv. Members of the Board were appreciative of all the work that had been undertaken by the team in what had been a challenging quarter and added that the quarter end results were outstanding.
- v. A Member also referenced a long running case taken through the Internal Dispute Resolution Procedure (IDRP) for which the Ombudsman had not upheld the member's complaint and had found in the favour of the Fund and employer, and was a wonderful accolade to the service.

RESOLVED:

That the report be noted.

67. <u>Risk Management and Internal Controls</u>

The Board received a report from the Director of Corporate Resources which provided information of any changes relating to the risk management and internal controls of the Pension Fund, as stipulated in the Pension Regulator's Code of Practice. A copy of the report marked 'Agenda Item 7' is filed with these minutes.

A thorough review of the risk register was undertaken in March 2023, which was helpful to complete on the back of valuation completing and the Net Zero Climate Strategy being completed. It also provided an opportunity to revisit the layout, risks and scores which were RAG rated. A summary of changes to risks were included in the report.

RESOLVED:

That the report be noted.

68. <u>Internal Audit Arrangements (Including Internal Audit Work Conducted During 2022-23)</u> and the Internal Audit Plan

The Board received a report from the Director of Corporate Resources which provided information on the internal audit arrangements for the Leicestershire County Council Pension Fund (the Fund) and LGPS Central, and summarised the outcomes of audits conducted during 2022-23 and outline of the internal audit plan for 2023-24. A copy of the report marked 'Agenda Item 8' is filed with these minutes.

Arising from the discussion, the following points arose:

- i. Overall performance against the 2022-23 internal audit plan showed that three audits were deferred into the 2023-24 financial year which was due to developments nationally.
- ii. In response to a Member query it was explained that the four-year internal audit plan of work was split between the eight partner funds, with audits assigned to two partners each year on a rota basis, with Leicestershire County Council not required to complete pool audit work until 2024/25.

RESOLVED:

That the report be noted.

69. Pension Fund Continuous Improvements Report

The Board received a report from the Director of Corporate Resources which provided a regular update regarding progress in respect of areas identified as requiring improvement within the Pensions Section. A copy of the report marked 'Agenda Item 9' is filed with these minutes.

Arising from the discussion, the following points arose:

i. A Member acknowledged there was a backlog of outstanding cases under the aggregations process and asked that thanks be passed from the Board to the team who were undertaking the work.

ii. With regards to Members' Self Service it was asked how it was inclusive for members who were not able to access the service online, for example, through disability. Officers reported that online access was the default, but where members had specific issues, with regards to vision, for example, officers would work with them to ensure the member received the correct format of information they required, for example, large print versions of document, or electronic to feed into a translator.

RESOLVED:

- a. That the report be noted.
- b. Members note the date of the joint Local Pension Committee and Pension Board in-person training on Tuesday 13 June 2023.

70. Additional Voluntary Contributions

The Board received a report from the Director of Corporate Resources which informed the Board of the Fund's Additional Voluntary Contribution (AVC) arrangements, the choice of investments offered to members and oversight of the provider's performance. A copy of the report marked 'Agenda Item 10' is filed with these minutes.

A Member queried how members could access all information on AVCs. Officers reported there was information on the pension scheme website on AVCs and provided contact details for the Prudential should a member wish to enter a salary sacrifice arrangement.

RESOLVED:

That the report be noted.

10.00 – 11.23am 26 April 2023 CHAIRMAN

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LOCAL PENSION BOARD - 2 AUGUST 2023

REPORT OF THE DIRECTOR OF CORPORATE RESOURCES

PENSION FUND ADMINISTRATION REPORT APRIL to JUNE 2023 - QUARTER ONE

Purpose of the Report

 The purpose of this report is to inform the Local Pension Board of the main administrative actions in the first quarter period from April to June 2023. The report covers governance areas including administration of Fund benefits and the performance of the Pensions Section against its Performance Indicators. The Board is recommended to raise any areas of concern to be reported to the Local Pensions Committee.

Background

2. The Pensions Section is responsible for the administration of Local Government Pension Scheme benefits of the Leicestershire Pension Fund's 103,000 members.

Performance Indicators

3. Attached to this report are the performance indicators for the Pensions Section, which form part of the Section's Service Plan and have been agreed by the Director of Corporate Resources. These indicators are split into two broad categories, namely how quickly processes are carried out and how customers feel they have been kept informed and treated by staff.

Performance of Pensions Section

- 4. The results for the quarter April to June 2023 are included as Appendix A.
- 5. KPIs in business processes are above or close to target for retirements and payments. The KPI for deaths is below target. This was anticipated as resource in this area has been required on year-end and death benefits can take longer in the first quarter of each year, due to annual pensions increase.

6. KPIs in customer feedback are close or above target.

Governance – Service Delivery

General Workloads

- 7. The tables show the volumes in each work area during the months April to June 2023.
- 8. The Pensions Manager has included a RAG rating to each work area to highlight which areas are below target, close to target, or good or better than target.
- 9. The rating compares the <u>cases that can be processed to the maximum target</u> <u>number of cases at month end</u>. This is designed to assist Officers identify the work areas that require the greatest immediate attention.

Target	Rating
Below target	•
Close to target	
Good or better than target	

April 2023

Area	Cases completed (calculated and checked) in the period	Cases that require more information (cases that are on hold)	Cases thatcanbeprocessed(cases thatcanbeworked on)	Total cases	Maximum target number of cases that be processed at month end	Rating
Preserved Benefits	92	279	1641	1920	1000	•
Retirement Options	195	200	134	334	350	•
Retirements Paid	132	452	109	561	350	
Deaths	83	162	90	252	200	A
Refunds	110	181	86	267	400	
Pension Estimates	97	15	114	129	250	
Transfers in	61	130	62	192	200	

Transfers out (excluding interfunds out) *	9	30	28	58	100	
Aggregations	64	211	1385	1596	1000	•
New starters set up**	817	n/a	n/a	n/a	n/a	n/a

May 2023

Area	Cases completed (calculated and checked) in the period	Cases that require more information (cases that are on hold)	Cases that canprocessed(cases that cancanbeworked on)	Total cases	Maximum target number of cases that be processed at month end	Rating
Preserved Benefits	247	276	1658	1934	1000	•
Retirement Options	180	194	197	391	300	
Retirements Paid	182	485	36	521	300	
Deaths	145	154	70	224	200	
Refunds	121	199	50	249	400	
Pension Estimates	91	8	116	124	250	
Transfers in	55	127	64	191	200	
Transfers out (excluding interfunds out) *	6	30	54	84	100	
Aggregations	34	213	1418	1631	1000	•
New starters set up**	807	n/a	n/a	n/a	n/a	n/a

June 2023

Area	Cases	Cases that	Cases that	Total	<u>Maximum</u>	Rating
	completed	require	<u>can be</u>	cases	<u>target</u>	
	(calculated	more	processed		number of	
	and	information	(cases that		cases that	
	checked)	(cases that	can be		be	
		are on hold)	worked on)		processed	

	in the period				<u>at month</u> <u>end</u>	
Preserved Benefits	213	271	1508	1779	1000	•
Retirement Options	315	185	126	311	300	
Retirements Paid	164	493	104	597	300	
Deaths	108	142	55	197	200	A
Refunds	157	181	37	218	400	
Pension Estimates	75	17	116	133	250	
Transfers in	43	149	69	218	200	
Transfers out (excluding interfunds out) *	29	31	49	80	100	•
Aggregations	47	209	1459	1668	1000	•
New starters set up**	680	n/a	n/a	n/a	n/a	n/a

*Interfunds out are excluded from the figures as Regulations allow one year for members to decide whether to transfer.

**New starters are set up from IConnect interfaces load files provided by the employers.

10. Aggregations and preserved benefits have stabilised over recent months but remain the highest values, so they continue to be targeted as priority areas. The amended Superannuation Contributions Adjusted for Past experience (SCAPE) rate factors were delayed, causing certain transfers to be stock piled. The new factors have now been received and the backlog is being worked through.

Governance – General

Complaints – Internal Disputes Resolution

- 11. The Pension Section deals with complaints through the Local Government Pension Scheme's formal Internal Dispute Resolution Procedure (IDRP). However, complaints are usually resolved informally, avoiding the need for the IDRP to commence. Initial complaints are often caused by misunderstandings or human error and can quickly be resolved.
- 12. In the first quarter period there were no new IDRP Stage 2 appeals.
- 13. One earlier case was not resolved at Stage 2 of the IDRP process and is likely to now proceed to the Pensions Ombudsman.

Breaches Log

- 14. The Pension Manager retains the Fund's breaches log. Each breach is reviewed to decide if the breach is material or not. Only material breaches are reported to the Pensions Regulator.
- 15. There were no material breaches reported for the quarter.

McCloud and Dashboards

- 16. The Board requested McCloud and Dashboards are standing items at each quarterly report.
- 17. A summary update including the Fund's reply on the latest McCloud consultation, is included in the Improvements report elsewhere on the agenda for this meeting.

2022/23 Year-End

- 18. In February 2023 Officers wrote to all the Fund employers detailing the requirements for the 2022/23 year-end. The deadline for employers to provide the year-end data was the 30 April 2023.
- 19. The Statutory deadline for annual benefits statements is the 31 August 2023 and pension taxation saving statements is the 6 October 2023.
- 20. There was a delay in receiving certain monthly data for employers using the East Midlands Shared Service (EMSS) payroll. This is especially key this year as Schools and Academies are moving to alternative payroll providers and the EMSS pension data must be complete, in full, and posted on individual member's pension records before new data from the new providers can be posted.
- 21. As at the 7 July 2023, of the 190 employers the Fund required data for, 188 have been received. The 2 missing employers, Coombs Catering (Hastings HS) and Compass (Vines) have only recently completed their admission agreement for entry into the scheme. Officers are working with these employers to make sure their data is received.
- 22.101 employers are complete and annual benefit statements are ready to be run.
- 23.12 employers have returned the data queries that were sent and are currently with Officers being worked through. If any more queries arise, the employer will have until 31 July 2023 to resolve these.
- 24.75 employers still have data queries and Officers are chasing these cases. 52 of these employers are paid by EMSS and 9 employers are paid by Dataplan. The deadline for returning all queries is 31 July 2023. This provides sufficient time for the changes to be made on the pensions administration system, for statements to be produced by the 31 August 2023.

- 25. Officers expect that only 2 employers, consisting of only 8 scheme members, may not receive their annual benefit statement by the 31 August 2023 due to the legal admission agreement not being completed. Officers are chasing these. The employers are Aspens (City – Herrick PS) and Caterlink (City – Mellor PS). Statements will be sent once the legal position is finalised and all data received.
- 26. The Pensions Manager is pleased with the current year-end position at this time and does not expect any material breaches to occur.
- 27. Officers will provide a further update at the next Board meeting.

Governance – Audit

- 28. During the quarter there was one Internal Audit report received relating to the National Fraud Initiative (NFI).
- 29.NFI is a biennial exercise alerting Pension Fund Officers to pensioners that may have died.
- 30. Usually, the Pension Section is made aware of deaths, either from a family member or friend, a Care Home, a Solicitor, or via the Government's Tell Us Once Service, enabling the pension to cease promptly. In addition, the Pension Section also uses a monthly mortality "tracing service" alerting officers to deaths they may not be aware of. The tracing service is very efficient and captures most deaths, however some deaths are not reported, usually overseas pensioner deaths and occasionally suspicious deaths that may involve Police investigation.
- 31. The NFI exercise, acts a further "back up" and identified four cases in the last biennial exercise.
- 32. The Internal Audit report provided assurance the Pension Section deaths process is thorough and robust but made three recommendations that Fund Officers have agreed to.
 - The Pensions Manager is assured officers are sufficiently trained and professional, to be independent of the financial processes being checked.
 - Normal recovery processes have been initiated for the four cases in question.
 - NFI now offers a supplementary six-monthly mortality screen. Officers have agreed to use this service for all pensioners every six months. This acts as a more frequent "back up" solution, enabling pensions to be ceased more quickly for new cases identified.

Governance – The Pensions Regulator Code of Practise

33. In 2021 The Pensions Regulator (TPR) completed a consultation on amalgamating their current codes into one single code.

- 34. There have been various delays but the new code is now expected in the middle of 2023.
- 35. Officers and The Fund's Actuary will compare the current codes and the new single code via a "gap" analysis.

Governance - Department for Education (DfE) – Guarantee Expanded

- 36. In May 2023 the Education & Skills Funding Agency (ESFA) released an updated policy paper regarding the operation of the DfE Academy Guarantee and its application to academy outsourcings.
- 37. Pension liabilities associated with academy outsourcings in the below scenarios are now guaranteed by the DfE. Previously outsourcings in scenarios 2 and 3 below were not being covered by the guarantee. This meant that the academy could not be a guarantor to the admission agreement. This issue is now resolved.
- 38. The scenarios covered are set out below. This is only applicable to staff who are eligible for LGPS and if the admission is operating under a 'pass-through' arrangement (which is the Leicestershire Fund's preferred admission route).
 - Staff currently working for an academy transfer to an outsourced contractor under TUPE
 - Staff who transfer to an outsourced contractor under TUPE before the academy converted (i.e. when it was still a maintained school) and the outsourcing contract passes to the academy following conversion.
 - Staff who currently work for the local authority which is providing services to the academy under a contract, but the contract is then awarded to another third-party contractor and the staff transfer to the contractor under TUPE.
- 39. Academies do <u>not</u> need to request ESFA approval in the above scenarios. If the outsourcing is not covered under the scenarios, then academies still must contact ESFA for approval.
- 40. ESFA's view is that this now removes the need for a bond for outsourcings in these scenarios. If an administering authority still insists on a bond, then the contractor has to provide it as academies cannot provide bonds for LGPS liabilities.
- 41. The policy is retrospective in its application.
- 42. The Leicestershire Fund's approach is to ensure the Academy understands the risk they are taking on if the contractor does not have a bond in place, and making sure Officers have something in writing from the Academy confirming their agreement to proceed without a bond.

43. Information on the <u>DfE LGPS Guarantee for Academy Trusts</u> is available as a publication online.

Governance – Employer Risk

- 44. Fund Officers continue to regularly review employer risk. Where there are outstanding admission agreements or bonds, these are reported to the Board each quarter.
- 45. In the table below, the outstanding cases are listed in risk order, highest to lowest. The highest risk cases tend to be the longest unsigned admission agreements. Unsigned admission agreements mean, the staff that have transferred to the new employer are currently not active LGPS members. Once the admission agreement is legally signed, the pension start date for the staff will be backdated to the date of transfer, so the staff do not lose any scheme membership.
- 46. Medium or lower risk cases tend to be where bonds are outstanding. The risk level is assessed by either bond value or the type of employer that provided the outsourcing and their ability to act as guarantor to the Fund.
- 47. When scheme members reach age 55 the risk increases because if those members are made redundant or retire on interests of efficiency, they qualify for unreduced pension benefits. A strain cost is generated in these cases that must be paid in full by the employer.

Letting employer and Contractor	Outstandi ng Issue	Type of admission agreement and start date if outstanding	Full or Capital Cost Bond / Value and End Date	Comments	Fund Risk Level
Leicester City Council (Mellor School) to Caterlink	Admission Agreement and Bond	Pass-through 1 August 2022	Capital Cost Bond of £33,000 3 years	Draft Admission Agreement circulated. Caterlink have approved. Awaiting approval from Leicester City Council before final engrossments can be circulated. Officers continue to chase Leicester City Council. 5 members have been written to explaining the delay. Officers continue to chase completion.	High

48. The position as at 7 July 2023 is as follows.

Letting employer and Contractor	Outstandi ng Issue	Type of admission agreement and start date if outstanding	Full or Capital Cost Bond / Value and End Date	Comments	Fund Risk Level
Leicester City Council (Herrick Primary) – Aspens	Admission Agreement	Pass-through 1 September 2022	n/a Draft Admission Agreement circulated. Aspens have approved. Awaiting approval from Leicester City Council before final engrossments can be circulated. 3 members have been written to explaining the delay. Officers continue to chase Leicester City Council.		High
St Edwards Primary (LCC LTS) to Coombs	Admission Agreement	Pass-through 1 April 2023	n/a	Draft Admission Agreement has been circulated for approval.	Medium/ High
Hemington Primary (LCC LTS) to Coombs	Admission Agreement	Pass-through 1 April 2023	n/a	Draft Admission Agreement has been circulated for approval.	Medium/ High
Chief Constable to Mitie Care	Bond (previously set at £190,000)	n/a	£213,000	Mitie had questions regarding the bond amount which officers have responded to. Officers continue to chase completion.	Medium/ Low
Atalian Servest (City of Leicester)	Bond (previously set at £86,000)	n/a	£112,000	Bond extension notices issued to Atalian Servest to pass to guarantor to authorise.	Low
Atalian Servest (Soar & Moat)	Bond (previously set at £66,000)	n/a	£92,000	Bond extension notices issued to Atalian Servest to pass to guarantor to authorise.	Low
MEAD Education Trust to Compass (Primary School Staff)	Bond	n/a	£94,000	Awaiting Bond agreement to be signed by Compass and the Bank.	Low
MEAD Education Trust to	Bond	n/a	£17,000	Awaiting Bond agreement to be signed by Compass and the Bank.	Low

Letting employer and Contractor	Outstandi ng Issue	Type of admission agreement and start date if outstanding	Full or Capital Cost Bond / Value and End Date	Comments	Fund Risk Level
Compass (Secondary School Staff)					
Ashby Hill Top Primary to Coombs Catering	Bond (previously not required but member turned aged 55)	n/a	£24,000	Draft Bond Agreement has been sent out for approval. Officers continue to chase for completion of the bond. Academy questioned whether a bond is needed due to the recent DfE change.	Low
Hastings High School to Coombs Catering	Bond	n/a	£16,700	Awaiting Bond Agreement to be agreed by Coombs and the Bank. Officers continue to chase.	Low
MET to Taylor Shaw (Elior)	Bond	n/a	£12,000	Officers continue to chase for completion of the bond.	Low

49. The cases completed in the quarter are listed below.

- Beacon Academy (Academies Enterprise Trust) to Churchill Services -Admission Agreement 2022 Contract - Admission Agreement and Bond Agreement
- MEAD Education Trust to Compass (Primary School Staff) 2022 Contract -Admission Agreement
- MEAD Education Trust to Compass (Secondary School Staff) 2022 Contract -Admission Agreement
- North Warwickshire and South Leicestershire College/Leicestershire County Council to Aramark 2022 Contract - Admission Agreement
- Leicestershire County Council and City Council to Ingeus 2022 Contract -Admission Agreement
- Bradgate Education Partnership (in house staff) to Caterlink Bond Agreement
- Bradgate Education Partnership/Leicestershire County Council (LTS) to Caterlink - Bond Agreement
- LIFE MAT to Total Swim Bond Agreement

Governance – Knowledge and Understanding

- 50. On the 1 June 2023 the Fund's Actuary launched its new on-line knowledge and understanding training tool for the Fund's Committee and Board Members.
- 51. The new on-line service has been developed after considering Member's comments on the previous version. There are now more, shorter, easier to navigate modules.
- 52. On the 13 June 2023, Fund Officers and external speakers, including Hymans Robertson, provided a training session for Committee and Board Members, addressing the main topics highlighted as training areas from the received training needs assessments.
- 53. The training is available as a recording for Members who were unable to attend.

Recommendation

54. It is recommended the Board considers the report and raises any areas of concern with the Local Pension Committee.

Equality Implications

55. There are no equality implications arising from the recommendations in this report.

Human Rights Implications

56. There are no Human Rights implications arising from the recommendations in this report.

Appendices

Appendix A – Key Performance Indicators April to June 2023

Officers to Contact

Ian Howe Pensions Manager Telephone: (0116) 305 6945 Email: Ian.Howe@leics.gov.uk

Declan Keegan Director of Corporate Resources Telephone: (0116) 305 6199 Email: Declan.Keegan@leics.gov.uk

APPENDIX A

Quarter One – 1 April 2023 to 30 June 2023

Quarter - April to June 2023								
Business Process Perspective	Target	This Quarter		Previous quarter	Customer Perspective - Feedback	Target	This Quarter	Previous Quarter
Retirement Benefits notified to members within 10 working days of paperwork received	92%	94%			Establish members understanding of info provided - rated at least mainly ok or clear	95%	100%	96%
Pension payments made within 10 working days of receiving election	95%	94%		98%	Experience of dealing with Section - rated at least good or excellent	95%	95%	90%
Death benefits/payments sent to dependant within 10 working days of notification	90%	79%	•		Establish members thoughts on the amount of info provided - rated as about right	92%	91%	93%
					Establish the way members are treated - rated as polite or extremely polite	97%	100%	100%
Good or better than target					Email response - understandable	95%	100%	100%
Close to target					Email response - content detail	92%	98%	100%
Below target					Email response - timeliness	92%	98%	96%

Agenda Item 8



LOCAL PENSION BOARD – 2 AUGUST 2023

REPORT OF THE LOCAL PENSION BOARD

ANNUAL REPORT 2022/2023

Purpose of the Report

1. The purpose of this report is to seek the Board's approval of the appended Annual Board Report Fund for the financial year 2022/2023.

Background

2. The Public Service Pensions Act 2013 requires the establishment of Local Pension Boards to assist local authorities with the effective management of local pension funds. The Department for Housing, Communities and Local Government (now the Department for Levelling Up, Housing and Communities) has issued regulations and reporting guidelines concerning the implementation of Local Pension Boards.

Annual Report

- 3. As part of the Fund's Independent Governance Review undertaken in 2020 a recommendation was for the Board to write an Annual Report as best practice. The report provides a summary of the work carried out by the Board, covering the period from April 2022 to March 2023.
- 4. The Annual Report will go to the Local Pension Committee on 8 September 2023 and to the Pension Fund Annual General Meeting on 11 December 2023.

Recommendation

5. The Board is asked to approve its Annual Report for 2022/23.

Equality Implications

6. There are no equality implications arising from the recommendations in this report.

Human Rights Implications

7. There are no human rights implications arising from this report.

Appendices

Appendix - Pension Board Annual Report

Officers to Contact

Ian Howe Pensions Manager Telephone: (0116) 305 6945 Email: <u>Ian.Howe@leics.gov.uk</u>

Angie Smith Democratic Services Officer Telephone: (0116) 305 5483 Email: <u>Angie.Smith@leics.gov.uk</u>

LOCAL PENSION BOARD ANNUAL REPORT

What is the Local Pension Board

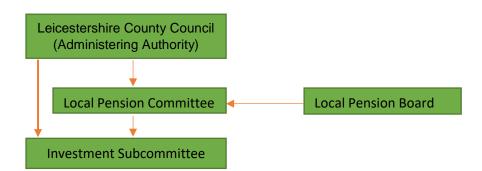
The Local Government Pension Scheme (LGPS) Regulations ("the Regulations") established Leicestershire County Council as the administering authority for the Leicestershire Pension Fund, with responsibility for managing and maintaining the Fund.

The Regulations further required that Leicestershire County Council in its capacity as administering authority established a Local Pension Board. It's purpose is to assist the Administering Authority in:

- securing compliance with the Regulations, other legislation relating to the governance and administration of the LGPS, and the requirements imposed by the Pension Regulator in relation to the LGPS; and
- ensuring the effective and efficient governance and administration of the LGPS

While the Local Pension Board was established by the County Council it does not sit within the typical arrangements that apply to local authority committees, including those that apply to the Local Pension Committee. Instead, the Board operates outside of the usual local authority committee structure and serves an advisory and compliance role for the Fund as set out within its Terms of Reference. The Board cannot be delegated to carry out the functions and responsibilities that legally pertain to the administering authority, however, they do perform activities to support the Local Pension Committee and can escalate issues with the Committee and the Pensions Regulator where it expresses concern.

The structure of the Fund is set out below.



The Local Pension Board is comprised of;

- Three scheme member representatives,
- Three employer representatives
- One substitute scheme member representative.

Details of how the Members of the Local Pensions Board are appointed can be found in the <u>terms of reference.</u>

As of 31 March 2023 the Board is constituted of the following members:-

Employer Representatives

Mrs. Rosita Page CC - Chairman Leicestershire County Councillor

Mr. Richard Shepherd CC Leicestershire County Councillor

> **Cllr. Vijay Riyait** Leicester City Councillor

Scheme Member Representatives

Ms. Caroline Fairchild – Vice Chairman

Ms. Ruth Gilbert

Mr. M. Saroya

Mr Anthony Cross (Scheme Member Reserve Representative)

While there is no statutory obligation for the Local Pension Board to publish a report, it is recognised as best practice for the Board to report on its activities for the year and its future plans.

The Public Service Pensions Act 2013 requires an administering authority to publish information about its Local Pension Board, this is included on the County Council's <u>Website</u>, and as part of the Governance Compliance Statement within Leicestershire Pension Fund's Annual Report.

Foreword by the Chair of the Local Pension Board

On behalf of the Local Pension Board, I am delighted to be able to present the fourth Annual Report of the Local Pension Board of the Leicestershire Pension Fund. This report covers the period from 1 April 2022 to 31 March 2023, to align with the Fund's Annual Report.

As a defined benefit scheme for our 103,000 Members the Leicestershire Pension Fund pays scheme members a retirement income based on salary and the number of years worked for the employer. The Fund invests contributions made by employers into long term investments, and though the market will always fluctuate investment performance does not affect Members pensions. As of 31 March 2023, the Fund contained £5.8billion of assets.

Throughout the year we have complemented the Administering Authority, ensuring compliance with the Public Service Pensions Act, the LGPS Advisory Board, the Chartered Institute of Public Finance and Accounting and The Pensions Regulator.

In February, we welcomed sight of the draft Net Zero Climate Strategy, and I am pleased to note it was approved by Committee in March. We supported the Fund's commitment to become net zero by 2050 and are assured that this proactive approach to managing climate risks and opportunities in the transition to a low-carbon economy is being managed responsibly, in a way that ensures the financial sustainability of the Fund for its members.

The Board has no concerns about the Leicestershire Pension Fund or its Administration.

We will continue to support the Pensions Manager, and we are confident he will continue to administer the Fund efficiently and effectively despite ongoing pressures.

I would like to place on record the Board's appreciation for the support and transparent advice of the officers.

To keep the Annual Report succinct, it is difficult to reflect the variety of issues we have considered during another busy year. Further information about the Board's work can be found on the <u>website</u>. Despite the continual challenges, I am looking forward to another successful year ahead.

Mrs. R. Page CC

Chairman of the Local Pension Board

Approved: 2 August 2023

Member Attendance

The Board has met on four occasions during the year and attendance has been positive with employer and employee representatives freely giving their time and commitment.

	2022/23					
	REPRESENTING	May	August	October	February	ATTENDANCE
MRS. R. PAGE	Administrative Authority	\checkmark	✓	✓	✓	100%
MR. R. SHEPHERD	Administrative Authority	~	✓	✓	√	100%
CLLR. V. RIYAIT (FROM NOVEMBER 2022)	Leicester City Council				✓	100%
CLLR. D. BAJAJ (TO SEPTEMBER 2022)	Leicester City Council	✓	Х			50%
MR. M. SAROYA	Scheme Member Representative to term end December 2024	✓	Х	✓	✓	75%
MS. C. FAIRCHILD	Scheme Member Representative to term end December 2023	✓	✓	✓	✓	100%
MS. R. GILBERT	Scheme Member Representative to term end December 2025	√	Х	Х	✓	50%
MR. A. CROSS (RESERVE) (FROM DECEMBER 2022)	Scheme Member Representative					

The Board held four meetings during the year. Which have covered the following:

- **Pension Fund Administration Reports –** The Board was updated at each meeting on the performance of the Pension's Section against its performance indicators. Including updates on breaches, complaints and appeals.
- **Responsible Investment (RI) Update** A report on the Fund's position with respect to direct Russian exposure, progress of its 2022 RI Plan and progress in relation to Net Zero Climate Strategy (NZCS) for the Fund.
- Pension Fund Valuation 2022 The Board was updated about the assumptions in the Leicestershire Local Government Pension Scheme (LGPS) 2022 Valuation.
- Pension Fund Annual Report and Accounts 2021/22 The Board's comments were sought on the report in its role in assisting the administering authority in ensuring the effective and efficient governance and administration of the Fund.
- **Risk Management and Internal Controls –** The Board was updated at each meeting on the risk management and internal controls of the Fund.
- Business Plan and Budget 2023/24 The Board commented on the report prior to its presentation to the Local Pension Committee in March 2023.

- **Dashboards** The Board received information on the national Pensions Dashboards Programme (PDP).
- **McCloud Remedy Report** The Board received regular updates in respect of preparations for the implementation of the 'McCloud Judgement' to remove age discrimination protections against younger scheme members.
- Funding Strategy Statement (FSS) and Indicative Whole Fund Results The Board received a report on key policy changes in the LGPS, draft FSS, information on the calculation of Fund valuation, and proposed change to the CPI assumption.
- Net Zero Climate Strategy The Board commented on the development of the Net Zero Climate Strategy and feedback received during the first public engagement on draft targets and measures.
- Internal Audit Arrangements The Board received information on the internal audit arrangements for the Fund and LGPS Central.
- Additional Voluntary Contributions The Board were informed of AVC arrangements, the choice of investments offered to members and oversight of the provider's performance.
- **Continued Improvements and Systems –** The Board was updated at each meeting on the continuous improvements of the Pension Section.
- Internal Audit work conducted during 2021-22 and Audit plan 2022-23 The Board welcomed the outcome of the 2021-22 audit report which resulted in positive assurance grading with no high importance recommendations.
- **Training Policy** Detailing the Fund's approach to delivery, assessment and recording of training that Members of the Local Pension Committee and Board are expected to complete.
- **Cyber Policy** The Board commented on the new draft Cyber Policy, which had been developed to ensure that the Fund could demonstrate that robust governance arrangements were in place, and to provide assurance that risks were well managed, covering two sections: cyber issues relating to systems and staff, adopting other County Council policies where required.
- LGPS Central Joint Committee and Annual General Meeting Update The Board received an update on the work of LGPS Central the Fund's asset pool, through the Fund's role as co-owner of the company and as a recipient of its investment services.

Breaches

The Board has a responsibility to report any matter that appears to be materially significant.

There were no significant issues of concern raised with, or by the Board, throughout the year. Furthermore, no issues were escalated to the Local Pension Committee.

Highlights

Below is a selection of highlights of the items considered this year:

Dashboards

The Pensions Manager updated the Board on the new national exercise to set up pension Dashboards, which will enable UK residents the opportunity to register on the dashboard to view all their pensions "in one place". We queried whether there would be an increase in calls to the helpline, and asked if the dashboard added value to the pensions process. We were assured that raising awareness and getting people to think about their pensions earlier was good and would eventually become the norm moving forward with the benefit of people being able to delve into their own information to calculate pensions, thus releasing calls to the pension helpline.

Risk Management and Internal Controls

Throughout the year we continued to review the risk register at each of our meetings.

We continued to monitor employer risks including outstanding admission agreements and bonds. The highest risk cases tended to be the longest unsigned admission agreements, which mean the staff that have transferred to the new employer are currently not active LGPS members. We noted that once the admission agreement is legally signed, the pension start date for the staff will be backdated to the date of transfer, so the staff do not lose any scheme membership.

Business Plan and Budget

Prior to the Budget and Business Plan's consideration and approval by the Local Pension Committee the Board scrutinised the report.

We questioned the significant pressure on the Pension Section resultant from upcoming pieces of work over business as usual, the most significant being implementing a solution for the national Pensions Dashboards, ongoing implementation of McCloud, implementing the Pensions Regulator's new Code of Practice, and reviewing the Fund's Additional Voluntary Contribution (AVC) provider. The Pension Manager believed the McCloud implementation would be the most challenging area of administration during 2023/24, and that the management team would continue to monitor the situation.

Looking ahead to 2023/24

The Board will maintain oversight of the Fund and continue to receive regular reports on admin, governance and risk.

It is clear that there are a lot of policies, initiatives and schemes in the pipeline outside of the Fund's control which we will monitor and support implementation of given the impact it may have on already heavy administration pressure. This will involve the Government's Pension Dashboard scheme, the impact of McCloud, the Scheme Advisory Board's Good Governance report, as well as changes to legislation as and when required.

Training

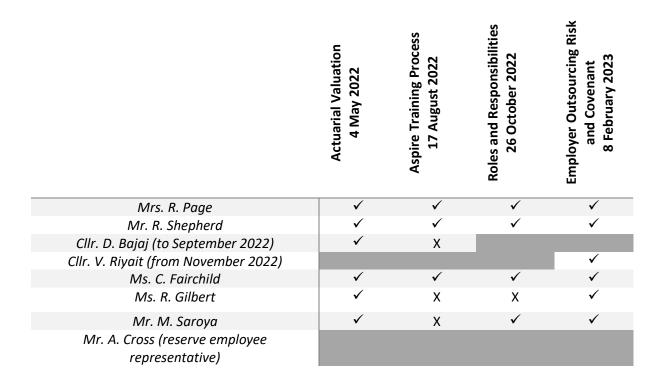
The Fund's <u>Training Policy</u> was adopted in November 2019, and refreshed March 2022 and applies to all members of the Local Pension Committee, Local Pension Board and senior officers involved in the management and administration of the Fund. The Training Policy has regard to relevant codes of practice and guidelines issued by the Pensions Regulator, CIPFA, the training needs of the Committee and Board and the Fund's current priorities.

The 2013 Public Service Pension Act requires that members of Local Pension Boards have an appropriate level of knowledge and understanding in order to carry out their role. Any individual appointed to a local pension board must be conversant with;

- The regulations of the Local Government Pension Scheme, including historical regulations and transitional provisions, to the extent that they still affect members;
- Any document recording policy about the administration of the scheme Local Pension Board members must also have knowledge and understanding of;
- The law relating to pensions, and
- Such other matters as may be prescribed in other legislation

The degree of knowledge and understanding required by Board members is appropriate for the purposes of enabling the individual to properly exercise the functions of a member of the Local Pension Board. The Leicestershire Pension Fund is committed to supporting Local Pension Board members to achieve the level of knowledge and understanding they require by providing the appropriate level of training and assistance.

Members of the Board complete self-evaluation forms on an annual basis assessing their knowledge in terms of General Understanding, Funding and Pension Administration. A personal Training Plan is then developed for each Member based on the results of these assessments and is supplemented, where appropriate, to cover matters arising in the course of managing the Fund as part of reports to the Board and following meetings delivered by officers or the Fund's providers such as the Actuary and independent adviser. The attendance log for training undertaken following Board Meetings is as follows:



Given there have been a number of recent changes both within the LGPS, and externally in the broader pension's environment all Local Pension Board Members are encouraged to complete Hymans Robertson Aspire online training and other external training as held by the Scheme Advisory Board, Local Government Association, Hymans Robertson as well as LGPS Central.

The online training is provided via the Fund's Independent Advisor Hymans Robertson. Members are recommended to complete certain topics on the Hymans Aspire Training depending on their knowledge/understanding. Progress within the modules is as follows:

	An introduction to the LGPS Module 1	LGPS Governance and Oversight Bodies Module 2	Administration & Fund Management Module 3	Funding and Actuarial Matters Module 4	Investments Module 5	Current Issues Module 6
Local Pension Board						
Mrs. R. Page CC	Р	Р	Р	Р	Р	S
Mr. R. Shepherd CC	Р	C	C	C	C	S
Cllr. D. Bajaj (to September 2022)	S	S	S	S	S	S
Cllr. V. Riyait (from November 2022)	S	S	S	S	S	S
Mrs. C. Fairchild	С	С	С	С	С	Р
Mrs. R. Gilbert	С	С	S	С	S	S
Mr. Manjit Saroya	С	S	S	Р	S	S
Mr. A. Cross (Reserve from January 2023)	С	S	S	S	S	S

S - Subscribed

P – In progress

C - Completed

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LOCAL PENSION BOARD – 2 AUGUST 2023 REPORT OF THE DIRECTOR OF CORPORATE RESOURCES PENSION FUND ANNUAL REPORT AND ACCOUNTS 2022/23

Purpose of the Report

1. The purpose of this report is to seek the Local Pension Board's comments on the appended Annual Report and Accounts of the Pension Fund for the financial year 2022/23.

Background

- There is a statutory requirement for the Annual Report and Accounts to be available on or before 1st December 2023. The Accounts are in the process of being audited and the Board and Committee will be updated at the earliest possible opportunity on the opinion given by the Auditor once this process has been completed.
- 3. Due to the Board's role in assisting the Administering Authority in ensuring the effective and efficient governance and administration, it is considered appropriate to seek the Board's views on the report. Any comments from the Board will be considered by the Local Pension Committee at its meeting on 8 September 2023.
- 4. The Annual report and Accounts will go to the Pension Fund Annual General Meeting on 11 December 2023.

Recommendation

5. The Local Pension Board is asked to comment on the report.

Equality Implications

6. There are no equality implications arising from the recommendations in this report.

Human Rights Implications

7. There are no human rights implications arising from this report.

Background Papers

None

<u>Appendix</u>

Appendix A – Pension Fund Annual Report

Officers to Contact

Mr D Keegan, Director of Corporate Resources Tel: 0116 305 7668 Email: <u>Declan.Keegan@leics.gov.uk</u>

Mr I Howe, Pensions Manager Tel: 0116 305 6945 Email: <u>lan.Howe@leics.gov.uk</u>

Pension Fund Annual Report

LOCAL GOVERNMENT PENSION SCHEME LEICESTERSHIRE

Administered by

LEICESTERSHIRE COUNTY COUNCIL

Pension Fund Annual Report

Year ended 31st March 2023

36

CONTENTS

INTRODUCTION	3
SCHEME MANAGEMENT AND ADVISORS	4
RISK MANAGEMENT	6
FINANCIAL PERFORMANCE	7
PENSION SCHEME ADMINISTRATION	
INVESTMENT POLICY AND PERFORMANCE	
RESPONSIBLE INVESTING	23
LGPS CENTRAL POOL	
ACTUARIAL STATEMENT FOR 2021/22	Error! Bookmark not defined.
FINANCIAL STATEMENTS	40
GOVERNANCE COMPLIANCE STATEMENT	74
GLOSSARY	

The Fund has a number of policy statements including:

- Funding Strategy Statement
- Investment Strategy Statement and Investment Advisor Objectives
- Administration and Communication Strategy
- Net Zero Climate Strategy

These are available on the link below. They have not been reproduced within the Annual report, as when taken in combination are sizeable and some have previously been approved by the Pensions Committee.

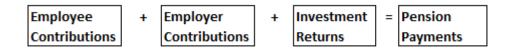
https://leicsmss.pensiondetails.co.uk/home/scheme-member/lgps/fund-admin-and-guidance/pension-fund-and-finance

INTRODUCTION

Leicestershire County Council is the administering body for the Local Government Pension Scheme (LGPS) within Leicestershire and Rutland. Leicestershire County Council has a statutory obligation to administer a Pension Fund for eligible employees of all Local Authorities within the geographic boundaries of Leicestershire and Rutland and also the employees of certain other scheduled and admitted bodies. The Fund does not cover teachers, lecturers, police or fire-fighters as they have their own schemes.

This report has been produced in accordance with Section 57 of the Local Government Pension Regulations 2013. It sets out the way in which the Pension Fund is managed both in relation to the administration of benefits and to the investment of the Fund's assets.

The benefits within the scheme are determined by regulation and guaranteed by statute. The pension fund exists to help defray the cost of paying pension benefits. Contributions to the pension scheme are made by both employees and employers. Any new employee is automatically brought into the scheme unless they opt out.



The Fund's membership increased by 3,954 during 2022/23 and at the year-end stood at 103,194. Figures for Active, Preserved and Pensioner Members all saw an increase during the year.

SCHEME MANAGEMENT AND ADVISORS

The Local Pension Committee is responsible for the management of the Fund, and considers pensions matters with a view to safeguarding the interests of all Fund members. The Members who sit on the Committee act on behalf of the beneficiaries of the LGPS and in this way have a similar role to trustees in primarily protecting the benefits of the LGPS members, overseeing the direction of investments and monitoring liabilities. The Committee comprises of five County Council members, two from Leicester City Council, two members nominated by the District Councils, one representative of De Montfort/Loughborough Universities and three non-voting staff representatives. The Committee acts in the interest of all scheme employees and employers regardless of their nominating organisation. In order to ensure continuity, staff representatives, who are chosen at the Fund's Annual General Meeting, are appointed to the Committee for a three-year period but arrangements have been made to ensure that at least one staff representative place becomes available each year. The Local Pension Committee sets the overall investment strategy for the Fund and will deal with all investment governance issues. The Committee meets quarterly and also has a separate annual meeting to consider strategic issues relevant to the Fund.

The Investment Subcommittee consists of six voting members (the Chair, Vice Chair, one other elected member of the County Council, the Universities representative and one member from each of the City and District Councils, all of whom are members of the Local Pension Committee) and one non-voting staff representative. Its role is to consider action that is in-line with the strategic benchmark agreed by the Committee and to take a pro-active approach to the Fund's investments, and also to deal with 'tactical' issues associated with implementing the strategy, such as investment manager appointments and the timing of asset allocation changes.

The Committee and Subcommittee receive investment advice from Hymans Robertson LLP. Other consultants will also be utilised if there is felt to be an advantage to this.

The Local Pension Board was established by the Administering Authority under Regulation 106 of the Local Government Pension Scheme Regulations 2013 (as amended) and operates independently of the Local Pension Committee. The Board's role is to assist the County Council as the Administering Authority and Scheme Manager in ensuring the effective and efficient governance and administration of the Local Government Pension Scheme. The Administering Authority retains ultimate responsibility for the administration and governance of the Scheme.

Membership of the Local Pension Board consists of six voting members. Three employee representatives elected in the same manner as those employee representatives on the Local Pension Committee, and three employer representatives comprising two elected members of Leicestershire County Council and one elected member from Leicester City Council.

There is a statutory requirement for the Fund to maintain a Governance Compliance Statement, and this is replicated in full in the <u>Governance Compliance Section here.</u>

At a national level the LGPS is governed by the Department for Levelling Up, Housing and Communities (DLUHC) and the LGPS Scheme Advisory Board (SAB). The LGPS also takes account of guidance issued by the Pensions Regulator and Pensions Ombudsman determinations.

The role of the SAB is to help and support DLUHC and administering authorities fulfil their statutory duties and obligations. The SAB aims to be both reactive and proactive. It will seek to encourage best practice, increase transparency and coordinate technical and standards issues. **Scheme Management and Advisors as of March 2023.**

Leizestershire County Council Leizestershire Council Leizester City Council Mr. T. Barkley CC (Chairman) Clir. A. Clarke Mr. T. Barkley CC (Vice-Chairman) Mr. D. Grinley CC (Wice-Chairman) Clir. S. Waddington Mr. S. Waddington Mr. S. Markey CC (Mairman) Clir. S. Waddington Mr. S. Wright CC (Up to May 2022) Mr. D. Gamble CC (up to May 2022) Clir. N. Granha MBE Mr. S. Wright CC (from May 2022) Mr. S. Wright CC (from May 2022) Clir. N. Granha MBE Mr. S. Wright CC (from May 2022) Mr. A. Wilson (up to December 2022) Mr. Z. Limbada Mr. S. Buil CC (from May 2022) Wr. A. Wilson (up to December 2022) Mr. Z. Limbada Mr. S. Borth Mr. A. Booth Mr. Z. Limbada Mr. C. Rit (from December 2022) Wr. C. Pitit (from December 2022) Mr. C. Fairchild (Vice-Chairman) Mr. S. Ropherd Mr. R. Shepherd K. Gailbert Mr. Saroya Clir. J. Bajaj (appointed as of 31 March 2022 to September 2022) September 2022) Ut to date Membership of the Local Pension Board can be viewed here, Officer (Director of Int Howe - Pensions Manager - Leicestershire County Council) Culr. V. Ryait (appointed as of November 2022) Clir. V. Ryait (appointed as of November 2022) <th colspan="4">Local Pansion Committee</th>	Local Pansion Committee					
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DTZ Investment Management Stafford Capital Partners			
	Pooled investments		
	LGPS Central		
Fund Custodian	Legal Advisor		
JPMorgan, Bournemouth	County Solicitor, Leicestershire County Council		
Auditor	Actuary and Investment Consultant		
Grant Thornton LLP	Hymans Robertson LLP, Glasgow		
Banker	AVC Provider		
National Westminster Bank, Leicester	Prudential, London		
Scheme Administrator			
Leicestershire County Council			

RISK MANAGEMENT

There are many risks associated with the Local Government Pension Scheme, covering both the investment of the assets and the administration of the benefits payable. Officers monitor Fund risk and bring a risk report to each Local Pension Committee and Local Pension Board meeting, to provide the latest position on key risks.

The risks are individually scored and each has additional controls applied to mitigate the risk. Any risk score of 15 or over is classed as a very high risk and escalated within Leicestershire County Council. There are no scores on the Pension Fund risk register 15 or over.

The ongoing risk for the Fund is that the value of assets held will ultimately be insufficient to pay for all the benefits due. This risk is quantified by a triennial actuarial valuation, which compares the value of assets to the accrued liabilities and sets employer contribution rates that are considered appropriate to ensure that all benefits can be paid. The 31 March 2022 triennial valuation detailed an improved funding position, with the Fund at 105% funded.

The performance of the assets of the Fund is an important element in helping to maintain affordable employer contribution rates – the higher the long-term investment return achieved, the more of the benefits will be funded by investment returns rather than employer contributions, with employee contributions assumed to be fixed. A long-term approach is taken to agreeing an asset allocation benchmark, with both return and risk considered. The Fund's asset allocation policy is reviewed annually.

Individual investment manager performance is usually of lower importance than the asset allocation benchmark, but individual manager performance does have an impact and their performance is considered and reviewed regularly. When there are doubts about a manager's ability to generate future performance that is in line with the Fund's requirements/expectations appropriate action will be taken, and this may include the release of a manager. It is not generally optimal to change managers on a frequent basis due to the associated costs (which are mainly the impact of bid/offer spreads and charges within markets), and as a result changes are considered very carefully before they are agreed.

The Local Pension Committee receives advice from the investment practice of Hymans Robertson and this assists in making decisions in respect of both overall investment policy, manager selection/retention and good governance.

The Fund employs a large number of investment managers, and all of these invest in a specific asset class and can be termed 'specialist'. Many of these managers are required to have external assessments of their systems and operations and these are reviewed to ensure that there are no issues which put the Fund's investments at risk.

41

Other investment managers that the fund employs are appointed by LGPS Central Ltd, a company which pools together pension fund assets from various pension funds across the Midlands. Leicestershire County Council along with eight other pension funds is a joint owner of the company. The company has its own governance and risk management structures in place.

Under the Pensions Regulations all employers must pay over contributions deducted from employees, plus the required employer contributions, to the administering authority within certain timescales. These payments are monitored closely, and immediate action is taken in the event of a late payment. Late payment does not put the benefits of individuals at risk.

Many of the risks associated with providing efficient and cost-effective Pensions Administration are mitigated by ensuring that officers involved in LGPS are knowledgeable and well-trained on an on-going basis. Ensuring that employers understand their responsibilities to the Fund and fulfil them efficiently is also crucial, and an on-going programme of support for them is in place.

FINANCIAL PERFORMANCE

Non-investment cash flows

Non-investment cash inflows for the fund come via payments from Employers of their and employees' contributions. There were a small number of incidences of late payment of contributions by employers over the year, and these were exclusively because of administrative failings on their part. On each occasion the employer was reminded of their responsibilities, and it was not felt necessary to levy interest on overdue contributions. Employer contributions ranged from 0% to 35.7% with the average employer rate being 26.3%.

Administrative costs (includes investment management costs and transaction fees) were £54.5m for the year compared to £42.4m in the previous year (2021/22). This increase was largely driven by a rise in performance related investment manager costs, one manager significantly outperformed and accounted for the majority of the increase. There was also an increase to transaction fees which includes equalisation interest on some products which had increased year on year. Action was taken during the year to reduce investment management costs where there was opportunity to do so. There were no material movements in non-investment assets and liabilities.

The general trend of overall net cash flows is monitored, whether these are derived from investment or non-investment related sources. Non-investment cash flows were positive by £72.6m in 2022/23, compared to £54.8m in 2021/22. In addition, the Fund received investment income of £43.8m. In the context of the funds, £6billion of assets, the cash flow movements are not material. Any short-term cash surpluses or shortfall can be managed through the funds passive investments that have good levels of liquidity.

Cash flows are unlikely to reduce in the near future. Benefits paid are increasing, due to increasing numbers of pensioners and inflation-linked annual increases, the value of this increase is offset by the increasing rate of employers' contribution. In future years this could result in a reduction in the available cashflow and will require monitoring. The Fund also has significant investments in accumulation funds where the investment income is reinvested rather than distributed, and these could, if required, be changed to income producing funds.

The overall impact of a strong positive cash flow is that the Fund has flexibility in the selection of investments and fewer restrictions due to liquidity concerns. There are strong controls in place for ensuring that all income due is received and that benefits are not overpaid. A monthly automated check of pensioners is carried out through a reliable tracing agency to ensure that UK based pensions cease upon death, and the Fund has a very low incidence of overpayments that occur either as a result of fraud, late notification, or error.

Details of contributions in and payments out of the fund are shown overleaf:

43

2021/22		2022/23
£m	Payments in:	£m
(192.5)	Employer Contributions	(212.0)
(47.0)	Member Contributions	(50.2)
<u>(9.9)</u>	Transfers in from other pension funds	<u>(12.4)</u>
(249.4)	Total Inflows	(274.6)
	Payments out:	
137.3	Pensions	146.5
34.2	Lump Sum Retirement Benefits	37.8
5.7	Lump Sum Death Benefits	4.1
<u>17.4</u>	Payments to and on Account of Leavers	<u>13.6</u>
194.6	Total Outflows	202.0
(54.8)	Net Cash (inflows)	(72.6)

2022/23 Performance Vs Budget

The outturn for 2022/23 was:

Heading	Budget	Actual	Variance	
	£000s	£000s	£000s	
Investment Management Expense:				
o Management	27,400	23,749	-3,651	
o Transaction	8,490	7,657	-833	
o Performance	11,920	19,192	7,272	
Sub Total	47,810	50,598	2788	
LGPS Central costs	986	1,019	33	
Staffing and other admin expenses	1,470	1,634	164	
IT costs	510	475	-35	
Actuarial costs	400	183	-217	
Support Services	490	627	137	
Total	51,666	54,536	2,870	

Forecast v Outturn report on Pension Fund cash flows

Due to the positive cash flow the monitoring is focused on making investments to keep the variance to the strategic asset allocation as low as possible. An overview of the funds cashflow and forecasting approach is shown below.

Cash Flow	£ millions	Forecast approach
Opening Cash Balance 01 April 2022	187	
Net investment activity	(126)	Significant underlying activity, purchases of £771m and sales of £645m. Large net investment reflects the fact the Fund was underweight in private and illiquid markets at the start of the reporting period. Committed capital in these markets has started to be drawn down during 2022/23. Guidance by managers tends to be short term so it can be difficult to predict overall flows but as spread through year can 'mop-up' when investing.
Currency hedge profit or loss	(35)	Dependent upon relative currency performance and Aegon's decisions. Very hard to forecast and necessitates the holding of a cash buffer.
Investment, management, and administration expenses	(10)	This is the element of fund management and administration fees which result in a cash flow out. Most investment fees paid are embedded in the underlying fund so do not generate a cash flow. Able to make good level of prediction, although elements are performance dependant.
Investment income	44	Primarily from infrastructure, timberland, private debt, and property assets, usually predictable.
Non-investment income	73	Employer and employee contributions exceed the benefit payments made. This net inflow is predictable year-on-year. There is also an impact from transfers in/out of the scheme, which are difficult to predict reliably.
Change in working capital	(4)	· · · · ·
Total increase/(decrease) in cash balance	(58)	
Closing Cash Balance 31 March 2023	129	, , , , , , , , , , , , , , , , , , , ,

Details of over payments, recoveries and amounts written off, Including the results of participation in National Fraud Initiative exercises

45

Work was undertaken on the biennial National Fraud Initiative (NFI) counter fraud data matching exercise. Reports for the latest exercise (2022/23) were released shortly afterwards and investigations are ongoing.

The most recent National Fraud Initiative (NFI) Screening Service was undertaken in June 2022, which identified six cases where pensions were continuing to be paid to deceased persons so monthly payments were suspended immediately. All six cases have been pursued, with two cases satisfactorily closed off, and four cases still being pursued. The overall amount outstanding is less than £6,000.

There is no suggestion of any fraudulent activity relating to these cases.

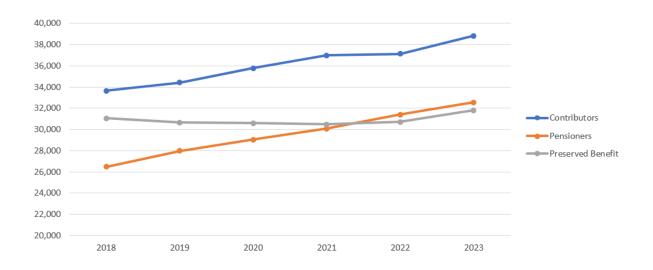
No overpayments were identified outside of the NFI exercise.

PENSION SCHEME ADMINISTRATION

The number of scheme members who are either active contributors, receiving a benefit or who have a future entitlement to a benefit increased by 3,954 over the course of the year. This figure excludes the 5,905 members who have no entitlement to a benefit from the fund but do retain the right to either a refund of contributions or a transfer to an alternative pension arrangement.

Active membership increased by 1,684 from 37,139 to 38,823 Pensioners increased by 1,163 from 31,397 to 32,560 Preserved membership increased 1,107 from 30,704 to 31,811

The Fund's employers continue to complete the auto enrolment cycle. The auto enrolment process forces employing bodies to bring eligible staff who are not currently paying into a pension, into the scheme. This is reflected by the continued increase in active members over the past 5 years.



Membership numbers over the last six years are shown in the graph below.

Leicestershire County Council Pension Fund contributions:

	Employer Contributions	Employee Contributions
Employer Name		
	£000	£000
Leicester City Council	55,869	12,831
Leicestershire CC	50,174	11,454
Academies, Free Schools and others	39,264	9,512
The Chief Constable & The OPCC	12,922	3,415
Leics De Montfort University	12,670	3,111
Loughborough University	7,646	1,743
FE and Sixth Form colleges	7,057	1,773
Charnwood Borough Council	4,576	855
Rutland CC	3,516	929
Hinckley and Bosworth BC	3,289	781
Blaby District Council	3,098	664
North West Leics DC	2,681	985
ESPO	2,438	573
Harborough District Council	1,791	380
Oadby and Wigston BC	1,613	326
Melton BC	1,414	370
Leics Fire Service (Civilians)	1,247	320
Town & Parish Councils	740	202
Total	212,005	50,224

The Leicestershire Local Government Pension Fund provides services in line with the requirements of a fund of this nature. This includes the correspondence with members, calculation of benefits, maintenance of members records and data and Pension payments through the payroll service. A service is also provided for members to log onto the online member site and a service for employers to upload member data monthly.

Value for Money Statement

The Chartered Institute of Public Finance and Accountancy (CIPFA) guidance states Pension Funds need to produce a Value for Money Statement. The Value for Money Statement is in respect of

- i. Administration costs
- ii. Service to scheme members
- iii. Workloads
- iv. Data quality
- v. Fund risk management

i. Administration Costs

Officers must demonstrate value for money. The cost per member is calculated using the total cost for staffing, IT, actuarial and support services divided by the scheme membership on 31 March 2023. To compare the 2022/23 costs, information from three years prior is included.

The Fund has 36 full time equivalent working in Pension Scheme Administration and two additional full time temporary staff, working on the McCloud remedy. Scheme membership is 103,194 equating to 2,716 members per FTE.

The pension administration costs include staffing, IT, actuarial and support services. It does not include the costs relating to investment activity.

Year	Members	Full Time Equivalent – Pensions Administration	Administration Costs £000	Cost per member (Admin cost / members)
2019/20	95,401	33	2,300	£24.11
2020/21	97,530	33	2,155	£22.10
2021/22	99,240	36	2,576	£25.96
2022/23	103,194	38*	2,919	£28.29
2023/24 Forecast	105,000	37*	2,851	£27.15

*Includes two full time temporary staff working on the McCloud remedy.

There was increased spend in all the four key areas in 2022/23 compared to 2021/22, as detailed in the following table.

Year	Staffing	IT	Actuarial	Support Services	Other
2021/22	1,382,000	448,000	163,000	492,000	91,000
2022/23	1,520,000	475,000	183,000	627,000	114,000
Increase	138,000	27,000	20,000	135,000	23,000

Staffing - The increase in staff costs were for the additional two colleagues working full time on McCloud. There was also an inflationary increase to staff salaries and pay progression for colleagues moving through the pay bands.

IT – increased costs were predominantly inflationary increases to the existing pensions administration system, and the purchase of a new bank account verifier to help reduce the risk of human error and/or fraudulent activity, when active and preserved members claim payment of their benefits.

Actuarial - Every three years the Fund completes an actuarial valuation, the most recent one taking place on the 31 March 2022. There is always increased actuarial activity during a valuation period, so officers took the decision to spread the expected cost over 2021/22 and 2022/23. This also assisted with the administration of the valuation exercise. The actual spend over the two years compared to budget over the same two-year period, was an £150,000 underspend.

Support Services - There were increases in the support services to cover increasing workloads, the main one being the Fund's new climate consultation and strategy. There was also inflationary increases and the increased use of the print/post/scanning solution.

Other - These relate to other general costs e.g., LGA training, CIPP qualifications, Club Vita membership, tracing service, external legal costs, SAB annual levy etc.

Total – Comparing budget of £2,870,000 to actual spend £2,919,000 showed an overspend of £49,000 in 2022/23. This was predominately due to higher than anticipated staff costs due to inflation and increased support services.

Fund Administration Charge

Funds charge a percentage of the employer primary contribution rate to fund pension administration. Given the differences in the demographics of Funds this is not considered a reliable measure of costs between Funds. For example, a Fund with a greater percentage of active members and low fund maturity will receive more income, compared with a more mature Fund that has a greater percentage of pensioners and preserved members. Officers feel the cost per member provides a more transparent way to measure administration cost between Funds.

ii. Service to Scheme Members

Fund Officers measure key performance indicators (KPIs) for both business process and customer satisfaction. These are reported on a quarterly basis to the Local Pension Board. The full year KPI's are set out below and demonstrate a good service continues to be provided to the Fund's Scheme Members.

Business Process Perspective	Target		Customer Perspective - Feedback	Target		
Retirement Benefits notified to members within 10 working days of paperwork received	92%	91%	Establish members understanding of info provided - rated at least mainly ok or clear	95%	97%	
Pension payments made within 10 working days of receiving election	95%	96%	Experience of dealing with Section - rated at least good or excellent	95%	91%	
Death benefits/payments sent to dependant within 10 working days of notification	90%	85%	Establish members thoughts on the amount of info provided - rated as about right	92%	94%	
			Establish the way members are treated - rated as polite or extremely polite	97%	100%	
Good or better than target			Email response - understandable	95%	99%	
Close to target			Email response - content detail	92%	99%	
Below target	▼		Email response - timeliness	92%	93%	

Full Year - 1 April 2022 to 31 March 2023

50

During 2022/23 the Fund had seven Stage 2 complaints via the formal Internal Resolution Disputes process. Five were resolved and two remain ongoing. Details on how to make a complaint are available later in the report.

iii. Workloads

The 2022/23 figures are included in the table below.

Area of work	Cases Completed
Preserved Benefits	2,155
Retirement Options	2,850
Retirements Paid	2,152
Deaths	1,281
Refunds Paid	1,146
Estimates	845
Transfers in and out (excluding interfunds out) ¹	71
Aggregations	1,518
New starters	10,270

Details of new pensioner analysed by retirement type.

Type of retirement	Cases Completed
Early	1,576
Ill Health	56
Normal	107
Late	267
Redundancy/Efficiency/Flexible	146
Total	2,152

Scheme Membership in the last three years is set out below:

Year	Active Members	Preserved	Pensioner Members	Total
		Members		
2020/21	36,972	30,469	30,089	97,530
2021/22	37,139	30,704	31,397	99,240
2022/23	38,823	31,811	32,560	103,194

vi. Data Quality

Officers monitor and improve data quality. This is reported to The Pensions Regulator each year. Data is split between common and scheme specific data.

- Common data is primarily used to hold members information e.g., NI number, Date of Birth etc.
- Scheme specific data is primarily used in the calculation of member benefits.

¹ Interfunds out have a one-year window for a member decision and are therefore excluded.

The Fund data scores in the last three years

Year	Common Data Score	Scheme Specific Data Score
2020/24	22.22%	00.000/
2020/21	99.20%	90.90%
2021/22	97.20%	97.59%
2022/23	97.30%	97.75%

The common and scheme specific data scores were high in 2021/22, but small improvements were achieved in 2022/23.

During 2021/22 improvements were made in the reporting tool, enabling further data analysis to take place. This is reflected in the changes to the scores between 2020/21 and 2021/22.

v. Fund Risk Management

Officers maintain the Fund's risk register that is reviewed quarterly and taken to Committee and Board meetings as a standing item. There are currently 18 risks split between 6 risk categories.

- Investment
- Liability
- Employer
- Governance
- Operational
- Regulatory

Each risk is assessed against likelihood and impact and scored. Mitigating actions are then taken and the score reassessed to determine the new risk score. Risk scores 15 or over are escalated, however there are currently no risk scores of 15 or over.

A list of the Fund's strategies and policies can be found on the following link.

https://leicsmss.pensiondetails.co.uk/home/scheme-member/lgps/fund-admin-and-guidance/pension-fund-and-finance

Other Fund information:

Help desk arrangements and information are as follows:

Contact Type	From	То	Contact			
MSS Helpdesk Phones	08:00	14:00	0116 3057886			
Pensions Benefits Queries	<u>Pensionsber</u>	efits@leics.gov.uk				
Email MSS Queries <u>PensionsMSS@leics.gov.uk</u>						
General Pensions Queries	Pensions@le	eics.gov.uk				

52

Pensions Section Leicestershire County Council County Hall Glenfield Leicester LE3 8RB

Internal Disputes

Address:

If you are not satisfied with any decision given by either the Pension Section or your employer/ former employer, relating to your Local Government Pension Scheme (LGPS) benefits, you may appeal in writing under the Internal Disputes Resolution Procedure (IDRP). You must write within six months of receiving the decision.

Any points of difference should firstly be addressed with the Pensions Office on an informal basis. You can write to:

The Leicestershire County Council Pension Section, County Hall, Glenfield, Leicester, LE3 8RB

Or contact the Pensions Officer who has dealt with your case. Their name and contact details will be on your correspondence.

We will then try to resolve the matter for you. Should you still be unhappy and wish to take the matter further you can request an information sheet and form to complete. This will contain the name and address of the 'Specified Person' nominated by your employer or former employer who would formally investigate your complaint.

A copy of the form is available here.

Following this, if you are still dissatisfied with their decision, a 'second stage' of complaint can be requested, which will be looked at by the Legal Services team at Leicestershire County Council in most cases.

Should you be dissatisfied with the outcome of this, further details of the next stages of complaint would be provided at the time, should this be necessary.

Further advice can be found at the following:

Money Helper	Web:	https://www.moneyhelper.org.uk
LGPS Regulation & Guidance	Web:	https://www.lgpsregs.org/

INVESTMENT POLICY AND PERFORMANCE

The Fund's target strategic asset allocation (SAA) as at the January 2022 and January 2023 is shown below. The difference to the January 2022 is shown given changes to the revised January 2023 SAA will take a significant amount of time to enact. The benchmark is updated once a year usually in the first calendar quarter when a Local Pension Committee meeting is scheduled to present and discuss the SAA proposals. Changes to the portfolio holdings are then enacted over the year and sometimes over multiple years to adjust towards the target SAA. In most circumstances specific advice from the Fund's investment consultant is requested.

Asset Group	Actual Weighting 30 March 2023	Target SAA Jan 2022	Difference actual to Jan 2022 SAA target	Target SAA Jan 2023	Difference actual to Jan 2023 SAA target
Growth	59.0%	55.25%	3.75%	50.00%	9.0%
Income	31.3%	36.75%	-5.45%	42.00%	-10.7%
Protection	8.5%	8.00%	0.5%	8.00%	0.5%
Cash	1.2%	0.00%	1.2%	0.00%	1.2%
	100.00%	100.00%		100.00%	

At the year end the major differences to the 2022 target SAA is described as being overweight 'growth' assets by 3.75% and underweight 'income' assets by 5.45%. Growth assets contain the Funds equity holdings which have performed in line with their benchmarks during a difficult year for markets when many major asset classes experienced losses.

The most recent SAA meeting held in January 2023 amended the previous SAA by allocating more assets towards the income asset group by reducing the weighting to the growth assets group. Officers for the Fund will work towards closing the differential between the actual allocation and the new SAA target, this could take a number of years given the nature of illiquid private market investments which take time to invest into and out of.

During 2022 Investment Subcommittee decisions to invest into 'income group' assets were taken which continued the theme from the previous year. At the April, July and October 2022 Investment Subcommittee meetings, decisions were approved to increase commitments to property, infrastructure, and private credit. In all cases LGPS Central products were approved as part or all of the decisions recommended.

The setting of the SAA is the one of the most important decisions that the Committee makes. It is this decision that will have the most significant impact on the investment return achieved. Both careful asset allocation and rebalancing are important for investment returns because they can help to reduce risk adjusted returns by tilting towards better asset classes and away from others that may be deemed overvalued from a risk versus returns perspective and increase potential returns by rebalancing mechanically by divesting from assets that have increased in value and reinvesting in those which have fallen. Neither is a guarantee for success however both form part of the Fund's long term investment strategy.

Individual investment manager choices are important as they can produce added value by outperforming their benchmarks, but their influence is small in comparison to the choice of benchmark. Variances to benchmark positions can take time to close especially when investments or

divestments need to be made to illiquid products such as infrastructure and property that usually have a time lag between committing capital and the money being requested (called) by the investment manager.

Although some investments have moved over to LGPS Central as part of asset pooling, the Local Pension Committee still retain full responsibility for asset allocation and will continue to be accountable for the majority of the Fund's investment performance.

A comprehensive analysis of investment holdings by manager and their associated performance is provided in Appendix A. A summary is provided below:

	1	Year %	3 Years % p.a		5 Years % p.a	
	Fund	Benchmark	Fund	Benchmark	Fund	Benchmark
Growth assets	0.9	0.9	15.4	13.5	8.6	7.9
Income assets	0.4	0.3	4.7	4.2	4.4	4.2
Protection assets	-17.0	-19.1	-4.5	-4.8	-1.1	-1.4
TOTAL FUND	-1.3	-1.3	10.4	8.8	6.3	5.8

The Fund has a large number of investment managers, and it is inevitable that some of them will have periods of disappointing performance and sometimes this disappointing performance can last multiple years, and can be the result of a particular investment 'style' not being in favour with market sentiment. It is therefore expected that at any given time there will be parts of the Fund that are not performing as well as others.

It is, however, important to understand why managers are performing as they are, regardless of whether this is above or below their benchmark and to assess whether this is a cause for concern. Spontaneous reactions that are based on relatively short periods of poor performance are not usually sensible and understanding the reasons for poor performance is vital.

It is implausible to believe that all managers appointed by the Fund can simultaneously perform well, in fact the Fund is positioned such that some assets should perform well in traditional market downturns. The Fund needs to have a reasonable spread of management styles and asset classes and occasionally a manager is chosen specifically because they provide diversification of returns from other managers within the overall portfolio. There are a number of managers that the Fund employs that evidenced this in 2022 when both equity and bond markets fell in tandem. A small negative return in 2022/23 (which was in line with the benchmark) can be considered a reasonable 'return' considering the turbulent world economics over the year.

The Local Pension Committee and Investment Subcommittee will continue to monitor the performance of managers and make changes when it is deemed appropriate. There is a comprehensive review of manager performance at each quarterly Local Pension Committee meeting. An investment manager is usually invited to present their strategy, performance, view on market outlook and how they demonstrate their responsible investing credentials in practice. In addition, all manager reports are included in the pack that is circulated to members of the Local Pension Committee each quarter.

The management of the individual asset classes is carried out as follows:

Growth Assets

The Fund has a global passive equity manager (Legal and General) that manages against both market capitalisation benchmarks and also against alternative benchmarks. The Fund has two active equity investments with LGPS Central (the pooling company), a global equity multi manager investment and an active emerging market multi manager product. The Fund also has invested into a passive product with LGPS Central, a climate multi factor fund.

Within growth assets group, the Fund also has private equity investments (investments in unquoted companies), the vast majority of which is managed by Adams Street Partners as well as investment in two LGPS Central Private Equity vintages.

The final constituents of the growth asset group are three managers classed within targeted return class. This exposure can generally be categorised as investments that are seeking to make a return of 4% p.a. more than could be achieved by an investment in cash and with the expectation that the return will be achieved with relatively low volatility. There are many different ways of achieving this goal and the Fund has three different managers employed in this area - Aspect Capital Partners, Ruffer and Pictet Asset Management.

Income Assets

Property - Colliers Capital UK manage a directly owned property portfolio but have scope to invest in specialist pooled property funds which are in areas that they find attractive but would not be practical to buy directly, usually due to the size of individual investments (for example leisure complexes based around multiplex cinemas or Central London offices).

La Salle Investment Management manage a portfolio of pooled property funds, which includes a wide range of property types and some which are specialist in nature. Via their ability to research the underlying holdings and the skills of the property managers, it is expected that they will add value to the Fund.

The Fund has also invested in two stand-alone property 'recovery' funds, managed by Aegon Asset Management.

A comprehensive review of the property asset class was undertaken during 2022/23 with a report presented to the ISC by officers and the Fund's investment advisor. Recommendations from this meeting in April 2022 will take a number of years to fully enact.

Infrastructure – The Fund employs seven managers covering a broad range of global infrastructure with exposure to core infrastructure such as toll roads, ports and timber farms to value add / opportunistic exposure including asset leasing, data centres and renewables.

Other asset classes included within the income class include various types of credit investments. Emerging market credit and private credit to corporate enterprises feature in this class. Partners Group are the single largest private credit manager based on assets under management with whom the Fund invests. Over time this will change as more assets are pooled via LGPS Central who have developed a range of private credit solutions.

Protection assets

UK inflation is one of the Fund's biggest risks, due to the direct link to benefits and the less-direct link to salary growth of active members. Protecting against this risk is therefore sensible but can be expensive. It involves taking money out of assets that are seeking investment growth (e.g. equities) and investing it in safer, and therefore lower-returning, index-linked bonds. The Fund at the latest review of the SAA agreed to maintain this allocation at 4.5% of total Fund assets. Aegon Asset Management manages a portfolio of global index-linked bonds for the Fund.

The most natural asset for protecting the Fund against its inflation risk is UK Government index-linked bonds, these have in recent history been an expensive asset as there are a number of price-insensitive buyers and a lack of supply. This asset class has suffered over the last year as a combination of negative factors pushed prices lower. The Fund in accordance with its SAA rebalances where possible by adding to or divesting from an asset class when valuations deviate from the target allocation.

The Fund has other avenues to obtaining protection against inflation, investment in property, infrastructure, and timberland, all of which have a good historic link to inflation. In the case of infrastructure inflation protection is afforded by exposure to underlying assets which are subject to contracted or regulated income.

Other mandates included within protection assets include a short dated investment grade bond fund with Aegon Asset Management and a LGPS Central investment grade corporate bond fund. Both aim to provide stable and safer rates of returns in a variety of economic conditions.

Other portfolios

Active foreign exchange hedging is undertaken by Aegon Asset Management to reduce the impact of currency fluctuations from the Fund's holdings which are held in currencies other the sterling. At the year end the benchmark level of hedge as advised by Hymans and approved by the Pension Committee is 30% of foreign currency exposure. Aegon actively manage the level of hedge of currencies the Fund is exposed to between fully unhedged and fully hedged based on their view of the prevailing market conditions and costs of hedging.

RESPONSIBLE INVESTING

The term 'responsible investment' (RI) refers to the integration of financially material Environmental, Social, and Governance (ESG) factors into investment processes. RI is relevant both before and after the investment decision and is a core part of our fiduciary duty. It is distinct from 'ethical investment,' which prioritises an organisation's moral persuasions over its investment considerations.

As a long-term asset owner, the Fund believes that RI can enhance long-term investment performance. The Fund has integrated this belief into its Investment Strategy Statement and is committed to continual improvement through its annual RI Plan. The Fund's approach is integrated in two key areas:



Sustainable investment through consideration of environmental, social and governance (ESG) factors: The Fund considers the financial impact of ESG factors on its investments, including climate risk.

Throughout 2022/23 the Fund appointed and invested in investment managers that all demonstrated clear ability to integrate ESG and embed these factors into its investment processes. In July these investments included:

- £55 million committed to global sustainably managed timberland with Stafford Capital. 65% of which is invested in planting new forests, 15% reforestation and 20% improved forest management. This will provide a source of sustainable low carbon timberland materials and generates verified carbon offsets. This new investment is in addition to the £139 million already held in timberland funds.
- £55 million committed to the Quinbrook Net Zero Power Fund. That invests in solar power with battery systems, both as part of the decarbonisation of the energy system, and as part of demand from data centres.

Managers delivered presentations on traditional market and performance metrics as well as ESG updates. These presentations enhance the knowledge of the Committee to make more informed decisions in the future on the issues surrounding each asset class.

At the end of the financial year the Local Pension Committee approved the Fund's first Net Zero Climate Strategy with measurable targets to tackle climate risks and opportunities, this is discussed in more detail elsewhere and will help inform future investment considerations.

Stewardship and governance: The Fund acts as a responsible investor/owner by voting its shares thoughtfully and engaging with investee company management as part of the investment process.

Collective pressure from investors has helped to encourage listed companies to enhance their corporate governance and to improve their environmental and social impacts. The Local Pension Committee integrates RI matters into every meeting and is supported by its partners that report quarterly on their engagement activities, key partners are highlighted below and the Fund is also supported in its activities by its investment managers.



The Fund is a member of the Local Authority Pension Fund Forum (LAPFF), an association of local authority pension funds with over 80 LGPS funds as members and a collective fund value of over £300bn. The Forum:

- Seeks to protect and enhance • the value of members' shareholdings by optimizing local authority pension funds' influence as shareholders on ESG (environmental, social, and governance) issues, thereby promoting Corporate Social Responsibility and high standards of Corporate Governance.
- Facilitates the commissioning of research and policy analysis more effectively than individual members.
- Provides a forum for consultation on shareholder initiatives.
- Provides a forum for information exchange and discussion about investment issues.
- Provides a forum to consider issues of common interest to all pension fund administrators and trustees.

LAPFF has pushed the 'Say on Climate' initiative, which encourages all listed companies to submit a Climate Transition Action Plan for shareholder vote at AGMs.

The 2022 Annual Stewardship Report is available <u>here</u>.



Legal and General Investment Management (LGIM) is an external investment manager that manages а significant proportion of the Fund's passive listed equity assets. These assets cannot be decided with asset allocation decisions unless set up within the underlying mandate, so it is crucial that these assets are engaged with.

LGIM is one of the Fund's largest managers, managing 16% of the Fund's assets at year-end via several lowcost passive index funds. Voting activity and engagement are carried out by LGIM in line with its published RI policies, which are available on its website. The results of its and engagement voting activity are collated by Central and reported to the Committee quarterly.

LGIM's Annual Active Ownership:2022 report is available <u>here.</u>



The Fund invests in several investment products launched by LGPS Central, as detailed in the investment policy and performance section of this report. Central has published a 'Responsible Investment and Engagement Framework'. This framework contains two key objectives:

- to support the company's investment objective and
- be an exemplar for Responsible Investment within the financial services industry, and to raise standards across the market.

Further LGPS details on Central's approach to RI. including UK Stewardship Code Compliance, TCFD, Vote-by-Vote, and its Annual Stewardship Report, are available here.

LGPS Central support the Fund in developing its own RI policies with the help of its in-house team. LGPS Central also works in partnership with a number of organisations who share our values in respect of Responsible Investment and Engagement.



The Fund expects the proportion of assets to be managed by LGPS Central to increase over time as assets are transitioned into pooled vehicles, whereby Central's Responsible Investment and Engagement Framework will be applied to all investments.

Voting

LGPS Central provide the Fund with a quarterly update of voting activity. This is focused on listed equities. This voting activity covers the funds managed by Central and the fund's managed by Legal and General Investment Management (LGIM). On 31st March 2023 this covered c43% of all Fund assets. Around 20% of fund assets reside within debt and property and have no voting rights.

Both Central and LGIM with whom the Fund has the majority of listed equites vote at company meetings in line with their relevant policies.

Voting Policies	Voting Disclosures
LGPS Central March 2023 Voting Principles	LGPS Central
LGIM Global Corporate Governance and Responsible Investment Policy	LGIM

Over 2022/23 the Fund voted at **6,246** meetings (**76,588** resolutions). At **4,165** meetings we opposed one or more resolutions. We abstained at **5** meetings and voted with management by exception on 113 meetings. We supported management on all resolutions at the remaining **1963** meetings.



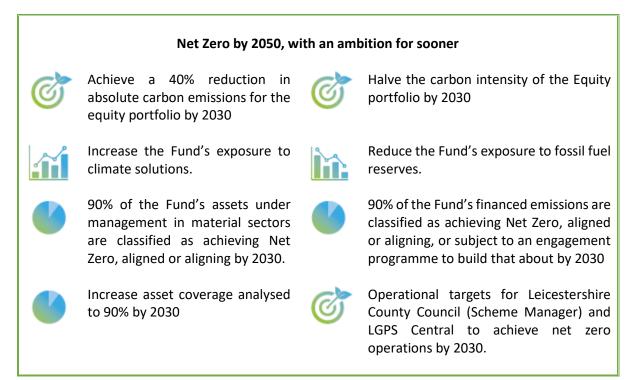
The largest area the Fund voted against or abstained related to board structure. These resolutions may relate to issues such as voting against non-independent non-executive directors where there is not sufficient independent oversight on a company board, for example.



Climate Change and the Net Zero Climate Strategy

The Fund recognises almost all asset classes, sectors, and geographical regions that the Fund invests in are likely to be affected by the physical, policy or market-related consequences of climate change over the long term. Failure to consider risks and opportunities or exercise effective stewardship, will risk inferior investment performance. Ultimately any deficit would be covered by increase employers' contributions which could affect employers' ability to provide their primary function.

Over 2022/23 following comprehensive engagement and consultation with scheme members and employers, advice from the Fund's investment advisor and best practice the Local Pension Committee agreed its first Net Zero Climate Strategy (NZCS). This commits the Fund to the following measures and targets against the Fund's 2019 baseline data.



These targets and measures support real-world emissions reduction and are in line with the Institutional Investor Group for Climate Change's Net Zero Investment Framework which support the goals of the Paris Agreement to limit global temperature well below 2degrees with the aim of achieving a 1.5degree limit. The Fund will support this through its approach to Stewardship with a four step plan.



Step 1: Evaluation

The Fund must evaluate its underlying holdings to understand if they are net zero, net zero aligned or subject to engagement. The Fund has a number of tools it can use which are presented in the Fund's Climate Risk Report. This will form part of investment manager discussions to understand they are taking account of climate risk and climate opportunities and have capacity to monitor and drive change within the companies they are invested in.



Step 2: Engagement

The Fund supports the engagement objectives of the Climate Action 100+ initiative, that companies: adopt the appropriate governance structures to effectively manage climate risk; decarbonise in line with the Paris Agreement and disclose effectively using the TCFD recommendations.

The Fund will engage with its Investment Managers to ensure, if they do not already, have appropriate governance structures to manage climate risk, set decarbonisation targets in line with the Paris Agreement and are managing their mandates in line with targets set, where applicable.



Step 3: Voting

The instruction of shareholder voting opportunities is an important part of climate stewardship and will align with engagement activities. The Fund delegates responsibility for voting to LGPS Central and the Fund's directly appointed investment managers as discussed earlier.

Where appropriate the Fund will look to support escalation efforts, for example with shareholder resolutions.



Step 4: Divestment

Divestment is the process of selling in part, or in full, an investment. The Fund has already committed to reducing its allocation to fossil fuels in order to manage climate risk to the Fund.

As with any investment decision, a decision to divest must be made with recognition of financial and risk factors, and not only in order to improve appearance of the Fund's climate metrics.

Where the Fund holds material financial and risk concerns over either Investment Managers or underlying companies they are invested in, the Fund can utilise the following divestment approaches:

- Delegating decisions to divest individual portfolio companies to investment managers
- Reducing the strategic allocation to a specific asset class, for example high emissions asset classes.
- Reducing or eliminating the allocation to a specific investment manager, for example if they fail to integrate ESG factors effectively.

The Fund produces an annual Climate Risk Report that performs top down and bottom-up analysis of the Funds investment portfolio and in future will monitor progress against the NZCS. The NZCS and the Fund's latest Climate Risk Report can be viewed <u>here</u>.

Taskforce on Climate-related financial disclosures 2022 Extract

Since 2020 the Fund has reported against the Taskforce on Climate-related financial disclosures which was developed by the Financial Stability Board in 2015. The TCFD is an industry-led group that helps companies, asset managers, asset owners, banks and insurance companies, and their investors understand their financial exposure to climate risk. In 2017 recommendations were released that were designed to allow the aforementioned groups disclose how they are managing climate risks and opportunities in a clear and consistent way.

In late 2022 the Department for Levelling Up, Housing and Communities consulted on proposals to mandate LGPS schemes to assess, manage and report on climate-related risks in line with the TCFD recommendations. The Fund awaits the outcome of the consultation on potential enhancements to what the Fund already reports against.

The Funds full 2022 TCFD report can be viewed here.

Governance

The Committee takes a high-level approach to managing climate change through key documents such as the Investment Strategy Statement and the Fund's risk register. The Committee receives regular reporting on climate-related issues and makes decisions related to the Strategic Asset Allocation. Climate metrics are reported annually through the Fund's Climate Risk Report. The Local Pension Board provides oversight in ensuring effective governance and administration of the Fund. The Investment Subcommittee supports the Committee by making decisions in line with its delegated authority. As well as the role of the Fund's Investment Advisor, LGPS Central and external managers.

Strategy

How the Fund manages climate-related risks and opportunities to its strategic approach, and understands the potential impacts on its assets and liabilities and the resilience of the Fund's asset allocation and funding strategy.

The Fund's strategic approach recognises climate change poses physical and transitional risks, as well as opportunities. In the shortterm, transition risks tend to dominate, while over longer time frames physical risk is expected to be the key driver of climate impact. The section highlights where investment decisions have been made recognising climate risk and taking advantage of opportunities presented alongside the appropriate financial considerations.

Risk Management

How the Fund and various parties contribute to the identification and assess climate-related risks at the total Fund level and the individual asset level, including discussions held by the Local Pension Committee during the year.

Based on its Climate Risk Report, the Fund has developed a Climate Stewardship Plan which, targets engagements at eight investee companies of particular significance to the Fund's portfolio. The Fund believes that all companies should align their business activities with the Paris Agreement on climate change. One example of engagement and escalation is highlighted on page 30.

Company	Sector
Anhui Conch Cement	Materials
BP	Energy
Cemex	Materials
Glencore	Materials
Holcim	Materials
NextEra	Utilities
Shell	Energy
Taiwan Semiconductor Manufacturing Company	Info Tech

Metrics and Targets

A summary of how the Fund measures climate risk through the annual Climate Risk Report. An extract of the data as at 31 March 2022² covers the Fund's scope 1 and 2 for the listed equity portfolio against the baseline data as at 31 December 2019.³ While the risk metrics that can be compared show the Fund generally outperforms its benchmarks, the Fund is proactively exploring ways to further embed climate risk management in investment decision making which will be supported by the Net Zero Climate Strategy.

	2019		2022			% Difference ⁴		
	PF	BM	% Diff	PF	BM	% Diff	PF*	BM
Financed emissions	203k	n/a	n/a	162k	n/a	n/a	-20.14%	n/a
Carbon Intensity (tCO2e/ \$m)	160.20	193.22	-17.09%	117.83	145.14	-18.82%	-26.45%	-24.88%
Weight in fossil fuel reserves (%)	8.57%	9.32%	-0.75%	6.79%	6.81%	-0.02%	-1.78%	-2.51%
Weight in fossil fuel reserves by revenue	n/a	n/a	n/a	1%	n/a	n/a	n/a	n/a
Weight in thermal coal reserves (%)	2.87%	3.02%	-0.16%	2.50%	2.50%	0.00%	-0.37%	-0.53%
Weight in coal power (%)	1.40%	1.79%	-0.39%	1.15%	1.15%	0.00%	-0.25%	-0.64%
Weight in clean tech (%)	34.16%	33.92%	0.24%	38.2%	32.8%	5.39%	4.08%	-1.07%
Weight in clean tech by revenue	n/a	n/a	n/a	4.21%	n/a	n/a	n/a	n/a

² Analysis undertaken on the listed equities portfolios with holdings data as of 31st March 2022. The information was provided to the Fund in a report authored by LGPS Central Limited.

⁴ Portfolio column is colour coded against benchmark, whereby Green = Performing ahead of benchmark; Amber = In line with benchmark; Red = Behind benchmark.

64



<u>Climate Stewardship Plan Engagement extract taken from LGPS Central's</u> Annual Report 2022: Shell, Plc

OBJECTIVE: LGPS Central (LGPSC) expect companies to set clear, reasonable, and measurable climate action targets aligned with the Paris Agreement. We also compare those targets with the company's industry peers, as well as Paris-aligned sector pathways, and engage with the company in case of any major deviations.

ENGAGEMENT: In November 2022 LGPSC sent a letter to the Chair of the Board at Shell, outlining why we voted against the company's Energy Transition Strategy at the 2022 AGM. The letter outlined the strategy's misalignment with the Paris Agreement; a lack of targets which would facilitate the achievement of the Strategy; and questioned whether Shell's capital expenditure plans are genuinely aligned with a 1.5°C temperature rise scenario.

Following receipt of this letter, a 1-1 meeting was scheduled between LGPSC and the head of Investor Relations at Shell. This meeting allowed a detailed discussion on Shell's climate strategy, highlighting the risks and opportunities the company has focussed on ahead of the energy transition. We were happy to hear that Shell recognises the key role it must play in addressing climate risk on a global level and were encouraged by the company's progress in decreasing its oil production. However, Shell expressed a reluctance to set absolute short- and medium-term Scope 3 targets for its upstream emissions. Shell also stressed the fact that it believes it is currently a leader in the global transition, and that now the responsibility must shift towards governments and consumers to continue progress towards net zero.

OUTCOME: We very much appreciate Shell's desire to have a meaningful and open dialogue with its shareholders, and it is clear that Shell is a sector leader in the climate transition. However, significant doubts remain regarding the feasibility and robustness of Shell's transition strategy, evidenced by a lack of meaningful targets which detail how Shell will achieve its long-term goals. In February 2023, the environmental charity ClientEarth led a derivative claim against the Board of Directors at Shell, stating that the Board is mismanaging climate risk, evidenced by an insufficient Energy Transition Strategy and a fundamental misalignment with the goals of the Paris Agreement.

Following a thorough assessment of the potential risks and benefits associated with supporting the claim, LGPSC provided a copy of a recent engagement with Shell to ClientEarth for use in the Court as evidence of our concerns. This escalation was made in recognition of the significant overlap between the points raised in the ClientEarth claim and our own engagement objectives for dialogue with Shell. Although LGPSC chose not to formally join the litigation, it was deemed that submitting evidence to ClientEarth for use in the court from an investor's perspective would be a powerful and effective way of re-emphasising our concerns with Shell's management of climate risk.

LGPS CENTRAL POOL

As mentioned earlier in the report the Fund is an investor in LGPS Central Ltd, a company which pools together pension fund assets from various pension funds across the Midlands. Leicestershire County Council along with eight other funds is a joint owner of the company. The company has its own governance and risk management structures in place. The aim of the Company is to use the combined buying power of its partner funds to reduce costs, improve investment returns and widen the range of available asset classes for investment – all for the benefit of local government pensioners, employees and employers. Further information on the Governance Structure on LGPS Central can be found within the <u>Governance Compliance Section here</u>.

LGPS Central ltd is based in Wolverhampton and their details can be found below:

Address:

LGPS Central Ltd Floor 1 i9 Wolverhampton Interchange Wolverhampton WV1 1LD

Website: <u>https://www.lgpscentral.co.uk</u> e-mail: <u>enquiries@lgpscentral.co.uk</u>

Assets under management

In total as at 31 March 2023, £2,265m worth of assets were managed directly by the LGPS Central Pool. Further to this the Fund has £908m worth of passive equities which are invested in a low cost collectively pooled vehicle. Taken together as at 31 March 2023 55% of the Fund's assets could be defined as pooled.

Post Pooling report

The information request set out below reflects the information required by Partner Funds to meet the CIPFA Annual Report Pooling Disclosures in 2022/23. Please note that the information request reflects the start-up nature of LGPSC, and the level and complexity of the disclosures required will increase in later years.

The analysis provided by LGPSC should relate to the specific Partner Fund (i.e. nine separate information packs). The provision of the information by LGPSC to each Partner Fund should ensure consistent reporting across Partner Funds, and allow LGPSC to aggregate, and reconcile back the individual Partner Fund disclosures, to the Company's financial statements.

1. Set-Up Costs

£000	Final Set up
	costs
Set Up Costs	
Recruitment	27
Procurement	2
Professional Fees	187
IT	97
Staff Costs	142
Other Costs (provide details)	
Premises	49
Staffing-Related Costs	5
Travel and Expenses	1
Training and Events	1
FCA Fees	1
General Admin Costs	2
Set-Up Costs Before Funding	514
Share Capital	1,315
Debt	685
Other Costs	-
Set-Up Costs After Funding	2,514

Transition fees	
Taxation (seeding relief)	
Other transition costs	
Transition Costs	

Please note that CIPFA has not provided a set definition of Indirect Costs but notes that "these would include, for example, overhead costs incurred by the administering authority or the pool in respect of senior management time, accommodation or support services recharged on a % of time/floor area basis as opposed to being directly linked to pension fund activities". It appears likely to PAF Finance that the set-up costs captured to date relate to Direct Costs (i.e., either incurred directly by LGPSC or recharged by Partner Funds to LGPSC).

Pension	Fund	Annual	Report
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£000	2014/15	2015/16	2016/17	2017/18	2018/19	Cumulative
						Total
Set-Up Costs Before	-	-	95	419	-	514
Funding						
Set-Up Costs After	-	-	95	2,419	-	2,514
Funding						
Transition Costs						

Transition fees – please see item 8 later for a more detailed breakdown of the information required.

2. Recharges By Partner Funds to LGPSC in respect of Set-Up Costs

£000	At 1 April-18	Recharges in Year	Settled in Year	At 31 March-19
Set-Up Cost Recharges	502	-	(502)	-

3. Governance, Operator and Product Development Charged by LGPSC to Partner Funds

£000	At 1 April-22	Charges in Year	Settled in Year	At 31 March-23
Governance Costs	-	257	-	-
Operator Costs	-	643	-	-
IMMC (*)	-	480	-	-
Product Development Costs	-	119	-	-
Total	381	1,499	(1,124)	756

(*) Please note that this is expected to relate to IMMC charges in respect of any discretionary and/or advisory services provided by LGPSC to a Partner Fund. Any IMMCs (both internal and external charges) which are charged directly to a product (e.g., ACS sub-funds and SLP Private Equity) should be disclosed through Information Request (5) and (6) below.

4. Other Transactions between Partner Funds and LGPSC (e.g., service support provided by West Midlands to LGPSC / rent payable by LGPSC to Derbyshire County Council)

£000	At 1 April-22	Charges in Year	Settled in Year	At 31 March-23
Interest Payable	32	46	(32)	46
Item 2				
Item 3				
Total	32	46	(32)	46

	£000	Direct	Indirect	Total	Bps Charge
1	Ad Valorem	3,068		3,068	12.05
2	Performance	-		-	-
3	Research	-		-	-
4	PRIIPS Compliance	-		-	-
5	Other (provide details)	-		-	-
	Management Fees	3,068		3,068	12.05
6	Commissions	409	-	409	1.61
7	Acquisition/issue costs	-	-	-	-
8	Disposal costs	-	-	-	-
9	Registration/filling fees	-	-	-	-
10	Taxes and Stamp Duty	419	-	419	1.64
11	Other (provide details)	-	-	- 3,649	-
	Implicit Costs	3,649	-		14.33
	Transaction Costs	4,477	-	4,477	17.58
12	Custody/Depositary	253	-	253	- 0.99
13	Other (provide details)	-	-	-	-
	Fund Accounting	47	-	47	0.18
	Transfer Agent	5	-	5	0.02
	External Audit	12	-	12	0.05
	Performance Reporting	16	-	16 35	0.06
	Transaction Charges	35	-		0.14
	MACS Fees	-	-	-	-
	Total Costs	7,913		7,913	31.07

5. LGPS Central Investment Management Expenses Charged to Partner Funds

Note: The total of the analysis should reconcile to request (6) below

*BPS= Basis points charged based on Assets under Management

6.	Investment Management Expenses b	y Product /	Service
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£000	1	2	3	4	5	6	7	8	9	10	11	12	13	Total 2022/23	AUM 31 Mai		2022/23 Bps
														Costs	2023	m	Charge
Global Multi-Manager	1,005					169				173	1,136	48	19	2,551	4	91	51.95
Climate Factor Fund	287					157				147	1556	124	27	2,297	8	75	26.26
Emerging Market Equities	928					77				99	173	44	27	1,348	1	83	73.66
Corporate Bonds	119					-				-	379	11	7	515	1	22	42.19
Emerging Market Debt	230					-				-	331	9	9	569	1	09	52.23
Multi-Asset Credit	445					-				-	75	17	27	569	2	10	27.11
ACS Sub-Funds	3,004	-	-	-	-	409	-	-	-	419	3,649	253	115	7,849	1,9	90	39.44
Private Equity 2018 V'tage	6													6		10	6.00
Private Equity 2021 V'tage	12													12		30	4.00
Private Debt	24													24	4	17	0.58
Infrastructure	22													22		70	2.20
Alternative Vehicles	64	-	-	-	-	-	-	-	-	-	-	-	-	64	5	57	
Total	3,078	-	-	-	-	409	-	-	-	419	3,649	253	115	7,913	2,5	47	31.07

Items 1 - 13 relate to the categories highlighted in data request (5).

£000	AUM At		One Year Gross	One Year Net	Passive Benchmark Used	One Year
	1 April-22 £m		Performance %	Performance %		Passive Index %
Global Multi-Manager	514	491	-3.92%	-4.08%	FTSE All World Index	-5.01%
Climate Factor Fund	891	875	-2.10%	2 110/	FTSE All-World Climate Balanced	-2.23%
	091	873	2.1070	-2.11%	Comprehensive Factor Index	-2.25%
Emerging Market Equities	191	183	-5.79%	-6.20%	FTSE Emerging Markets Index	-4.07%
					ICE BofAML Sterling Non-Gilt Index	
Corporate Bonds	126	122	-12.85%	-12.92%	50%; ICE BofAML Global Corporate	-11.26%
					Index 50%	
Emerging Market Daht	110	100	9.250/	-8.39%	JPMorgan EMBI Global Diversified	10.00%
Emerging Market Debt	119	109	-8.25%	-0.59%	Index, hedged to GBP	-10.09%
Multi-Asset Credit	193	210	-6.22%	-6.38%	3-month GBP SONIA	0.00%
ACS Sub-Funds	2,034	1,990				
Private Equity 2018 Vintage	10	10				
Private Equity 2021 Vintage	30	30				
Private Debt	160	417				
Infrastructure	70	100				
Alternative Vehicles (*)	270	557				
Total	2,304	2,547				

7. Asset Under Management & Performance by Product / Service

(*) Shown as total amount committed as at 31-03-2023

36

Pension Fund Accounts

8. Transition Costs

No transitions in 2022/23

Leicestershire County Council Pension Fund (the Fund)

Actuarial Statement for 2022/23

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

Description of Funding Policy

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated March 2023. In summary, the key funding principles are as follows:

- take a prudent long-term view to secure the regulatory requirement for long-term solvency, with sufficient funds to pay benefits to members and their dependants
- use a balanced investment strategy to meet the regulatory requirement for long-term cost efficiency (where efficiency in this context means to minimise cash contributions from employers in the long term)
- where appropriate, ensure stable employer contribution rates
- reflect different employers' characteristics to set their contribution rates, using a transparent funding strategy
- use reasonable measures to reduce the risk of an employer defaulting on its pension obligations
- where appropriate, ensure fairness between employers and between different generations of taxpayers

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to have a sufficiently high likelihood of achieving the funding target over 17 years. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is at least a 75% likelihood that the Fund will achieve the funding target over 17 years.

Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2022. This valuation revealed that the Fund's assets, which at 31 March 2022 were valued at £5,790 million, were sufficient to meet 105% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting surplus at the 2022 valuation was £283 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving their funding target within a time horizon and likelihood measure as per the FSS. Individual employers' contributions for the period 1 April 2023 to 31 March 2026 were set in accordance with the Fund's funding policy as set out in its FSS.

Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in the 2022 valuation report and FSS.

Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date; and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2022 valuation were as follows:

Financial assumptions	31 March 2022
Discount rate	4.4% pa
Salary increase assumption	3.4% pa
Benefit increase assumption (CPI)	2.9% pa

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of 1.50% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	Males	Females
Current Pensioners	21.5 years	24.4 years
Future Pensioners*	22.3 years	25.9 years

*Aged 45 at the 2022 Valuation.

Copies of the 2022 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund and on the Fund's website.

Experience over the period since 31 March 2022

Markets continued to be disrupted by the ongoing war in Ukraine and inflationary pressures, impacting on investment returns achieved by the Fund's assets. High levels of inflation in the UK (compared to recent experience), have resulted in a higher than expected LGPS benefit increase of 10.1% in April 2023. Despite this, the funding level of the Fund is likely to be higher than reported at the 31 March 2022 funding valuation due to significant rises in interest rates which reduce the value placed on the Fund's liabilities.

The next actuarial valuation will be carried out as at 31 March 2025. The Funding Strategy Statement will also be reviewed at that time.

Richard Warden FFA

15 June 2023

For and on behalf of Hymans Robertson LLP

FINANCIAL STATEMENTS

Leicestershire County Council Pension Fund Accounts 2022/23

(Registration number: 00328856RQ)

Introduction

The Leicestershire County Council Pension Fund (the Fund) is part of the Local Government Pension Scheme (LGPS) and is administered by Leicestershire County Council.

General

The scheme is governed by the Public Service Pension Act 2013. The fund is administered in accordance with the following secondary legislation:

- the Local Government Pension Scheme Regulations 2013 (as amended)
- the Local Government Pension Scheme (Transitional Provisions, Savings and Amendment) Regulations 2014 (as amended)
- the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016

It is a contributory defined benefit pension scheme administered by Leicestershire County Council to provide pensions and other benefits for pensionable employees of Leicestershire County Council, Leicester City Council, the district councils in Leicestershire and a range of other scheduled and admitted bodies within the county area. Teachers, police officers and firefighters are not included as they come within other national pension schemes. The fund is overseen by the Leicestershire County Council Pension Fund Committee, which is a committee of Leicestershire County Council.

The Pension Committee consists of ten voting members and three non-voting staff representatives. The voting members are split into five Council members, two from Leicester City Council and two representing the District Councils and a single member representing Universities. The Committee receives investment advice from the funds Actuary, Hymans Robertson LLP, and meets quarterly to consider relevant issues.

Membership

Membership of the LGPS is voluntary and employees are free to choose whether to join the scheme, remain in the scheme or make their own personal arrangements outside the scheme.

Organisations participating in the fund include the following:

- Scheduled bodies, which are automatically entitled to be members of the fund.
- Admitted bodies, which participate in the fund under the terms of an admission agreement between the fund and the employer. Admitted bodies include voluntary, charitable and similar not for profit organisations, or private contractors undertaking a local authority function following outsourcing to the private sector.

Membership details are set out below:

	31-Mar-22	31-Mar-23
Number of employers	286	306
Number of employees in the scheme (Actives)		
County Council	8,554	8,598
Other employers	28,585	30,225
Total	37,139	38,823
Number of pensioners		
County Council	11,962	12,126
Other employers	19,435	20,434
Total	31,397	32,560
Deferred pensioners		
County Council	9,791	9,853
Other employers	20,913	21,958
Total	30,704	31,811
Total number of members in the pension scheme	99,240	103,194

Funding

Benefits are funded by contributions and investment earnings. Contributions are made by active members of the fund in accordance with the Local Government Pension Scheme Regulations 2013 and range from 5.5% and 12.5% of pensionable pay for the financial year ending 31 March 2023. Employers contributions are set based on triennial actuarial funding valuations. In 2022/23 the average employer rate was 26.3% of pay (25.6% 2021/22).

Benefits

Prior to 1 April 2014, pension benefits under the LGPS were based in final pensionable pay and length of pensionable service. From 1 April 2014, the scheme became a career average scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49th. Accrued pension is updated annually in line with the Consumer Prices Index. A range of other benefits are also provided including early retirement, disability pensions and death benefits, as explained on the LGPS website, https://www.leicestershire.gov.uk.

Fund Account for the Year Ended 31 March 2023

2021/22			2022/23
£m		Notes	£m
	Contributions		
(192.5)	Employer Contributions	6	(212.0)
(47.0)	Member Contributions	6	(50.2)
(9.9)	Transfers in from Other Pension Funds	7	(12.4)
(249.4)	Total Contributions		(274.6)
	Benefits		
137.3	Pensions	8	146.5
34.2	Commutation of Pensions and Lump Sum Retirement Benefits	8	37.8
5.7	Lump Sum Death Benefits		4.1
17.4	Payments to and on Account of Leavers	9	13.6
194.6	Total Benefits		202.0
(54.8)	Net (Additions)/Withdrawals from Dealings with Members		(72.6)
42.5	Management Expenses	10	54.5
(12.3)	Net (Additions)/Withdrawals Including Fund Management		(18.1)
(12.3)	Expenses		(10.1)
	Returns on investments		
(43.6)	Investment income	11	(43.8)
(551.9)	(Profit) and Losses on Disposal of Investments and Changes in	12	77.6
(00110)	Value of Investments		77.6
(595.5)	Net Returns on Investments (Sub Total)		33.8
	Net (Increase) / Decrease in the Net Assets Available for		
(607.8)	Benefits fund During the Year		15.7
	Net assets of the scheme		
(5,182.2)	Opening		(5,790.0)
	Net assets of the scheme		
(5,790.0)	Closing		(5,774.3)

Net Assets Statement as at 31 March 2023

2021/22			2022/23
£m		Notes	£m
5,771.2	Investment assets	12	5,751.4
(0.7)	Investment liabilities	12	(0.1)
5,770.5			5,751.3
25.4	Current Assets	15	26.7
(5.9)	Current Liabilities	15	(3.8)
5,790.0	Net Assets of the Fund at 31 March		5,774.2

The financial statements summarise the transactions of the Fund and deal with the net assets at the disposal of the Council. They do not take account of obligations to pay pensions and benefits which fall due after the end of the Fund year. The actuarial position on the Scheme, which does take account of such obligations, is set out in the Actuary's Report.

The notes on pages 42 to 67 form part of the Financial Statements.

Notes to the Accounts

1. Basis of Preparation

The Statement of Accounts summarises the Fund's transactions for the 2022/23 financial year and its position as at 31 March 2023. The accounts have been prepared in accordance with the CIPFA Code of Practice on Local Authority Accounting in the United Kingdom 2022/23 (the Code) which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The Code requires disclosure of any accounting standards issued but not yet adopted. No such accounting standards have been identified for 2022/23.

The accounts report on the net assets available to pay pension benefits. They do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year nor do they take account of the actuarial present value of promised retirement benefits. The Fund has disclosed this information, by appending a copy of the report to the Pension Fund accounts.

The Accounts have been prepared on a going concern basis.

2. Accounting Policies

The following principal accounting policies, have been adopted in the preparation of the financial statements:

Fund Account - Revenue Recognition

Contribution Income

Normal contributions are accounted for on an accruals basis as follows:

- Employee contribution rates are set in accordance with LGPS regulations, using common percentage rates for all schemes which rise according to pensionable pay.
- Employer contributions are set at the percentage rate recommended by the fund actuary for the period to which they relate.

Employer deficit funding contributions are accounted for on the basis advised by the fund actuary in the rates and adjustment certificate issued to the relevant employing body. Additional employers' contributions in respect of ill-health and early retirements are accounted for in the year the event arose. Any amount due in the year but unpaid will be classed as a current financial asset.

Transfers to and from other Schemes

Transfers in and out relate to members who have either joined or left the fund. Individual transfers in/out are accounted for when received or paid. Transfers in from members wishing to use the proceeds of their additional voluntary contributions to purchase scheme benefits are accounted for on a receipts basis and are included in Transfers In, shown in Note 7. Bulk (group) transfers are accounted for in accordance with the terms of the transfer agreement.

Investments

Interest Income is recognised in the fund account as it accrues, using the effective interest rate of the financial instrument as at the date of acquisition or origination.

Dividend Income is recognised on the date the shares are quoted ex-dividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

Distributions from pooled funds are recognised at the date of issue. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

Property related income consists primarily of rental income. Rental income from operating leases on properties owned by the fund is recognised on a straight line basis over the terms of the lease.

Changes in the value of investments are recognised as income and comprise all realised and unrealised profit/ losses during the year.

Fund Account – Expense Items

Benefits Payable

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the net assets statement as current liabilities.

Taxation

The fund is a registered public service scheme under Section 1(1) of Schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

Management Expenses

The fund discloses management expenses for administration, oversight and governance, and investment management. The disclosures comply with the CIPFA guidance 'Accounting for Local Government Pension Scheme Management Expenses (2016).

Investment management expenses are charged directly to the Fund as part of management expenses and are not included in, or netted off from, the reported return on investments. Where fees are netted off quarterly valuations by investment managers, these expenses are shown separately in Note 10A and grossed up to increase the change in value of investments.

Fees of the external investment managers and custodian are agreed in the respective mandates governing their appointments. Broadly, these are based on the market value of the investments under their management and therefore increase or reduce as the value of these investments change.

Net Assets Statement

Investments

Equities traded through the Stock Exchange Electronic Trading Service (SETS) are valued at bid price. Other quoted securities and financial futures are valued at the last traded price. Private equity investments and unquoted securities are valued by the fund managers at the year end bid price, or if unavailable in accordance with generally accepted guidelines. Accrued interest is excluded from the market value of fixed interest securities and index-linked securities but is included in investment income receivable.

Pooled Investment Vehicle units are valued at either the closing bid prices or the closing single price reported by the relevant investment managers, which reflect the accepted market value of the underlying assets.

Private equity, global infrastructure and hedge fund valuations are based on valuations provided by the managers at the year end date. If valuations at the year end are not produced by the manager, the latest available valuation is adjusted for cash flows in the intervening period.

Property investments are stated at open market value based on an expert valuation provided by a RICS registered valuer and in accordance with RICS guidelines.

Options are valued at their mark to market value. Forward foreign exchange contracts outstanding at the year end are stated at fair value which is determined as the gain or loss that would arise if the outstanding contract was matched at the year end with an equal and opposite contract. The investment reconciliation table in Note 12 discloses the forward foreign exchange settled trades as net receipts and payments.

Foreign Currencies

Assets and liabilities in foreign currencies are expressed in sterling at the rates of exchange ruling at the year-end. Income from overseas investments is translated at a rate that is relevant at the time of the receipt of the income or the exchange rate at the year end, whichever comes first.

Surpluses and deficits arising on conversion or translation are dealt with as part of the change in market value of investments.

Cash and Cash Equivalents

Cash comprises cash in hand and demand deposits and includes amounts held by the fund's external managers. Cash equivalents are short term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value.

Financial Assets

Financial Assets classes as amortised cost are carried in the net assets statement at amortised cost, i.e. the outstanding principal as at the year end date.

Financial Liabilities

A financial liability is recognised in the net assets statement on the date the fund becomes party to the liability. The fund recognises financial liabilities relating to investment trading at fair value as at the reporting date, and any gains and losses arising from changes in the fair value of the liability between contract date, the year end date and the eventual settlement date are recognised in the fund account as part of the Change in Value of Investments. Other financial liabilities classed as amortised cost are carried at amortised cost, i.e. the amount carried in the net asset statement is the outstanding principal repayable plus accrued interest.

Actuarial Present Value of Promised Retirement Benefits

The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of IAS19 and relevant actuarial standards. As permitted under the Code, the fund has opted to disclose the actuarial present value of promised retirement benefits by appending a copy of the report to the Pension Fund Accounts.

Additional Voluntary Contributions

The Fund provides an additional voluntary contribution (AVC) scheme for its members, the assets of which are invested separately from those of the pension fund. AVC's are not included in the accounts in accordance with Section 4(1)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016, but are disclosed for information in Note 26.

Contingent Assets and Contingent Liabilities

A contingent asset arises where an event has taken place giving rise to a plausible asset whose existence will only be confirmed or otherwise by the occurrence of future events.

A contingent liability arises where an event has taken place prior to the year end giving rise to a possible financial obligation whose existence will only be confirmed or otherwise by the occurrence of future events. Contingent liabilities can also arise in circumstances where a provision would be made, except that is not possible at the balance sheet date to measure the value of the financial obligation reliably.

Contingent assets and liabilities are not recognised in the net asset statement but are disclosed by way of narrative in the notes.

Directly Held Property

The fund's property portfolio includes a number of directly owned properties which are leased commercially to various tenants. The fund has determined that these contracts all constitute operating lease arrangements under IAS 17 and the Code, and therefore the properties are retained on the net assets statement at fair value. Rental income is recognised in the fund account on a straight line basis over the life of the lease.

3. Critical Judgements in Applying Accounting Policies

It has not been necessary to make any material critical judgements in applying the accounting policies.

4. Assumptions Made about the Future and Other Major Sources of Estimation Uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts. Estimates and assumptions take account of historic experience, current trends and future expectations, however actual outcomes could be different from the assumptions and estimates made. The items in the net asset statement for which there is a significant risk of material adjustment in the following year are as follows:

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
Private Equity Investments	Private equity investments are valued at fair value. Investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	Private equity investments are valued at £423m in the financial statements. There is a risk that this investment may be under or overstated in the accounts. If this was under or over stated by 5% the value of the investment would increase or decrease by £21m
Freehold, Leasehold Property and Pooled Property Funds	Valuations techniques are used to determine the carrying amount of pooled property funds and directly held freehold property. Where possible these valuation techniques are based on observable data but where this is not possible management uses the best available data.	The carrying value of all property held by the fund is £408m. Changes in the valuation assumptions used, together with significant changes in rental growth, vacancy levels or the discount rate could affect the fair value of property based investments. If this was under or over stated by 5% the value of the investment would increase or decrease by £20m.
Pooled Bond and Debt Funds (including Private Debt Funds)	Pooled bond and debt funds are valued on a net asset basis in accordance with each investment managers valuation policy. Where possible these valuation techniques are based on observable market data but where it is not possible management uses the best data available. Private debt funds are valued in accordance with each investment managers valuation policy. These investments are not publicly listed and as such there is a degree of estimation involved in the valuation.	Pooled bond and debt funds are valued at £510m in the financial statements. There is a risk that this investment may be under or overstated in the accounts. If this was under or over stated by 5% the value of the investment would increase or decrease by £26m.

81

ltem	Uncertainties	Effect if Actual Results Differ from Assumptions
Infrastructure	Infrastructure funds are valued in	Infrastructure funds are valued at £471m in the
Investments	accordance with each investment managers	financial statements. There is a risk that this
	valuation policy. Where possible these	investment may be under or overstated in the
	valuation techniques are based on	accounts. If this was under or over stated by 5%
	observable data but where it is not possible	the value of the investment would increase or
	management uses the best data available.	decrease by £24m
Timberland	Investments are carried at net asset value	Timberland funds are valued at
Investment	as determined by the General Partner. In	£126m in the financial statements. There is a risk
	most cases fair value is derived from the	that this investment may be under or overstated
	audited financial statements provided by an	in the accounts. If this was under or over stated
	underlying fund manager. In circumstances	by 5% the value of the investment would increase
	where audited financial statements are not	or decrease by £6m
	available, the valuations are then derived	
	from unaudited quarterly reports.	
Pooled	Pooled targeted return funds are valued on	Pooled targeted return funds are valued at
Targeted	a net asset basis in accordance with each	£144m in the financial statements. There is a risk
Return Funds	investment managers valuation policy.	that this investment may be under or overstated
	Where possible these valuation techniques	in the accounts. If this was under or over stated
	are based on observable market data but	by 5% the value of the investment would increase
	where it is not possible management uses	or decrease by £7m
	the best data available	
Pooled	Pooled commodity funds are valued on a	Pooled commodity funds are valued at
commodity	net asset basis in accordance with each	£21m in the financial statements. There is a risk
funds	investment managers valuation policy.	that this investment may be under or overstated
	Where possible these valuation techniques	in the accounts. If this was under or over stated
	are based on observable market data but	by 5% the value of the investment would increase
	where it is not possible management relies	or decrease by £1m
	on the best data available	

5. Events after the Reporting Date

The Statement of Accounts was authorised for issue by the Director of Corporate Resources on 30 June 2023. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2023, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information (where known). There are no material events after the reporting date that would require an adjustment or additional disclosure to the accounts.

6. Contributions

2021/22 £m		2022/23 £m
	Employers	
179.9	Normal	197.7
9.2	Deficit Repair	11.3
1.4	Advanced payments for early retirements	1.5
2.0	Additional payments for ill-health retirements	1.5
	Members	
46.5	Normal	49.9
0.5	Purchase of additional benefits	0.3
239.5	Total	262.2

82

Additional payments for early retirements are paid by employers, once calculated and requested by the Fund, to reimburse the Pension Fund for the cost to the Fund of employees who are allowed to retire before their normal retirement age. Additional payments for ill-health retirements are generally paid by the insurance company, where the employer has taken out ill-health insurance and the claim has been accepted as valid.

On occasions employers without ill-health insurance are charged for at least part of the ill-health costs. Purchase of additional benefits by members allows either extra service to be credited on top of any service earned via employment or an additional annual pension amount in cash to be paid following retirement. Termination valuation payments relate to the actuarially assessed deficit within an employer's sub-fund when their last active employee leaves.

The contributions can be analysed by the type of Member Body as follows:

2021/22 £m		2022/23 £m
59.1	Leicestershire County Council	64.6
170.0	Scheduled bodies	186.6
10.4	Admitted bodies	11.0
239.5	Total	262.2

7. Transfers In

2021/22 £m		2022/23 £m
9.2	Individual transfers in from other schemes	12.4
0.7	Bulk transfers in from other schemes	0.0
9.9	Total	12.4

8. Benefits

The benefits paid can be analysed by type of Member Body as follows:-

2021/22		2022/23
£m		£m
59.8	Leicestershire County Council	62.4
108.4	Scheduled bodies	118.6
9.0	Admitted bodies	7.4
177.2	Total	188.4

9. Payments to and on Account of Leavers

2021/22 £m		2022/23 £m
0.8	Refunds to members leaving the scheme	0.9
13.3	Individual transfers to other schemes	12.7
3.3	Bulk transfers to other schemes	0.0
17.4	Total	13.6

10. Management Expenses

2021/22 £m		2022/23 £m
39.7	Investment Management Expenses (Note 10A)	51.3
1.9	Pension Scheme Administration Costs	2.1
0.9	Oversight and Governance Expenses	1.1
42.5	Total	54.5

10a. Investment Management Expenses

2021/22 £m		2022/23 £m
23.9	Management Expenses	24.5
5.9	Transaction Costs	7.6
9.9	Performance Related Fees	19.2
39.7	Total	51.3

11. Investment Income

2021/22 £m		2022/23 £m
1.6	Dividends from equities	1.8
0.2	Income from Government Bonds	0.7
1.2	Income from index-linked securities	1.3
31.8	Income from pooled investment vehicles	29.7
5.7	Net rents from properties	5.9
0.1	Interest on cash or cash equivalents	2.3
3.0	Net Currency Profit / (Loss)	2.1
43.6	Total	43.8

12. Investments

	Value at 1 April 2022	Purchases at Cost and Derivative Payments	Sales Proceeds and Derivative Receipts	Change In Market Value	Value at 31 March 2023
	£m	£m	£m	£m	£m
Equities	46.0	23.8	(47.3)	(1.6)	20.9
Government Bonds	8.5	90.3	(73.2)	(2.0)	23.5
Index-linked securities	280.8	220.1	(163.7)	(72.2)	265.1
Pooled investment vehicles	5,121.8	435.6	(406.1)	55.6	5,206.9
Properties	120.3	(0.2)	0.0	(18.3)	101.8
Derivatives contracts	4.6	37.2	0.0	(39.1)	2.7
Cash and currency & other investment balances	188.5	0.0	(58.1)	0.0	130.4
Total	5,770.5	806.8	(748.4)	(77.6)	5,751.3

	Value at 1 April 2021	Purchases at Cost and Derivative Payments	Sales Proceeds and Derivative Receipts	Change In Market Value	Value at 31 March 2022
	£m	£m	£m	£m	£m
Equities	63.1	27.8	(50.9)	6.0	46.0
Government Bonds	3.3	19.0	(13.6)	(0.2)	8.5
Index-linked securities	288.4	178.9	(197.6)	11.1	280.8
Pooled investment vehicles	4,385.2	617.6	(423.0)	542.0	5,121.8
Properties	108.6	0.5	0.0	11.2	120.3
Derivatives contracts	(6.1)	29.4	(0.5)	(18.2)	4.6
Cash and currency and other investment balances	330.1	0.0	(141.6)	0.0	188.5
Total	5,172.6	873.2	(827.2)	551.9	5,770.5

The change in the value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year.

The Fund has the following investments which exceed 5% of the total net value of assets:

2021/22		2022/23
£m		£m
890.6	LGPS Central – All World Equity Climate Multi Factor Fund	895.6
513.6	LGPS Central - Global Equity Active Multi Manager Fund	520.6
366.0	Legal and General North America Index Fund	330.8
1,770.2	Total	1,747.0

2021/22		2022/23
£m		£m
	Equities	
24.0	UK quoted	7.0
1.3	UK unquoted	1.3
20.7	Overseas quoted	12.6
46.0		20.9
	Government Bonds	
0.7	UK Government Unquoted	0.7
0.0	UK Government Quoted	3.9
7.8	Overseas Quoted	18.9
8.5		23.5
	Index Linked Securities	
269.2	UK quoted	259.9
11.6	Overseas quoted	5.2
280.8		265.1
	Pooled investment vehicles	
	(unquoted)	
362.6	Property funds	305.7
433.5	Private equity	423.2
926.6	Bond and debt funds	1,037.2
2,581.3	Equity-based funds	2,516.7
16.2	Commodity-based funds	21.3
132.3	Timberland fund	126.3
184.2	Managed futures fund	151.8
8.4	Protection fund	9.8
150.2	Targeted return fund	144.4
326.5	Infrastructure fund	470.5
5,121.8		5,206.9
	Properties	
120.3	UK (Note 14)	101.8
187.1	Cash and currency	128.7
	Derivatives contracts	
5.3	Forward foreign exchange assets	2.8
(0.7)	Forward foreign exchange liabilities	(0.1)
4.6	Sterling Denominated	2.7
1.4	Other Investment Balances	1.7
5,770.5	Total Investments	5,751.3

13. Derivatives

The Fund holds derivatives for a number of different reasons. Forward foreign exchange contracts are held to benefit from expected changes in the value of currencies relative to each other. Futures can be held to gain full economic exposure to markets without the requirement to make a full cash investment and can be held to ensure that the Fund's exposures are run efficiently. Options are generally used to express an investment view but can give a much higher economic exposure than is required to be paid for the options – they also ensure that the potential loss is limited to the amount paid for the option.

Forward Foreign Exchange Contracts

All forward foreign exchange contracts are classed as 'Over the Counter' and at the year end the net exposure to forward foreign exchange contracts can be summarised as follows:

	Currency Bought	Local Value	Currency Sold	Local Value	Asset Value	Liability Value
Settlement	U	Millions		Millions	£m	£m
Within 1 Month	GBP	4.5	USD	5.6	0.0	0.0
	GBP	1.0	AUD	1.7	0.1	0.0
	GBP	0.4	JPY	58.2	0.0	0.0
	GBP	13.4	EUR	15.2	0.1	0.0
1 - 3 Months	GBP	10.1	AUD	18.6	0.0	0.0
	GBP	12.0	CHF	13.5	0.0	0.0
	GBP	15.1	INR	1,547.0	0.0	0.0
	GBP	21.3	TWD	788.0	0.2	0.0
	GBP	3.6	HKD	34.7	0.0	0.0
	GBP	345.5	USD	426.0	1.6	0.0
	GBP	35.5	CNY	298.3	0.1	0.0
	GBP	4.0	SEK	50.9	0.0	0.0
	GBP	8.3	CAD	14.0	0.0	(0.1)
	USD	(45.8)	GBP	37.7	0.6	0.0
Open forward currency contracts at 31 March 2023					2.7	(0.1)
Net forward currence	2.6					
Prior Period Compari	Prior Period Comparison:					

Open forward currency contracts at 31 March 2022	5.3	(0.7)
Net forward currency contracts at 31 March 2022	4.6	

14. Property Investments

31 March 2022 £m		31 March 2023 £m
96.2	Freehold	82.2
17.5	Long Leasehold (over 50 years unexpired)	14.0
6.6	Medium/Short Leasehold (under 50 years unexpired)	5.6
120.3	Total	101.8

All properties, with the exception of the Fund's farm investment, were valued on an open market basis by Nigel Holroyd and Adrian Payne of Colliers Capital UK Limited at 31st March 2023. The Fund's farm was valued on an open market basis by James Forman of Leicestershire County Council. All of the Valuers are Members of the Royal Institute of Chartered Surveyors.

14A Property Holdings

31 March 2022		31 March 2023
£m		£m
108.6	Opening Balance	120.3
	Additions:	
0.0	Purchases	0.0
0.5	Subsequent Expenditure	(0.2)
0.0	Disposals	0.0
11.2	Net increase/(decrease) in market Value	(18.3)
120.3	Total	101.8

15. Current Assets and Liabilities

2021/22 £m		2022/23 £m
20.1	Contributions due from employers	20.8
5.3	Other Debtors	5.9
25.4 (1.7)	Current assets Due to Leicestershire County Council	26.7 (0.0)
(2.1) (2.1)	Fund Management Fees Outstanding Other Creditors	(1.4) (2.4)
(5.9)	Current liabilities	(3.8)
19.5	Net current assets and liabilities	22.9

Contributions due at the year end were received by the due date.

16. Analysis of Investments by Manager

The Fund employs external investment managers to manage all of its investments apart from an amount of cash and a farm property, which are managed by Leicestershire County Council. This structure ensures that the total Fund performance is not overly influenced by the performance of any one manager.

The market value of investments in the hands of each manager is shown in the table below:-

Pension Fund Accounts

At 31 March			At 31 March	
2022			2023	
£m	%		£m	%
		Investments Managed by LGPS Central Pool		
890.6	15.4	All World Equity Climate Multi Factor Fund	895.2	15.6
		Global equities multi-manager fund:		
145.8	2.4	Harris	145.2	2.5
195.6	3.3	Schroders	199.4	3.5
172.3	3.0	Union	176.0	3.1
110 0	2.0	Global Active MAC Multi Manager Fund	105.1	1.0
110.6	2.0	Western Asset Management	105.1	1.8
111.4	2.0	BMO	108.3	1.9
62.2	1.1	Global Active Investment Grade Corporate Bond MMF Neuberger Berman	73.7	1.3
63.5	1.1	Fidelity	73.0	1.3
05.5	1.1	Emerging market equities multi-manager fund:	73.0	1.5
66.0	1.1	CTI	62.0	1.1
62.2	1.1	UBS	59.4	1.0
63.1	1.1	Vontobel	60.7	1.0
03.1		Global Active Emerging Market Bond MMF	00.7	
59.6	1.1	Amundi	54.6	0.9
59.9	1.1	M&G	56.1	1.0
3.6	0.1	LGPSC Credit Partnership I LP	72.2	1.3
21.7	0.3	LGPS Central Core/Core Plus Infrastructure Partnership LP	58.4	1.0
0.0	0.0	LGPSC Credit Partnership IV LP	30.5	0.5
6.2	0.1	LGPSC Credit Partnership II LP	26.4	0.5
6.6	0.1	LGPS Central PE Primary Partnership 2018 LP	8.2	0.1
0.0	0.0	LGPS Central PE Primary Partnership 2021 LP	0.6	0.0
2,100.9	36.4	Sub Total	2,265.0	39.5
		Investments Managed outside of Pool		
975.8	16.9	Legal & General Investment Management Limited	907.5	15.8
394.7	6.8	Adams Street Partners L.P.	382.7	6.7
455.8	7.9	Aegon Asset Management Limited	338.7	5.8
276.6	4.8	LaSalle Limited	244.0	4.3
236.0	4.1	Partners Group Limited	242.8	4.2
131.4	2.3	IFM Investors (UK) Ltd	153.2	2.7
184.2	3.2	Aspect Capital Limited	151.8	2.6
108.7	1.9	JP Morgan Asset Management (UK) Limited	147.4	2.6
150.2	2.6	Pictet Asset Management Limited	144.4	2.5
153.6	2.6	Ruffer LLP	132.2	2.3
132.3	2.3	Stafford Capital Partners Limited	126.3	2.2
135.9	2.5	Colliers Capital UK Limited	115.5	2.0
121.7	2.1	Internally Managed	75.2	1.2
34.2	0.6	Cristofferson, Robb & Company Ltd	69.1	1.2
81.6	1.4	M&G	57.5	1.0
0.0	0.0	DTZ Investment Management	54.8	1.0
39.7	0.7	Kravis Kohlberg Roberts & Co. Ltd	47.9	0.8
25.0	0.4	Infracapital Aberdeen Standard Life Limited	33.6 30.8	0.6
31.4 0.0	0.5 0.0	Quinbrook	30.8 30.0	0.5 0.5
0.0	0.0	Catapult Venture Managers Limited	0.9	0.5
3,669.6	63.6	Sub Total	3,486.3	60.5
-			-	
5,770.5	100.0	Grand Total	5,751.3	100.0

17. Custody of Assets

All the Fund's directly held assets are held by external custodians and are therefore not at risk from the financial failure of any of the Fund's investment managers. Most of the pooled investment funds are registered with administrators that are independent of the investment manager.

18. Operation and Management of fund

Details of how the Fund is administered and managed are included in the Pension Fund Annual Report.

19. Employing bodies and fund members

A full list of all bodies that have active members within the Fund is included in the in the Pensions fund annual report available from the fund website.

20. Fair value - basis of valuation

Unquoted equities in LGPS Central asset pool are valued at cost, as an appropriate estimate of fair value. All other investments are held at fair value in accordance with the requirements of the Code and IFRS 13. The valuation bases are set out below. All assets have been valued using fair value techniques based on the characteristics of each instrument, with the overall objective of maximising the use of market-based information. There has been no change in the valuation techniques used during the year.

Description of Asset	Valuation Hierarchy	Basis of valuation	Observable and unobservable inputs	Key sensitivities affecting valuations provided
Market quoted Investments (equities and bonds)	Level 1	Published bid market price ruling on final day of the accounting period	Not required	Not required
Market quoted pooled funds	Level 1	Closing bid price or closing single price at reporting date	Not required	Not required
Forward foreign exchange contracts	Level 1	Market forward exchange rates at reporting date	Not required	Not required
Pooled investment vehicles	Level 2	Fair value based on the weekly market quoted prices of the respective underlying securities	When considering the fair value of assets which are not at the reporting date, the price of a recent transaction for an identical asset provides evidence of fair value	Not Required
Unquoted Equity (including Private Equity, Infrastructure and Timberland)	Level 3	Value is based on the latest investor reports and financial statements provided by the fund managers of the underlying funds, adjusted for transactions arising after the date of such reports.	Earnings before interest, tax, depreciation, and amortisation (EBITDA) multiple, revenue multiple, discount for lack of marketability.	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Fund's own reporting date, by changes to expected cash flows, and by any differences between audited and unaudited accounts.

90

Private Debt	Level 3	Valued at fair value in accordance with International Valuation Standards and investment managers valuation policy	Comparable valuation of similar assets, EBITDA multiple, Revenue multiple, Discounted cash flows, Enterprise value estimation	Valuations could be affected by material events occurring between the date of the financial statements provided and the Pension Fund's own
				reporting date, by changes to expected cash flows, and by any differences between audited and unaudited accounts.
Pooled investment	Level 3	Stated at bid price	Net asset value (NAV)	Valuations could be
vehicles (including targeted return		quoted or closing single market price	based pricing set on a forward pricing basis.	affected by material events occurring
funds, commodity funds and pooled property funds)				between the date of the financial statements provided and the
				Pension Fund's own
				reporting date, by
				changes to expected cash flows, and by any
				differences between
				audited and unaudited
				accounts of the
				underlying assets.
Freehold and	Level 3	Stated at open market	Existing lease terms and	Significant changes in
Leasehold Property		value based on expert	rentals, independent	rental growth, vacancy
		valuation provided by a	market research, tenant	levels or discount rate
		RICS registered Valuer	covenant strength,	could affect valuations
		and in accordance with	estimated vacancy	
		RICS guidelines.	levels, estimated rental	
			growth, discount rate.	

Sensitivity of assets valued at Level 3

The table below details the Fund's review of financial information as provided by independent advisors. The valuation methods detailed above are likely to be accurate to within the ranges and, as set out below, the consequent potential impact on the closing value of investments at 31 March 2023 and 31 March 2022.

Asset Type	Value at 31 March 2023 £m	Percentage change %	Value on increase £m	Value on decrease £m
UK equities	1.3	31	1.7	0.9
UK Bonds	0.7	6	0.7	0.7
Pooled property funds	305.7	23	376.0	235.4
Pooled private equity funds	423.2	31	554.4	292.0
Pooled bond and debt funds	510.0	11	566.1	453.9
Pooled commodity funds	21.3	22	26.0	16.6
Pooled targeted return funds	144.4	9	157.4	131.4
Pooled timberland fund	126.3	16	146.5	106.1
Pooled infrastructure fund	470.5	16	545.8	395.2
UK property	101.8	15	117.1	86.5
Total assets available to pay benefits	2,105.2		2,491.7	1,718.7

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Asset Type	Value at 31 March 2022	Percentage change	Value on increase	Value on decrease
	£m	%	£m	£m
UK equities	1.3	18	1.5	1.1
UK Bonds	0.7	3	0.7	0.7
Pooled property funds	362.6	15	417.0	308.2
Pooled private equity funds	433.5	30	563.6	303.5
Pooled bond and debt funds	374.6	11	415.8	333.4
Pooled commodity funds	16.2	18	19.1	13.3
Pooled targeted return funds	150.2	5	157.7	142.7
Pooled timberland fund	132.3	18	156.1	108.5
Pooled infrastructure fund	326.5	18	385.3	267.7
UK property	120.3	15	138.3	102.3
Total assets available to pay benefits	1,918.2		2,255.1	1,581.4

20a. Valuation of financial instruments and non-financial instruments carried at fair value

The valuation of financial instruments has been classified into three levels, according to the quality and reliability of the information used to determine fair values.

Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprised quoted equities, quoted fixed interest securities, quoted index-linked securities and quoted pooled investment vehicles where the underlying assets fall into one of these categories.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

Level 2

Financial instruments at Level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

Level 3

Financial instruments at Level 3 are those where at least one input that could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include unquoted equity investments, hedge funds and infrastructure, which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The values of the investment in private equity are based on valuations provided by the general partners to the private equity funds in which Leicestershire County Council Pension Fund has invested. These valuations are prepared in accordance with the International Private Equity and Venture Capital Valuation Guidelines, which follow the valuation principles of IFRS and US GAAP.

The values of the investment in hedge funds and infrastructure are based on the net asset value provided by the fund manager. Assurances over the valuation are gained from the independent audit of the value.

The following tables provide an analysis of the financial and non-financial assets and liabilities of the pension fund grouped into levels 1 to 3, based on the level at which fair value is observable.

	Quoted market price	Using observable inputs	With significant unobservable inputs	
Values at 31 st March 2023				
	Level 1	Level 2	Level 3	Total
	£m	£m	£m	£m
Financial and non-financial assets at fair value	2,446.7	1,069.1	2,105.2	5,621.0
Financial liabilities at fair value	(0.1)	0.0	0.0	(0.1)
Net financial and non-final assets carried at fair value	2,446.6	1,069.1	2,105.2	5,620.9

The above table excludes cash and cash equivalents of £128.7m and other investment balances of £1.7m which are carried at amortised cost.

	Quoted market price	Using observable inputs	With significant unobservable inputs	
Values at 31 st March 2022				
	Level 1	Level 2	Level 3	Total
	£m	£m	£m	£m
Financial and non-financial assets at fair value	2,504.5	1,160.0	1,918.2	5,582.7
Financial liabilities at fair value	(0.7)	0.0	0.0	(0.7)
Net financial and non-final assets carried at fair value	2,503.8	1,160.0	1,918.2	5,582.0

The above table excludes cash and cash equivalents of £187.1m and other investment balances of £1.4m which are carried at amortised cost.

20b. Reconciliation of asset held at level 3

	Value at 1 April 2022	Purchases	Sales	Realised gains / (losses)	Unrealised gains or (losses)	Value at 31 March 2023
	£m	£m	£m	£m	£m	£m
UK Equities	1.3	0.0	0.0	0.0	0.0	1.3
UK Bonds	0.7	0.0	0.0	0.0	0.0	0.7
Pooled property funds	362.6	10.9	(13.4)	4.3	(58.7)	305.7
Pooled private equity funds	433.5	48.0	(54.0)	25.6	(29.9)	423.2
Pooled bond and debt funds	374.6	180.0	(64.0)	17.8	1.6	510.0
Pooled commodity funds	16.2	20.9	(14.1)	1.2	(2.9)	21.3
Pooled targeted return funds	150.2	0.0	(0.4)	0.4	(5.8)	144.4
Pooled timberland funds	132.3	1.3	(17.8)	3.3	7.2	126.3
Pooled Infrastructure funds	326.5	97.4	(12.5)	8.3	50.8	470.5
UK Property	120.3	(0.2)	0.0	0.0	(18.3)	101.8
Total	1,918.2	358.3	(176.2)	60.9	(56.0)	2,105.2

21. Classification of Financial Instruments

	2021/22 £m				2022/23 £m	
Fair value through profit and loss	Assets at amort- ised cost	Liabilities at amort- ised cost		Fair value through profit and loss	Assets at amort- ised cost	Liabilities at amort- ised cost
			Financial Assets			
46.0	0.0	0.0	Equities	20.9	0.0	0.0
8.5	0.0	0.0	Government Bonds	23.5	0.0	0.0
280.8	0.0	0.0	Index-linked securities	265.1	0.0	0.0
5,121.7	0.0	0.0	Pooled investment vehicles	5,207.0	0.0	0.0
5.3	0.0	0.0	Derivatives contracts	2.7	0.0	0.0
0.0	187.1	0.0	Cash and currency	0.0	128.7	0.0
0.0	0.0	0.0	Other investment balances	0.0	0.0	0.0
0.0	0.8	0.0	Sundry debtors and prepayments	0.0	1.1	0.0
5,462.3	187.9	0.0		5,519.2	129.8	0.0
			Financial Liabilities			
(0.7)	0.0	0.0	Derivatives contracts	(0.1)	0.0	0.0
0.0	0.0	0.0	Other investment balances	0.0	0.0	0.0
0.0	0.0	(4.4)	Sundry Creditors	0.0	0.0	(2.4)
(0.7)	0.0	(4.4)		(0.1)	0.0	(2.4)

The value of debtors and creditors reported in the Notes to the Statement of Accounts are solely those amounts meeting the definition of a financial instrument. The balances of debtors and creditors reported in the balance sheet and Notes include balances which do not meet the definition of a financial instrument, such as tax-based debtors and creditors.

The following gains and losses are recognised in the Fund Account:

2021/22		2022/23
£m		£m
	Financial Assets	
578.2	Fair value through profit and loss	(58.5)
	Financial Liabilities	
(8.3)	Fair value through profit and loss	(0.7)
569.9	Total	(59.2)

All realised gains and losses arise from the sale or disposal of financial assets which have been derecognised I the financial statements. The fund has not entered into any financial guarantees that are required to be accounted for as financial instruments.

22. External Audit Fee

2021/22 £		2022/23 £
33,293	Payable in respect of external audit	36,793
33,293	Total	36,793

23. Nature and Extent of Risks Arising from Financial Instruments

Risk and risk management

The Fund's primary long-term risk is that the Fund's assets will fall short of its liabilities (i.e. the promised benefits payable to members). Therefore, the aim of investment risk management is to minimise the risk of an overall reduction in the value of the Fund and to maximise the opportunity for gains across the whole Fund portfolio. The fund achieves this through asset diversification to reduce exposure to market risk (price risk, currency risk and interest rate risk) and credit risk to an acceptable level. In addition, the Fund manages its liquidity risk to ensure that there is sufficient liquidity to meet the Fund's required cash flows. These investment risks are managed as part of the overall pension fund risk management programme.

Responsibility for the Fund's risk management strategy rests with Leicestershire County Council's Local Pension Committee (formerly called the Pension Fund Management Board).

a) Market risk

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk within acceptable parameters, whilst optimising the return on risk.

In general, excessive volatility in market risk is managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities. To mitigate market risk, Leicestershire County Council and its investment advisors undertake appropriate monitoring of market conditions and benchmark analysis.

The Fund manages these risks via an annual strategy review which ensures that market risk remains within acceptable levels. On occasion equity futures contracts and exchange traded option contracts on individual securities may be used to manage market risk on investments, and in exceptional circumstances over-the-counter derivative contracts may be used to manage specific aspects of market risk.

Other price risk

Other price risk represents the risk that the value of a financial instrument will fluctuate as a result of changes in market prices (other than those arising from interest rate risk or foreign exchange risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all such investments in the market.

The Fund is exposed to share and derivative price risk. This arises from investments held by the Fund for which the future price is uncertain. All securities investments present a risk of loss of capital. For all investments held by the Fund, the maximum risk resulting from financial instruments is determined by the fair value of the financial instruments. The Fund's investment managers mitigate this price risk through diversification and the selection of securities and other financial instruments is within the limits specified in the Fund's investment strategy.

Other price risk – sensitivity analysis

Following analysis of historic data and expected investment return movement during the financial year, in consultation with the Fund's investment advisors, Leicestershire County Council has determined that the following movements in market prices risk are reasonably possible for the 2022/23 reporting period:

95

Asset type	Potential market movements (+/-)
Cash	0%
Index Linked Gilts (medium)	7%
Fixed Interest Gilts (medium)	6%
Private equity	31%
Property	15%
Commodities	22%
Global Distressed Debt	15%
Emerging Markets Equity	24%
Unlisted Infrastructure Equity	16%
Diversified Growth Fund (high equity beta)	13%
Diversified Growth Fund (medium equity beta)	9%
Multi Asset Credit (sub inv grade)	8%
All World Equity GBP Unhedged	18%
Direct Lending (Private Debt) GBP Hedged	11%
Corporate Short AA Low	4%
Corporate Medium BBB	9%

The potential price changes disclosed above are broadly consistent with one-standard deviation movement in the value of assets. The sensitivities are consistent with the assumptions contained in the annual strategy review and the analysis assumes that all other variables, in particular foreign currency exchange rates and interest rates, remain the same.

Had the market price of the Fund's investments increased/decreased in line with the above, the change in net assets available to pay benefits in the market price would have been as follows (the prior year comparator is shown in the second table):

Asset Type	Value at 31 March 2023 £m	Percentage change %	Value on increase £m	Value on decrease £m
UK equities	8.3	18	9.8	6.8
Overseas equities	12.6	18	14.9	10.3
UK Corporate Bonds	0.0	0	0.0	0.0
Global Government Bonds	287.9	7	308.1	267.7
Pooled property funds	305.7	23	376.0	235.4
Pooled private equity funds	423.2	31	554.4	292.0
Pooled bond and debt funds	1,037.2	10	1,140.9	933.5
Pooled Protection funds	9.8	9	10.7	8.9
Pooled hedge funds	0.0	0	0.0	0.0
Pooled equity funds	2,517.4	20	3,020.9	2,013.9
Pooled commodity funds	21.3	0	21.3	21.3
Pooled targeted return funds	144.4	9	157.4	131.4
Pooled timberland fund	126.3	16	146.5	106.1
Pooled managed futures fund	151.8	13	171.5	132.1
Pooled infrastructure fund	470.5	16	545.8	395.2
UK property	101.8	15	117.1	86.5
Cash and currency	128.7	0	128.7	128.7
Other investment balances, current assets and current liabilities	4.4	0	4.4	4.4
Total assets available to pay benefits	5,751.3		6,728.4	4,774.2

96

Asset Type	Value at 31 st March 2022	Percentage change	Value on increase	Value on decrease
	£m	%	£m	£m
UK equities	25.3	18	29.9	20.7
Overseas equities	20.7	19	24.6	16.8
UK Corporate Bonds	0.7	3	0.7	0.7
Global Government Bonds	288.6	7	308.8	268.4
Pooled property funds	362.6	15	417.0	308.2
Pooled private equity funds	433.5	30	563.6	303.5
Pooled bond and debt funds	926.6	8	1,000.7	852.5
Pooled hedge funds	0.0	18	0.0	0.0
Pooled equity funds	2,581.3	19	3,071.7	2,090.9
Pooled commodity funds	16.2	18	19.1	13.3
Pooled targeted return funds	150.2	5	157.7	142.7
Pooled timberland fund	132.3	18	156.1	108.5
Pooled managed futures fund	184.2	13	208.1	160.3
Pooled infrastructure fund	326.5	18	385.3	267.7
UK property	120.3	15	138.3	102.3
Cash and currency	187.1	2	190.8	183.4
Other investment balances, current assets and current liabilities	14.4	2	14.7	14.1
Total assets available to pay benefits	5,770.5		6,687.1	4,854.0

Interest rate risk

The Fund invests in financial assets for the primary purpose of obtaining a return on investments. These investments are subject to interest rate risk, which represents the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

The Fund is not highly exposed to interest rate risk, but monitoring is carried out to ensure that the exposure is close to the agreed asset allocation benchmark.

The Fund's direct exposure to interest rate movements as at 31st March 2023 and 31st March 2022 is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value:

As at 31 March 2022 £m	Asset type	As at 31 March 2023 £m
187.1	Cash and Currency	128.7
288.6	Fixed interest securities	287.9
475.7	Total	416.6

Interest rate risk sensitivity analysis

The Fund recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets to pay benefits, A 1% movement in interest rates (100 BPS) is consistent with the level of sensitivity expected within the Fund's asset allocation strategy and the Fund's investment advisors expect that long-term average rates are expected to move less than 100 BPS from one year to the next and experience suggests that such movements are likely.

97

Pension Fund Accounts

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits of a +/- 100 BPS change in interest rates. The analysis demonstrates that a 1% increase in interest rates will not affect the interest received on fixed interest assets but will reduce their fair value, and vice versa. Changes in interest rates do not impact on the value of cash and cash equivalent balances but they will affect the interest income received on those balances.

Exposure to interest rate risk	Carrying amount as at 31 March 2023	Impact of increase	Impact of decrease
		+100 BPS	-100 BPS
	£m	£m	£m
Cash and Currency	128.7	128.7	128.7
Fixed interest securities	287.9	243.9	341.8
Total	416.6	372.6	470.5
	Carrying	Impact of	Impact of

Exposure to interest rate risk	amount as at 31 March 2022	increase	decrease
		+100 BPS	-100 BPS
	£m	£m	£m
Cash and Currency	187.1	187.1	187.1
Fixed interest securities	288.6	230.0	347.2
Total	475.7	417.1	534.3

Assets exposed to interest rate risk:

Exposure to interest rate risk	Interest receivable 2022/23	Impact of increase	Impact of decrease
		+100 BPS	-100 BPS
	£m	£m	£m
Cash and Currency	2.3	3.9	0.7
Fixed interest securities	2.0	2.0	2.0
Total	4.3	5.9	2.7

Exposure to interest rate risk	Interest receivable 2021/22	Impact of increase	Impact of decrease
		+100 BPS	-100 BPS
	£m	£m	£m
Cash and Currency	0.1	2.7	0.0
Fixed interest securities	1.4	1.4	1.4
Total	1.5	4.1	1.4

98

Currency risk

Currency risk represents the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Fund is exposed to currency risk in financial instruments that are denominated in any other currency other than sterling. The Fund holds both monetary and non-monetary assets denominated in currencies other than sterling.

The Fund's currency rate risk is actively managed and the neutral position is to hedge 25% of the exposure back to sterling. The table below summarises the Fund's currency exposure if it was unhedged as at 31st March 2022 and as at the previous period end:

Asset value as at 31 March 2022 £m	Currency exposure – asset type	Asset value as at 31 March 2023 £m
20.7	Overseas equities	12.6
7.8	Overseas government bonds	18.9
11.6	Overseas government index-linked bonds	5.2
874.4	Overseas pooled investment vehicles	951.8
60.9	Overseas cash and currency	30.7
975.4	Total overseas assets	1,019.2

Currency Risk – Sensitivity Analysis

Following analysis of historical data in consultation with the Fund's investment advisors, it is considered that the likely volatility associated with foreign exchange rate movements is 10% (as measured by one standard deviation).

A 10% fluctuation in the currency is considered reasonable based on the Fund advisor's analysis of the long-term historical movements in the month-end exchange rates over a rolling 36-month period. This analysis assumes that all other variables, in particular interest rates, remain constant.

A 10% strengthening/weakening of the pound against the various currencies in which the fund holds investments would increase/decrease the net assets available to pay benefits as follows:

Current exposure – asset type	Asset value as at 31 March 2023	Change to net assets available to p benefits	
		10%	-10%
	£m	£m	£m
Overseas equities	12.6	13.8	11.4
Overseas government bonds	18.9	20.7	17.1
Overseas government index-linked bonds	5.2	5.7	4.7
Overseas pooled investment vehicles	951.8	1,042.2	861.4
Overseas cash and currency	30.7	33.6	27.8
Total change in assets available	1,019.2	1,116.0	922.4

b) Credit Risk

Credit risk represents the risk that the counterparty to a transaction or financial instrument will fail to discharge an obligation and cause the Fund to incur a financial loss. The market value of investments generally reflects an assessment of credit in their pricing and consequently the risk of loss is implicitly provided for in the carrying value of the Fund's financial assets and liabilities.

In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of derivatives positions, where the risk equates to the net market value of a positive derivative position. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner.

Contractual credit risk is represented by the net payment or receipt that remains outstanding, and the cost of replacing the derivative position in the event of a counterparty default. The residual risk is minimal due to various insurance policies held by the exchanges to cover defaulting counterparties.

Credit risk on over-the-counter derivative contracts is minimised as counterparties are recognised financial intermediaries with acceptable credit ratings determined by a recognised ratings agency.

Deposits are not made with banks and financial institutions unless they are rated independently and have a high credit rating. Many of the Fund's investment managers use the money market fund run by the Fund's custodian to deposit any cash within their portfolios, although one manager (Kames Capital) lends cash directly to individual counterparties in the London money markets. Any cash held directly by the Fund is deposited in an Aberdeen Standard Life Money Market Fund.

The Fund believes it has managed its exposure to credit risk and has never had any experience of default of uncollectible deposits. The Fund's cash holding at 31st March 2023 was £129m (31st March 2022: £187m).

c) Liquidity Risk

Liquidity risk represents the risk that the Fund will not be able to meet its financial obligations as they fall due. The Fund therefore takes steps to ensure that it has adequate cash resources to meet its commitments. All of the Fund's cash holdings are available for immediate access, although on some occasions this will involve withdrawing cash balances from the portfolios of investment managers.

The Fund is allowed to borrow to meet short-term cash flow requirements, although this is an option that is only likely to be used in exceptional circumstances.

The Fund defines liquid assets as assets that can be converted to cash within three months. Illiquid assets are those assets which will take longer than three months to convert to cash. As at 31st March 2023 the value of illiquid assets (considered to be the Fund's investments in property, hedge funds, private equity, timberland and infrastructure) was £1.4bn, which represented 25% of total Fund assets. (31st March 2022: £1.4bn, which represented 24% of total Fund assets).

The Fund remains cash flow positive for non-investment related items so there is no requirement to produce detailed cash flow forecasts. All investment related cash flows are known about sufficiently far in advance that they can be covered by taking action in a manner that is both cost-effective and in line with the Fund's investment strategy. All financial liabilities at 31st March 2023 are due within one year.

Refinancing Risk

The key risk is that the Fund will be forced to sell a significant proportion of its financial instruments at a time of unfavourable interest rates, but this appears a highly unlikely scenario. The Fund's investment strategy and the structure of its portfolios have sufficient flexibility to ensure that any required sales are considered to be the ones that are in the best financial interests of the Fund at that time. There are no financial instruments that have a refinancing risk as part of the Fund's treasury management and investment strategies.

Securities Lending

The Fund ceased to take part in securities lending activities towards the end of the 2017/18 financial year and there was no stock on loan at 31 March 2023.

Reputational Risk

The Fund's prudent approach to the collective risks listed above and through best practice in corporate governance ensures that reputational risk is kept to a minimum.

24. Related Party Transactions

Leicestershire County Council (LCC) is the administering authority for the Local Government Pension Scheme (LGPS) within Leicestershire and is one of the major employers within the scheme. Information regarding key management personnel is provided within the main accounts of Leicestershire County Council. Members and officers of the Council involved in managing the Fund are allowed to be members of the LGPS. All transactions between Leicestershire County Council and the Fund and all benefit payments from the Fund are in accordance with the regulations governing the LGPS. There are no transactions therefore that are made on a different basis from those with non-related parties.

During the reporting period LCC incurred costs of £2.1m in relation to administration and management of the Fund, the full amount has been recharged to the Fund, and is recognised in the expenses outlined in note 10 above. As at the 31 March 2023 less than £10,000 of this was a creditor balance in the Fund accounts. Contributions of £64.6m were receivable from LCC during 2022/23 (£59.1m 2021/22) of which, £5.4m was still outstanding as at 31 March 2023 (£5.8m as at 31 March 2022).

LGPS Central Ltd has been established to manage, on a pooled basis, investment assets of nine Local Government Pension Schemes across the Midlands. It is jointly owned in equal amounts by the eight Administering Authorities participating in the Pool. £1.3m is invested in the share capital and £0.7m in a corporate bond with LGPS Central Ltd.

During 2022/23 a total of £1.0m (£0.9m 2021/22) was payable to LGPS Central Ltd for governance, operator and product development fees. Of these £0.5m was a creditor balance at the year end. As at 31 March 2023, £2.3bn of LCC LGPS investments were managed by LGPS Central Ltd (£2.1bn as at 31 March 2022).

25. Contingent Liabilities and Contractual Commitments

When a member has left the Pension Fund before accruing sufficient service to qualify for a benefit from the scheme, they may choose either a refund of contributions or a transfer value to another pension fund. There are a significant number of these leavers who have not taken either of these options and as their ultimate choice is unknown, it is not possible to reliably estimate a liability. The impact of these 'frozen refunds' has, however, been considered in the calculation of the actuarial liabilities of the fund.

If all of these individuals choose to take a refund of contributions the cost to the Fund will be around £2.5m, although the statutory requirement of the Fund to pay interest to some members would increase this figure. Should all of the members opt to transfer to another scheme the cost will be considerably higher.

At 31 March 2023, the Fund had the following contractual commitments:-

	31-Mar-22	31-Mar-23
	£m	£m
Aberdeen Standard Life Capital SOF III Fund	10.3	10.3
Adams Street Partners L.P.	126.0	90.2
Catapult Venture Managers Limited	0.0	4.3
Infracapital Greenfield Partners I Fund	8.8	17.9
KKR Global Infrastructure	12.0	7.9
LGPS Central PE Primary Partnership 2018 LP	4.2	54.2
M & G Debt Opportunities Fund IV	6.3	0.0
Stafford International Timberland Funds VII & VIII	1.2	50.0
LGPSC Credit Partnership II LP	96.4	167.1
LGPSC Credit Partnership I LP	53.5	32.8
LGPS Central Core/Core Plus Infrastructure Partnership LP	48.1	49.1
LGPS Central PE Primary Partnership 2021 LP	30.0	29.1
CRC Capital Release Fund V	44.0	0.0
Quinbrook Infrastructure Partners	0.0	19.1
Partners Group Multi Asset Credit VI and VII	20.8	24.3
Total	461.6	556.3

25A Key Management Personnel

The fund has identified the Director of Corporate Resources (LCC) and the Assistant Director Finance, Strategic Property and Commissioning (LCC) as key management personnel with the authority and responsibility to control or exercise significant influence over the financial and reporting decisions of the fund. The combined compensation for these officers attributable to Leicestershire County Council Pension Fund* is shown below:

2021/22		2022/23
£000s		£000s
20.9	Short-term benefits	21.5
5.7	Pension contributions	5.8
26.6	Total	27.3

*The amounts in the table were not recharged to the Fund but are presented as required by the code of practice.

26. Additional Voluntary Contributions (AVC's)

The Fund has an arrangement with Prudential whereby additional contributions can be paid to them for investment, with the intention that the accumulated value will be used to purchase additional retirement benefits. AVCs are not included in the pension fund accounts in accordance with Regulation 4(1)(b) of the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016. During 2021/22 £1.8m in contributions were paid to Prudential. The capital value of all AVC's at year end 31 March 2022 was £19.0m. The equivalent figures for 31 March 2023 were not available at the time of publishing the draft 2022/23 accounts. This will be updated in the final published audited statements.

27. Policy Statements

The Fund has a number of policy statements which can be found on the <u>LPGS website</u>. They have not been reproduced within the Accounts, as in combination they are sizeable, and it is not considered that they would add any significant value to most users of the accounts. The Statements are:

Investment Strategy Statement (ISS)

Administration and Communication Strategy Funding Strategy Statement (FSS)

28. Compliance Statement

Income and other taxes

The Fund has been able to gain either total or partial relief from local taxation on the Fund's investment income from eligible countries. The Fund is exempt from UK Capital Gains and Corporation tax.

Self-investment

There has been no material employer related investment in 2022/23 (or 2021/22). There were occasions on which contributions were paid over by the employer later than the statutory date and these instances are technically classed as self-investment. In no instance were the sums involved material, and neither were they outstanding for long periods.

Calculation of transfer values

There are no discretionary benefits included in the calculation of transfer values.

Pension Increase

All pension increases are made in accordance with the Pensions Increase (Review) Order 1997.

Changes to LGPS

All changes to LGPS are made via the issue of Statutory Instruments by Central Government.

Leicestershire County Council Pension Fund (the Fund) Actuarial Statement for 2022/23

This statement has been prepared in accordance with Regulation 57(1)(d) of the Local Government Pension Scheme Regulations 2013. It has been prepared at the request of the Administering Authority of the Fund for the purpose of complying with the aforementioned regulation.

Description of Funding Policy

The funding policy is set out in the Administering Authority's Funding Strategy Statement (FSS), dated March 2023. In summary, the key funding principles are as follows:

- take a prudent long-term view to secure the regulatory requirement for long-term solvency, with sufficient funds to pay benefits to members and their dependants
- use a balanced investment strategy to meet the regulatory requirement for long-term cost efficiency (where efficiency in this context means to minimise cash contributions from employers in the long term)
- where appropriate, ensure stable employer contribution rates
- reflect different employers' characteristics to set their contribution rates, using a transparent funding strategy
- use reasonable measures to reduce the risk of an employer defaulting on its pension obligations
- where appropriate, ensure fairness between employers and between different generations of taxpayers

The FSS sets out how the Administering Authority seeks to balance the conflicting aims of securing the solvency of the Fund and keeping employer contributions stable. For employers whose covenant was considered by the Administering Authority to be sufficiently strong, contributions have been stabilised to have a sufficiently high likelihood of achieving the funding target over 17 years. Asset-liability modelling has been carried out which demonstrate that if these contribution rates are paid and future contribution changes are constrained as set out in the FSS, there is at least a 75% likelihood that the Fund will achieve the funding target over 17 years.

Funding Position as at the last formal funding valuation

The most recent actuarial valuation carried out under Regulation 62 of the Local Government Pension Scheme Regulations 2013 was as at 31 March 2022. This valuation revealed that the Fund's assets, which at 31 March 2022 were valued at £5,790 million, were sufficient to meet 105% of the liabilities (i.e. the present value of promised retirement benefits) accrued up to that date. The resulting surplus at the 2022 valuation was £283 million.

Each employer had contribution requirements set at the valuation, with the aim of achieving their funding target within a time horizon and likelihood measure as per the FSS. Individual employers' contributions for the period 1 April 2023 to 31 March 2026 were set in accordance with the Fund's funding policy as set out in its FSS.

Principal Actuarial Assumptions and Method used to value the liabilities

Full details of the methods and assumptions used are described in the 2022 valuation report and FSS.

Method

The liabilities were assessed using an accrued benefits method which takes into account pensionable membership up to the valuation date; and makes an allowance for expected future salary growth to retirement or expected earlier date of leaving pensionable membership.

Assumptions

A market-related approach was taken to valuing the liabilities, for consistency with the valuation of the Fund assets at their market value.

The key financial assumptions adopted for the 2022 valuation were as follows:

Financial assumptions	31 March 2022
Discount rate	4.4% pa
Salary increase assumption	3.4% pa
Benefit increase assumption (CPI)	2.9% pa

The key demographic assumption was the allowance made for longevity. The life expectancy assumptions are based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 0% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of 1.50% p.a. Based on these assumptions, the average future life expectancies at age 65 are as follows:

	Males	Females
Current Pensioners	21.5 years	24.4 years
Future Pensioners*	22.3 years	25.9 years

*Aged 45 at the 2022 Valuation.

Copies of the 2022 valuation report and Funding Strategy Statement are available on request from the Administering Authority to the Fund and on the Fund's website.

Experience over the period since 31 March 2022

Markets continued to be disrupted by the ongoing war in Ukraine and inflationary pressures, impacting on investment returns achieved by the Fund's assets. High levels of inflation in the UK (compared to recent experience), have resulted in a higher than expected LGPS benefit increase of 10.1% in April 2023. Despite this, the funding level of the Fund is likely to be higher than reported at the 31 March 2022 funding valuation due to significant rises in interest rates which reduce the value placed on the Fund's liabilities.

The next actuarial valuation will be carried out as at 31 March 2025. The Funding Strategy Statement will also be reviewed at that time.

Richard Warden FFA

15 June 2023

For and on behalf of Hymans Robertson LLP

Pension Fund Accounts Reporting Requirement

Introduction

CIPFA's Code of Practice on Local Authority Accounting 2022/23 requires Administering Authorities of LGPS funds that prepare pension fund accounts to disclose what IAS26 refers to as the actuarial present value of promised retirement benefits. I have been instructed by the Administering Authority to provide the necessary information for the Leicestershire County Council Pension Fund ("the Fund").

The actuarial present value of promised retirement benefits is to be calculated similarly to the Defined Benefit Obligation under IAS19. There are three options for its disclosure in the pension fund accounts:

- showing the figure in the Net Assets Statement, in which case it requires the statement to disclose the resulting surplus or deficit;
- as a note to the accounts; or
- by reference to this information in an accompanying actuarial report.

If an actuarial valuation has not been prepared at the date of the financial statements, IAS26 requires the most recent valuation to be used as a base and the date of the valuation disclosed. The valuation should be carried out using assumptions in line with IAS19 and not the Fund's funding assumptions.

Present value of promised retirement benefits

Year ended	31 March 2023	31 March 2022
Active members (£m)	2,333	4,176
Deferred members (£m)	1,098	1,670
Pensioners (£m)	2,304	2,213
Total (£m)	5,735	8,060

The promised retirement benefits at 31 March 2023 have been projected using a roll forward approximation from the latest formal funding valuation as at 31 March 2022. The approximation involved in the roll forward model means that the split of benefits between the three classes of member may not be reliable. However, I am satisfied that the total figure is a reasonable estimate of the actuarial present value of benefit promises.

The figures include both vested and non-vested benefits, although the latter is assumed to have a negligible value. Further, I have not made any allowance for unfunded benefits.

It should be noted the above figures are appropriate for the Administering Authority only for preparation of the pension fund accounts. They should not be used for any other purpose (i.e. comparing against liability measures on a funding basis or a cessation basis).

Assumptions

The assumptions used are those adopted for the Administering Authority's IAS19 report and are different as at 31 March 2023 and 31 March 2022. I estimate that the impact of the change in financial assumptions to 31 March 2023 is to decrease the actuarial present value by £3,217m. I estimate that the impact of the change in demographic assumptions is to decrease the actuarial present value by £60m.

Financial assumptions

Year ended (% p.a.)	31 March 2023	31 March 2022
Pension Increase Rate (CPI)	2.95%	3.20%
Salary Increase Rate	3.45%	3.70%
Discount Rate	4.75%	2.70%

Demographic assumptions

The longevity assumptions have changed since the previous IAS26 disclosure for the Fund.

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2021 model, with a 10% weighting of 2021 (and 2020) data, standard smoothing (Sk7), initial adjustment of 0.25% and a long term rate of improvement of 1.5% p.a.. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current pensioners	21.2 years	24.2 years
Future pensioners (assumed to be aged 45 at the latest formal valuation)	21.9 years	25.6 years

All other demographic assumptions have been updated since last year and are as per the latest funding valuation of the Fund.

Sensitivity Analysis

CIPFA guidance requires the disclosure of the sensitivity of the results to the methods and assumptions used. The sensitivities regarding the principal assumptions used to measure the obligations are set out below:

Change in assumption at 31 March 2023	Approximate % increase to promised retirement benefits	Approximate monetary amount (£m)
0.1% p.a. decrease in the Discount Rate	2%	108
1 year increase in member life expectancy	4%	229
0.1% p.a. increase in the Salary Increase Rate	0%	12
0.1% p.a. increase in the Pension Increase Rate (CPI)	2%	98

Professional notes

This paper accompanies the 'Accounting Covering Report – 31 March 2023' which identifies the appropriate reliances and limitations for the use of the figures in this paper, together with further details regarding the professional requirements and assumptions.

Prepared by:-

Richard Warden FFA

15 June 2023

For and on behalf of Hymans Robertson LLP

Statement of Responsibilities for Leicestershire County Council Pension Fund

THE AUTHORITY'S RESPONSIBILITIES

The Authority is required to:

- Make arrangements for the proper administration of the financial affairs of its Pension Fund and to secure that one
 of its officers has the responsibility for the administration of those affairs. In this Authority, that officer is the
 Director of Corporate Resources.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the statement of accounts

MR. L. BRECKON CABINET LEAD MEMBER FOR CORPORATE RESOURCES 30 JUNE 2023

THE DIRECTOR OF CORPORATE RESOURCES RESPONSIBILITIES

The Director of Corporate Resources is responsible for the preparation of the Authority's Pension Fund Statement of Accounts in accordance with proper accounting practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom ('the Code').

In preparing this Statement of Accounts, the Director of Corporate Resources has:

- Selected suitable accounting policies and then applied them consistently.
- Made judgements and estimates that were reasonable and prudent.
- Complied with the Local Authority Code.
- Kept proper accounting records which were up to date,
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.
- Assessed the Pension Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- Used the going concern basis of accounting on the assumption that the functions of the Pension Fund will continue in operational existence for the foreseeable future; and
- Maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

I certify that the above responsibilities have been complied with and the Statement of Accounts herewith presents a true and fair view of the financial position of the Leicestershire County Council Pension Fund as at 31 March 2023 and its income and expenditure for the year ended the same date.

1 12.

D KEEGAN DIRECTOR OF CORPORATE RESOURCES 30 JUNE 2023

Independent auditor's report to the members of Leicestershire County Council on the pension fund financial statements of Leicestershire County Council Pension Fund

To follow

GOVERNANCE COMPLIANCE STATEMENT

1.1 INTRODUCTION

This is the governance compliance statement of the Leicestershire Pension Fund. The Fund is required to publish a compliance statement under Regulation 73A of the Local Government Pension Scheme Regulations 1997 (as amended) and review that statement on an ongoing basis under Regulation 31 of the 2008 Regulations. Under Regulation 31 (3) (c) there is a requirement to measure the Fund's governance arrangements against a number of standards set out within guidance issued by DLUHC. The Fund's compliance with these can be viewed at the end of the document, <u>here</u>.

In order to improve the transparency and auditability of governance arrangements the Fund has further produced its governance compliance statement to recognise the Scheme Advisory Board's recommendations set out within the Good Governance Phase 3 report

In accordance with the above, what follows is the Fund's assessment of its compliance with the standards as outlined.

1.2 FUNCTIONS AND RESPONSIBILITIES

The Local Pension Committee (LPC) meets five times a year and its members act in a quasi-trustee capacity. One of these meetings is specifically used to focus entirely on investment strategy. No substantive issues of investment policy will be carried out without the prior agreement of the LPC or, in extreme circumstances and where it is impractical to bring a matter to the LPC, following consultation with the Chair.

The LPC is made up of 13 members, ten of which are Employer Representatives with voting rights comprising of five County Councillors, two City Councillors I, two district councillors jointly nominated by the district councils, one member jointly nominated by De Montfort/Loughborough Universities. There are also three non-voting employee representatives. The ten voting members are appointed using the due political process or, in the case of the two universities, by joint arrangement. There will be at least one employee representative position available annually and a vote will be held to fill any vacancies at the Annual Meeting of the Fund.

The LPC are advised and supported by the Director of Corporate Resources, Director of Law and Governance, Assistant Director of Strategic Finance and Property, Head of Pensions and Senior Finance and Legal Officers from Leicestershire County Council, as well as its Investment Advisor Hymans Robertson.

The LPC may delegate certain actions to the Director of Corporate Resources. It is the expectation of the LPC that some of the more administrative matters relating to investment management, such as the appointment of a custodian, are carried out by the Director of Corporate Resources.

An Investment Subcommittee, with its members drawn from the LPC, is a decision-making Subcommittee and will generally deal with more technical aspects of investment (such as looking at potential new investment opportunities or dealing with the appointment of new investment managers). Any decisions made by the Subcommittee are reported at the following LPC.

The Local Pension Committee Terms of Reference.

The Local Pension Board was established in accordance with the Local Government Pension Scheme (Amendment) (Governance) Regulations 2015 to assist the Administering Authority in ensuring the effective and efficient governance and administration of the Fund, including securing compliance with LGPS Regulations, other legislation and the requirements of the Pensions Regulator. The LPC, in fulfilling its functions, will have regard to advice of the Board.

The Board is made up of six voting members, three Employer Representatives (two elected members of Leicestershire Council and one from Leicester City Council) and three employee representatives as well as one reserve employee representative role. There will be at least one employee representative position available annually, as well as for a reserve employee representative, and a vote will be held to fill any vacancies at the Annual Meeting of the Fund.

The Board publishes an Annual Report which is available on the Fund's website. The Board focuses on the Fund's governance and administration processes, monitoring the Fund's compliance with statutory and regulatory guidance and working with officers to ensure the highest standards are met.

Local Pension Board Terms of Reference

The Director of Corporate Resources oversees the implementation of Fund policy and the management of the day-to-day operational functions through the Fund's service areas.

Roles, Responsibilities and Delegated decisions.

An Annual Meeting of the Pension Fund is held, to which all employee members and other interested parties are welcome. The purpose of the meeting is to present the Annual Report of the Fund and to report on current issues, as well as to elect employee representatives for any vacant positions on the LPC and the LPB.

A number of other initiatives to involve stakeholders also take place, including:

- Presentations by the Fund/Actuary to employing bodies;
- Pensions roadshows at various venues;
- The Annual Report and Account of the Pension Fund;
- Other communications to members.

Further details can be found within the <u>Representation and Engagement</u> section of this statement.

1.3 INVESTMENT POOLING

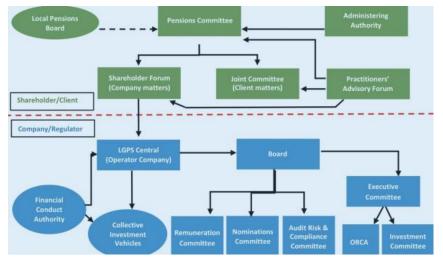
LGPS Central, an FCA-regulated pool company, was launched on 1 April 2018. Leicestershire Pension Fund together with eight partner pension Funds across the LGPS continue to work with the company to further develop the required business as usual governance oversight and monitoring arrangements.

The Fund recognises the potential conflict posed through the involvement of pooling with LGPS Central. Specific governance arrangements have been established with LGPS Central and other partner funds reflecting each partner authority's role as business owner and client of LGPS Central. These are managed through the following forums:-

110

Pension Fund Annual Report

The Shareholder Forum – The purpose is to oversee operation and performance of LGPS Central and to represent the ownership rights and interests of the shareholding Councils. The Forum is independent of LGPS Central and its meetings are separate from Company Meetings and is enshrined within the Shareholders' Agreement.



The Joint Committee – A public forum for councils to provide oversight of the delivery of the objectives of the Pool, the delivery of client services, the delivery against its Business Case and to deal with common investor issues. The Company's investment performance and capability is overseen on a day to day basis by the Senior Fund Officers via the

Practitioner's Advisory Forum and on a bi-annual basis by the Joint Committee which is constituted of representatives from each of the Partner Funds.

The Chairman of the Local Pension Committee acts as the Fund's representative at both the Shareholders Forum and the Joint Committee and reports back to the Local Pension Committee as appropriate.

The Partner Funds and the Company work collaboratively to build the investment capabilities required to ensure that the Partner Funds are able to efficiently and effectively deliver the strategic asset allocations in line with regulation and guiding principle. To hold the company to account and to meet FCA requirements for a regulated asset manager. The governance structure is designed to ensure sufficient independence from between Partner Funds and the Company during implementation and ongoing management of the Investment Sub-Funds.

The Investment Strategy Statement further sets out the Fund's approach to Pooling and the Pensions Committee and Board receives regular updates on the work of LGPS Central to enable Members to oversee and scrutinise its operations as set out in the respective Terms of References.

1.3.1 Dual interests as Administering Authority and Employer

Leicestershire County Council recognises its dual role as employer participating in the Fund and the Administering Authority legally tasked with the management of the Fund can create the potential for Conflicts of Interest. It is important that these potential conflicts are managed in order to ensure that no actual or perceived Conflict arises and that all of the Fund's employers are treated fairly and equitably. The Fund manages this risk through its Conflict of Interest Policy that was approved June 2021. The Policy and other related policies for the management of the Fund can be viewed <u>here.</u>

Ultimately Fund is run for the benefit of its members and on behalf of all its employers. For that reason, the Fund's finances, are managed independently from Leicestershire County Council. The LGPS Senior Officer reviews the budget independently taking into account the full need of the service. The Budget

and Business Plan is then considered by the Board before seeking approval by the Committee. Any spending controls in place for the County Council do not apply to the Fund, though the Fund is mindful of the need to manage costs to minimise the financial burden on scheme employers.

1.4 SUFFICIENCY OF RESOURCES FOR SERVICE PLANNING AND DELIVERY

In order to ensure that the Fund has appropriate resource to deliver its statutory obligations it has adopted a three-stage approach:-

1.4.1 Business planning and budget setting.

The Fund operates a business plan which sets out the priorities for the Fund's services which is approved annually by the Local Pension Committee, with the oversight of the Pension Board. It is comprehensively reviewed, updated and agreed by the Pension Committee before the start of each financial year. If necessary, the plan is reviewed and updated on a more frequent basis.

The latest business plan and budget is publicly available here.

The business plan takes into account the risks facing the Fund, performance of the Fund (including workloads) and anticipated regulatory changes. The business plan also includes the Fund's budget. Resource requirements (including staff recruitment, procurement and other specialist services) are determined by the requirements of the Fund's business plan. The business plan also sets out the Key Performance Indicators (KPIs) which will be used to monitor progress against the business plan, and the Board monitor it on a quarterly basis.

Progress against the business plan, including actual spend, is monitored by the Pension Committee on a regular basis and published within the Fund's Annual Accounts.

1.4.2 Service Delivery

The Fund publishes an Administration and Communication strategy which sets out how it will deliver the administration of the Scheme. The strategy includes:

- details of the structures and processes in place for the delivery of the pension administration function;
- expected levels of performance for the delivery of key Fund and employer functions;
- the Fund's approach to training and development of staff;
- the Fund's approach to the use of technology in pension administration.

The policy can be viewed here.

1.5 MONITORING DELIVERY AND CONTROL ENVIRONMENT

The Fund recognises the importance of monitoring and reporting how it delivers progress against the business plan. This is done on the following ways:

Performance against KPIs is reported to the Local Pension Board on a quarterly basis. The Pension Committee further receives regular updates. KPI performance is reported in the Fund's annual report. Plans to address any workloads are added to the business planning process above.

The Pension Manager monitors cost and resource levels to balance value for money with service delivery, which is set out elsewhere in the report.

1.5.1 Internal Audit Plan

Every year the Fund's internal auditors carry out reviews to provide assurance that the Fund's processes and systems are appropriate for managing risks. Three audits, outstanding from the previous year were concluded and five assurance audits were undertaken in 2022/23. The assurance grading was overall positive and there were no high importance recommendations. Final reports for all completed audits were also shared with the Fund's External Auditor (Grant Thornton LLP) in order to inform their audit risk assessment in preparation for their annual audit of the Fund's accounts.

In the year, Internal Audit reviewed several areas of the Fund's administration and investment. These areas included, Contribution Banding Changes, Contribution Calculations, annual Pensions Increase, Pension Transfers and Pension Investment Performance. Three planned audits were deferred into 2023/24, purely due to delayed developments nationally. Work was also undertaken on the biennial National Fraud Initiative (NFI) counter fraud data matching exercise. Reports for the latest exercise (2022/23) were released early in the year, and investigations are currently ongoing. In addition, the Pension Service has continued to subscribe to the NFI Mortality Screening Service, for an additional nominal fee, to identify overseas pensioners against the DWP's Deceased Persons database. The most recent exercise was undertaken in June 2022, which identified six cases where pensions were continuing to be paid to deceased persons so monthly payments were suspended immediately. All six cases have been pursued, with two cases satisfactorily closed off, and four cases still being pursued. The overall amount outstanding is less than £6,000.

Ongoing collaborative work with partner fund internal auditors, continues with Leicestershire staff providing feedback to the wider group. Internal Audit continue to review and comment on the Risk Register prior to Board and Committee meetings.

Officers also share the Risk Register with Internal Audit prior to Board and Committee meetings.

1.6 REPRESENTATION AND ENGAGEMENT

1.6.1 Local Pension Committee Membership and Attendance to March 2023.

The Local Pension Committee representation policy, as set out <u>above</u> recognises all scheme members and employers should be appropriately represented in the running in the Fund while at the same time ensuring that the Council, as the body with ultimate responsibility for running the Fund, maintains its representation on the key governance bodies. To this end the Fund's representation policy and the Council's constitution specify that the Council shall maintain an equal share of voting members on the Pension Committee.

VOTING MEMBERS (EMPLOYER REPRESENTATIVES)	REPRESENTING	June	November	January	March	ATTENDANCE
MR. T. BARKLEY CC	Administering Authority	\checkmark	\checkmark	\checkmark	\checkmark	100%
MR. D. GRIMLEY CC	Administering Authority	\checkmark	\checkmark	\checkmark	\checkmark	100%
MR. D. BILL CC (FROM MAY 2022)	Administering Authority	\checkmark	Х	\checkmark	\checkmark	75%
MR. P. KING (FROM MAY 2022)	Administering Authority	\checkmark	\checkmark	Х	\checkmark	75%
MRS A. WRIGHT (FROM MAY 2022)	Administering Authority	\checkmark	Х	Х	\checkmark	50%
CLLR A. CLARKE	Leicester City Council	\checkmark	\checkmark	X(v)	\checkmark	75%
CLLR. S. WADDINGTON	Leicester City Council	Х	\checkmark	\checkmark	X(v)	50%
CLLR. M. GRAHAM MBE	District Representative	Х	\checkmark	\checkmark	\checkmark	75%
CLLR. N. GRUNDY (FOM MAY 2022)	District Representative	\checkmark	\checkmark	Х	\checkmark	75%
MR.Z. LIMBADA	Universities Representative	\checkmark	\checkmark	\checkmark	\checkmark	100%

2022/23

NON-VOTING MEMBERS (SCHEME MEMBER REPRESENTATIVES)						
MR. N. BOOTH	Employer Rep Elected 2020 AGM	\checkmark	\checkmark	\checkmark	\checkmark	100%
MR. G. LAWRENCE	Employer Rep Elected 2021 AGM	\checkmark	\checkmark	\checkmark	\checkmark	100%
MR. C. PITT (FROM DECEMBER 2022)	Employer Rep Elected 2022 AGM			Х	\checkmark	50%
MR. A. WILSON (TO DECEMBER 2022)	Employer Rep Elected 2019 AGM	\checkmark	Х			50%
MRS. H. FRYER CC (RESERVE FROM 18 JANUARY 2023)	Administering Authority			\checkmark		100%
MR. D. HARRISON CC (RESERVE FROM 18 JANUARY 2023)	Administering Authority			\checkmark		100%
MR. C. SMITH CC (RESERVE FROM 18 JANUARY 2023)	Administering Authority					

(v) = Members attended virtually online, but in line with regulations are not classed as being formally in attendance, and were not allowed to vote on any matters arising during the meeting.

1.6.2 Local Pension Board Membership and Attendance to March 2023

The Local Pension Board's Representation equally comprises three Employer Representations and three Employee Representatives. The Scheme Member Representatives represent active, deferred and pensioner Scheme members and are appointed by an open election process, as set out <u>above</u>.

A Reserve Scheme Member Representative was first appointed December 2020, where a Scheme Member is unable to attend they will act as nominated substitute.

2022/23

	REPRESENTING	May	August	October	February	ATTENDANCE
MRS. R. PAGE	Administrative Authority	\checkmark	\checkmark	\checkmark	√	100%
MR. R. SHEPHERD	Administrative Authority	\checkmark	\checkmark	\checkmark	\checkmark	100%
CLLR. V. RIYAIT (FROM NOVEMBER 2022)	Leicester City Council				\checkmark	100%
CLLR. D. BAJAJ (TO SEPTEMBER 2022)	Leicester City Council	\checkmark	Х			50%
MR. M. SAROYA	Scheme Member Representative to term end December 2024	✓	X	✓	✓	75%
MS. C. FAIRCHILD	Scheme Member Representative to term end December 2023	✓	✓	✓	✓	100%
MS. R. GILBERT	Scheme Member Representative to term end December 2025	✓	X	X	✓	50%
MR. A. CROSS (RESERVE) (FROM DECEMBER 2022)	Scheme Member Representative					

1.6.3 Engagement with Employers

The Fund carries out a range of activities that are designed to engaged employers. These are set out within the Fund's Administration and Communication Strategy and includes

- The Fund engages and consults with employers during the actuarial valuation and specifically on key strategies such as the Funding Strategy Statement;
- A regular employer bulletin provides updates on technical changes, process reminders and a calendar of key upcoming dates;
- Training sessions which can be provided on request covering the main areas of employer responsibility, for example year end returns, processing ill health cases and internal dispute resolution procedures; and
- The Fund is available to provide support on issues such as outsourcing services or workforce restructuring.

1.6.4 Engagement with Members

The Fund's Communication Strategy sets out how it engages with active, deferred and pensioner scheme members including:

- The Fund maintains a website which provides general advice, information and updates including copies of all current policies.
- Members have secure online access to their own pension records in order to run retirement estimates.
- Member's annual benefit statements are available online or in writing (including large text) on request.
- Scheme members are able to arrange one to one appointment, by phone or at our offices, with members of the pension team to discuss specific matters.

1.7 TRAINING

The Public Service Pensions Act 2013 provides for the regulation of the LGPS by The Pensions Regulator and, accordingly, the increased emphasis on the role of Funds' Governing Bodies their knowledge and understanding

The Fund's Pensions Committee and Pensions Board training policy is reviewed and approved by the Pensions Committee, in accordance with the policy training activity undertaken is monitored, recorded and reported to each body. By implementing and participating in training, Committee and Local Pensions Board members will be better placed to make well-informed decisions and, consequently, will be able to comply with the increased requirements of the regulator and the overarching governance requirements of the scheme.

A major factor in the governance arrangements of the Fund is to ensure that the Committee and the Local Pension Board members and officers have the relevant skills and knowledge through application of the CIPFA Knowledge and Skills Framework. Arrangements for regular training are in place with training delivered through various means including in-house structured training events for both

Pensions Committee and the Local Pensions Board, conferences, training delivered at Committee meetings, as well as briefings and research material.

1.7.1 Training Policy

The Fund's Training Policy was first adopted in November 2019 and had been reviewed, updated and approved in March 2022 by the Committee. The policy applies to all members of the Local Pension Committee, Local Pension Board and senior officers involved in the management and administration of the Fund. In relation to training for those involved in the governance and the day-to-day management and administration of the Fund. The Training Policy has regard to relevant codes of practice and guidelines issued by the Pensions Regulator, CIPFA, the training needs of the Committee and Board and the Fund's current priorities. The training strategy sets out how those involved with the Fund will:

- Have their knowledge assessed; and
- Receive appropriate training to fill any knowledge gaps identified. The Fund will measure and report on progress against the training plans as set out below.

A copy of the policy can be found <u>here</u>.

1.7.2 Evidencing Standards of Training

Details of the training undertaken by members of the Pension Committee and Pension Board are reported in this statement. Committee and Board members' subject knowledge is assessed on an annual basis. The results are analysed, and any gaps identified are addressed as part of the ongoing training plans. Targeted training will also be provided that is timely and directly relevant to the Pension Committee and Board's activities as set out in the business plan. Officers involved in the management and administration of the Fund are set annual objectives which will include an element of personal development. These objectives are monitored as part of each individual's annual appraisal. All Members are required to take induction training prior to taking up their role and are provided with an Information Pack including all relevant reading material to keep up to date with pensions issues.

Members of the Committee and Board complete self-evaluation forms on an annual basis assessing their General Understanding, and knowledge on Funding, Investment and Pension Administration. A personal Training Plan is then developed for each Member based on the results of these assessments and is supplemented, where appropriate, to cover matters arising in the course of managing the Fund as part of reports to the Board and Committee and following meetings delivered by officers or the Fund's providers such as the Actuary, independent advisers and investment managers.

Given there have been a number of recent changes both within the LGPS, and externally in the broader pensions environment, all Board and Committee Members are encouraged to complete training modules on Hymans Robertson Aspire Website (introduced 2021), the Pension Regulator's online training, and other external training as held by the Scheme Advisory Board, Local Government Association, Hymans Robertson as well as LGPS Central at its Annual Stakeholder Day.

The CIPFA requirement for continuous professional development for the Fund's s151 officer now includes a regular LGPS element. This requirement applies to the s151 officer for the Council. The Fund has complied fully with this requirement.

LOCAL PENSION COMMITTEE		club vita/valuation assumptions/ central private markets/ lgim macro update equity / pre meeting induction for new members	AEGON PRESENTATION (SHORT DATED INVESTMENT GRADE BONDS) / CLIMATE RISK REPORT PRESENTATION	SAA HYMANS ON ASSET CLASSES / LGPS CENTRAL	PARTNERS GROUP MULTI ASSET CLASS PRESENTATION
MR. T. BARKLEY CC	Leicestershire County Council	✓	✓	\checkmark	\checkmark
	Council				
MR. D. GRIMLEY CC	Leicestershire County Council	✓	√	~	V
MR. D. GRIMLEY CC MR. D. BILL CC (FROM MAY 2022)	Leicestershire County	√ √	Х	√ √	√ √
	Leicestershire County Council Leicestershire County				
MR. D. BILL CC (FROM MAY 2022)	Leicestershire County Council Leicestershire County Council Leicestershire County	v	Х	✓	✓
MR. D. BILL CC (FROM MAY 2022) MR. P. KING (FROM MAY 2022)	Leicestershire County Council Leicestershire County Council Leicestershire County Council Leicestershire County	√ √	X ✓	✓ X	√

CLLR. M. GRAHAM	District Representative	Х	\checkmark	√	\checkmark
CLLR. N. GRUNDY	District Representative	\checkmark	\checkmark	Х	\checkmark
MR.Z. LIMBADA	Universities Representative	\checkmark	\checkmark	✓	\checkmark
MR. N. BOOTH	Employer Rep Elected 2020 AGM	\checkmark	\checkmark	\checkmark	\checkmark
MR. G. LAWRENCE	Employer Rep Elected 2021 AGM	\checkmark	\checkmark	\checkmark	\checkmark
MR. C. PITT	Employer Rep Elected 2022 AGM			Х	\checkmark
MR. A. WILSON (TO DECEMBER 2022)	Employer Rep Elected 2019 AGM	\checkmark	х		
MRS. H. FRYER (SUBSTITUTE FROM 18 JANUARY 2023)	Leicestershire County Council			\checkmark	
MR. D. HARRISON CC (SUBSTITUTE FROM 18 JANUARY 2023)	Leicestershire County Council			\checkmark	
MR. C. SMITH (SUBSTITUTE FROM 18 JANUARY 2023)	Leicestershire County Council				

			Pensio	ո Fund	Annual	Repor	t		
LOCAL PENSION BOARD	Actuarial Valuation	4 May 2022	Aspire Training Process	17 August 2022	Roles and Responsibilities	26 October 2022	Employer Outsourcing Risk	and Covenant	8 February 2023
Mrs. R. Page		✓		✓		✓		✓	
Mr. R. Shepherd		✓		✓		✓		✓	
Cllr. D. Bajaj (to September 2022)		✓		Х					
Cllr. V. Riyait (from November 2022)								✓	
Ms. C. Fairchild		✓		✓		✓		✓	
Ms. R. Gilbert		✓		х		х		✓	
Mr. M. Saroya		✓		Х		✓		✓	
Mr. A. Cross (reserve employee representative)									

Hymans Aspire Learning Training

The Fund introduced the Hymans Aspire Learning Academy during November 2021 and was designed to support the training needs of the Pension Committee, Local Pension Board and Fund Officers and supplements the Fund's own training plan. It consists of a series of video presentations with supplemental learning material and quizzes. Committee and Board progress to March 2023 is set out below.

	An introduction to the LGPS Module 1	LGPS Governance and Oversight Bodies Module 2	Administration & Fund Management Module 3	Funding and Actuarial Matters Module 4	Investments Module 5	Current Issues Module 6
Local Pension Committee						
Mr. T. Barkley CC	С	С	С	С	С	C
Mr. D. Grimley CC	С	С	С	С	С	С
Mr. D. Bill CC (from May 2022)	S	S	S	S	S	S
Mr. P. King (from May 2022)	С	Р	S	S	S	S
Mrs. A. Wright (from May 2022)	S	S	S	S	S	S
Cllr. M. Graham	С	С	С	С	С	Р
Cllr. N. Grundy	Ρ	S	S	S	S	S
Cllr A. Clarke	Ρ	Р	S	S	S	S
Cllr S. Waddington	Ρ	S	S	S	S	S
Mr. Z. Limbada	S	S	S	S	S	S
Mr. N. Booth (from December 2020)	С	S	S	С	С	С
Mr. G. Lawrence (from December 2021)	С	С	С	С	С	С
Mr. C. Pitt (from December 2022)	С	С	С	С	С	С
Mr. A. Wilson (to December 2022)	С	С	С	С	С	С
Local Pension Board						
Mrs. R. Page CC	Р	Р	Р	Р	Р	S

122

Mr. R. Shepherd CC	Р	С	С	С	С	S
Cllr. D. Bajaj (to September 2022)	S	S	S	S	S	S
Cllr. V. Riyait (from November 2022)	S	S	S	S	S	S
Mrs. C. Fairchild	С	С	С	С	С	Р
Mrs. R. Gilbert	С	С	S	С	S	S
Mr. Manjit Saroya	С	S	S	Р	S	S
Mr. A. Cross (Reserve from January 2023)	С	S	S	S	S	S

S – Subscribed P – In progress C – Completed

Progress from the Local Pension Board is also included within its own Annual Report available on the Fund's Website.

In summary, the Fund invests significant resources into the development of its Committee and Local Pensions Board members, firmly believing that the benefits over the long term are essential to the effective governance and management of the Fund. The Fund further encourages Members to attend external events such as:

- The Pension Fundamentals
- LGPS Central Stakeholder events
- LGA Governance Conference

1.8 REVIEW AND COMPLIANCE WITH BEST PRACTICE

This statement will be kept under review and will be revised and published following any material change in the governance arrangements of the Pension Fund.

The regulations require a statement as to the extent to which the governance arrangements comply with guidance issued by the Secretary of State. This guidance contains a number of best practice principles and these are shown below with the assessment of compliance.

Principle Compliance/Comment Structure Fully compliant The strategic management of fund assets clearly rests with the main committee Fully compliant established by the appointing council. Fully compliant That representatives of participating LGPS employers, admitted bodies and scheme members are members of the committee. Fully compliant That where a secondary committee has been established, the structure ensures effective communication across both levels. Fully Compliant - All That where a secondary committee has been established, at least one seat on the main committee is allocated for a member of the secondary committee Fully Compliant - All Investment Subcommittee will be full LPC members Representation Fully Compliant That all key stakeholders are afforded the opportunity to be represented within the main committee structure (including employing authorities, scheme members, independent professional observers and expert advisors) Fully Compliant That where lay members sit on a main committee, they are treated equally and are given full opportunity to contribute to decision making, with or without voting rights Fully Compliant Selection and Role of Lay Members Fully Compliant Fully Compliant That committee members are fully aware of their status, role and function they are required to perform. Fully Compliant
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are required to perform. Voting
Voting
Voting
The policy of the administering authority on voting rights is clear and transparent, Fully Compliant
including the justification for not extended voting rights to certain groups
Training/Facility Time/Expenses
That the policy applies equally to all members of committees Fully Compliant
Meetings (frequency/quorum)
That the main committee meet at least quarterly Fully Compliant
That secondary committees meet at least twice a year and the meetings are The Investment
synchronised with the main committee Subcommittee meets
regularly, so Fully
Compliant
If lay members are not included in formal governance arrangements, a forum is Lay members are
available outside of these arrangements by which their interests can be included on main
represented committee, so not
relevant
Access
That, subject to any rules in the Council's constitution, all members have equal Fully Compliant
access to committee papers, documents and advice that falls to be considered by
the main committee
Scope
That administering authorities have taken steps to bring wider scheme issues Fully Compliant
within the scope of the governance arrangements

Publicity	
That the administering authority have published details of their governance	Fully Compliant. A copy
arrangements in such a way that stakeholders with an interest in the way in which	of this statement has
the scheme is governed can express an interest in wanting to be part of those	been sent to all
arrangements	employing authorities.

D KEEGAN DIRECTOR OF CORPORATE RESOURCES 2023

GLOSSARY

A list of acronyms used within the report has been provided below:

AGM	Annual General Meeting
AVC	Additional Voluntary Contribution
CETV	Cash Equivalent Transfer Value
CIPFA	The Chartered Institute of Public Finance and Accountancy
CRR	Climate Risk Report
DLUHC	Department for Levelling Up, Housing and Communities
ESG	Environmental, Social and Governance
FCA	The Financial Conduct Authority
FSS	Funding Strategy Statement
FTE	Full Time Equivalent
IDRP	Internal Disputes Resolution Procedure
IFRS	International Financial Reporting Standards
ISS	Investment Strategy Statement
KPIs	Key Performance Indicators
LAPFF	Local Authority Pension Fund Forum
LGIM	Legal and General Investment Management
LGPS	Local Government Pension Scheme
LIBOR	London Interbank Offered Rate
LPB	Local Pension Board
LPC	Local Pension Committee
NAV	Net Asset Value
NZCS	Net Zero Climate Strategy
RI	Responsible Investing
SAB	LGPS Scheme Advisory Board - England and Wales
TCFD	Taskforce on Climate-related Financial Disclosures

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LOCAL PENSIONS BOARD – 2 AUGUST 2023

REPORT OF THE DIRECTOR OF CORPORATE RESOURCES

<u>COMMUNITY ADMISSION BODIES –</u> <u>VOLUNTARY ACTION LEICESTER AND BRADGATE PARK TRUST</u>

Purpose of the Report

- The purpose of this report is to seek the views of the Local Pension Board on the proposed transfer of Voluntary Action Leicester pension fund assets and liabilities to Leicestershire County Council, and Bradgate Park Trust pension fund assets and liabilities equally to Leicestershire County Council and Leicester City Council, thereby reducing Pension Fund risk.
- 2. Reports will be presented to the Pension Committee for Pension Fund approval, and the County Council's Scrutiny Commission and the Cabinet for Leicestershire County Council Employer approval in the Autumn. The Board's comments will be reported to those Committees for consideration.

Background

- 3. The Leicestershire Pension Fund (the Fund) has a small number of historic scheme employers known as Community Admission Bodies (CABs).
- 4. CABs tend to be small to medium sized charities that joined the Fund in the 1970's or 1980's, before the full extent of the employer risk associated with a defined benefit scheme was known. Because of this, CABs often do not have an employer guarantor or security sat behind them, so if they go bankrupt or leave the scheme with a deficit that they are unable to pay, their Pension Fund deficit gets spread across all the Fund's employers.
- 5. Accounting rules require LGPS employers to declare their pension deficits on a prudent basis. This has a negative impact on the organisations balance sheet that can impact the cost of financing and their ability to enter into long term agreements.
- 6. The Fund closely manages employer risk and tries to mitigate risks where possible.
- 7. Voluntary Action Leicester (VAL) and Bradgate Park Trust (BPT) are both CABs in the Fund that do not have a guarantor.
- 8. Both VAL and BPT have active members as well as several preserved and pensioner members.

127

- 9. VAL have 9 active members, 69 preserved members and 17 pensioner members.
- 10. BPT have 2 active members, 1 preserved member and 4 pensioner members.
- 11. Based on an indicative funding update (on the Fund's 'low risk' basis) as of 31st March 2023:

VAL has an approx. surplus of £730,000. BPT has an approx. deficit of £30,000.

Both employers have a large surplus on the Fund's 'ongoing' basis.

- 12. The Fund's 'ongoing' basis is used for long-term participating employers. This is the basis on which Leicestershire County Council and Leicester City Council are funded and is also the basis used for any cessation valuation of an exiting employer with a guarantor. The ongoing basis calculates liabilities by using a future investment return assumption that has a 75% chance of being achieved (as per the approach agreed at the 2022 valuation and detailed in the Fund's FSS).
- 13. A summary of the assets, liabilities and funding positions on the ongoing basis is set out below. The tables represent the values at the latest fund valuation on the 31/3/22, and at 31/3/23

31/03/2022	VAL	BPT	County	City
Assets (£000)	6,460	1,366	1,655,455	1,706,188
Liabilities (£000)	5,260	1,286	1,594,591	1,595,268
Funding Position Surplus / (deficit) (£000)	1,200	80	60,864	110,920

31/03/2023	VAL	BPT	County	City
Assets (£000)	6,580	1,340	1,640,000	1,700,000
Liabilities (£000)	4,090	1,020	1,300,000	1,290,000
Funding Position Surplus / (deficit) (£000)	2,490	320	340,000	410,000

- 14. The Fund's 'low risk' basis is a more prudent basis used for any cessation valuation of an exiting employer without a guarantor. The low risk basis calculates liabilities by using a future investment return assumption that has a 90% chance of being achieved, and hence is more prudent than the ongoing basis (as per the approach agreed at the 2022 valuation and detailed in the Fund's FSS).
- 15. A summary of the assets, liabilities and funding positions on the low risk basis is set out below.

31/03/2023	VAL	BPT
Assets (£000)	6,580	1,340
Liabilities (£000)	5,850	1,370
Funding Position	730	(30)
Surplus / (deficit) (£000)		

Approach

16. The Pension Manager has been working closely with VAL and BPT to help them reduce their pension fund risk.

<u>VAL</u>

If VAL agree to the proposal:

- 17. The Fund proposes that the County Council acts as guarantor for VAL's pension obligations subject to VAL not having any deficit on the Fund's 'ongoing' basis at the cessation date (the date agreed by all parties to terminate the admission).
- 18. If VAL agree to the proposal, they will cease their current historic admission agreement with the Fund. VAL and the Fund will set up a new pass-through admission agreement from the day following the current admission ends, so members pension benefits remain continuous. VAL would mirror the County Council employer rate and at the end of passthrough admission (when the last active member leaves the scheme), any future surplus or deficit is the County Council's responsibility.
- 19. A bond is required to be set up by VAL to protect the County Council during the passthrough admission agreement period. A bond protects the Fund in circumstances where the employer may not be able to fulfil its financial obligations arising from the employer's participation in the scheme. For example, if the employer becomes insolvent, its staff may have their employment terminated. LGPS provides for enhanced benefits on compulsory early retirement or redundancy. Early retirements require the employer to pay additional costs, to avoid a strain on the Fund. An insolvent company is unlikely to be able to pay such additional costs. Putting a bond in place with a bank or insurance company will protect the Fund against this type of risk.
- 20. The new pass-through admission agreement is proposed to be signed by all parties, prior to the end of the existing agreement and only existing contributors will be named in the agreement, making this a closed admission. This reduces the risk to the Fund as new employees recruited by the employer will not be able to become LGPS members.
- 21. The Fund proposes to calculate a cessation value on the 'ongoing' basis to establish if VAL have a deficit on the ongoing basis which is used for an exiting employer with a guarantor (as the County Council would now be acting as guarantor under this proposal).
- 22. The date of the cessation will determine when the cessation calculation will be carried out. For example, if under this proposal VAL agree to cease on 30th September 2023, a cessation valuation will be carried out for this date as an actual valuation.
- 23. If there was a deficit on the 'ongoing' basis, this will be paid by VAL. VAL would have then met their financial responsibilities under the current admission agreement (on the basis that County Council are now acting as guarantor). Due to the uncertainty of market conditions, there is no guarantee what the surplus or deficit will be at the point of the actual cessation.

24. Under the proposal, any surplus would go to the County Council. For the avoidance of doubt, VAL do not qualify for any refund of any surplus as the assets and liabilities are being transferred to the County Council in full at the cessation date, with the associated risk.

If VAL do not agree to this proposal:

- 25. If VAL do not agree to this proposal they would eventually exit the Fund (when the last active leaves or retires) on the 'low risk' basis consistent with the Fund's Funding Strategy Statement for exiting employers (with no guarantor).
- 26. As of 31st March 2023, the Fund Actuary has calculated VAL's indicative fund position as an approximate surplus of around £730k on the low risk basis. The final cessation calculation can be variable due to volatility in the financial markets.
- 27. If a surplus existed on the low risk basis on the cessation date, VAL may qualify for a refund of surplus (an exit credit). The size of any exit credit would depend on VAL's circumstances and the Fund's funding policies (including any exit credit policy) in place on the cessation date.
- 28. VAL would continue to pay employer contributions as calculated by the Fund Actuary at future triennial valuations. These contributions would be specific to VAL's funding position and circumstances, and these may be higher or lower than the County Council rate.
- 29. VAL would continue to bear all pension funding risks until exiting the Fund.

<u>BPT</u>

If BPT agree to this proposal:

- 30. The Fund proposes for the County Council and City Council to act as equal guarantors as they have joint stewardship. This guarantee is subject to BPT not having any deficit on the Fund's 'ongoing' basis at the cessation date (the date agreed by all parties to terminate the admission).
- 31. If all three parties agree, BPT will cease their current admission agreement with the Fund and a new pass-through admission agreement would be put into place. BPT would mirror the County Council employer rate (which is the higher of County and City) and at the end of pass-through admission (when the last active member leaves the scheme), any future surplus or deficit is the County Council's and City Council's responsibility, split equally. When active members turn 55 a bond will be required, to be set up by BPT.
- 32. The new pass-through admission agreement is proposed to be signed by all parties, prior to the end of the existing agreement and only existing contributors will be named in the agreement, making this a closed admission. This reduces the risk to the Fund as new employees recruited by the employer will not be able to become LGPS members.

- 33. The Fund proposes to calculate a cessation value on the 'ongoing' basis to establish if BPT have a deficit on the ongoing basis which is used for an exiting employer with a guarantor (as the County and City Councils would now be acting as equal guarantors under this proposal).
- 34. The date of the cessation will determine when the cessation calculation will be carried out. For example, if under this proposal BPT agree to cease on 30th September 2023, a cessation valuation will be carried out for this date as an actual valuation.
- 35. If there was a deficit on the 'ongoing' basis, this will be paid by BPT. BPT would have then met their financial responsibilities under the current admission agreement (on the basis that County & City Councils are now acting as equal guarantors). Due to the uncertainty of market conditions, there is no guarantee what the surplus or deficit will be at the point of the actual cessation.
- 36. Under the proposal, the funding position (asset and liabilities) at the cessation date would be shared equally between the County and City Councils. Therefore, any surplus would be shared equally between both councils.
- 37. For the avoidance of doubt, under this proposal BPT do not qualify for any refund if there is a surplus, as the assets and liabilities are being transferred to County Council and City Council equally at cessation date.

If BPT do not agree to this proposal:

- 38. If BPT do not agree to this proposal, they would eventually exit the Fund (when the last active leaves/retires) on the 'low risk' basis consistent with the Fund's Funding Strategy Statement for exiting employers (with no guarantor).
- 39. As of 31st March 2023, the Fund Actuary has calculated BPT's indicative fund position as an approximate deficit of around £30k on the low risk basis. The final cessation calculation can be variable due to the volatility in the financial markets.
- 40. If a surplus existed on the low risk basis on the cessation date, BPT may qualify for a refund of surplus (an exit credit). The size of any exit credit would depend on BPT's circumstances and the Fund's funding policies (including any exit credit policy) in place on the cessation date.
- 41. BPT would continue to pay employer contributions as calculated by the Fund actuary at future triennial valuations. These contributions would be specific to BPT's funding position and circumstances and these may be higher or lower than the County Council rate.
- 42. BPT would continue to bear all pension funding risks until exiting the Fund.

Legal agreement

- 43. If approved, the Fund and VAL will enter into a legal pass-through admission agreement with Leicestershire County Council as the Administrating Authority (the Fund) and Scheme Employer (County Council).
- 44. If approved, the Fund and BPT will enter into a legal pass-through admission agreement with Leicestershire County Council and Leicester City Council as joint guarantors. The City Council have agreed to act as equal guarantor.

Benefits

- 45. The proposed transfers are intended to be beneficial to all parties.
- 46. The Fund is resolving long-standing employer risk as it provides an added layer of protection since both BPT and VAL has no guarantor at the moment.
- 47. For VAL and BPT, this reduces the risk to them as it removes their pension employer risk but still retains pension scheme entitlement for its current members.
- 48. The County Council and City Council (as scheme employers) benefit as any surplus would be paid to the County Council in full for VAL and split equally between the County Council and City Council for BPT.
- 49. If left unresolved (no guarantee provided) there remains a Fund risk. If VAL or BPT were to become insolvent in the future and could not meet their liabilities, this would leave all other Fund employers at risk as any deficit cost would be spread across them.

<u>Risks</u>

- 50. For VAL, the County Council would be assuming responsibility for any assets and liabilities.
- 51. For BPT, the County Council and City Council would be assuming joint responsibility for any assets and liabilities.
- 52. The most significant pension risks being assumed under this agreement (and in general to any participating Fund employer) are future inflation, member longevity and future investment returns. Of these three risks, future investment returns are the least predictable and can lead to greater volatility.
- 53. These risks are no different to the risks that the County Council and City Council are already taking on through its own participation in LGPS. The increase in these risks to the County Council and City Council are relatively insignificant compared to their existing position. Based on figures calculated on 31 March 2023 VAL's liabilities are less than 0.5% and BPT less than 0.1% of the County Council and City Council's positions.
- 54. Other risks include employer changes that either VAL or BPT could make to the existing active members, for example, a large increase in salary so increasing their pension liability. The Fund will look to include a clause in the pass-through admission agreements

to mitigate this risk. The employers will also have to continue to maintain the ill health insurance to mitigate risk of a large ill health retirement cost. Any redundancy costs would be paid by VAL or BPT.

- 55. Under this proposal both VAL and BPT would be giving up any potential right to an exit credit in the future.
- 56. The future employer contributions payable by VAL and BPT under the pass-through agreement may be higher (or lower) than the future contributions payable if the proposal is not agreed.
- 57. A summary of the employer contributions is set out below.

Employer	Contribution Rate as of April 2023 (as shown in the Fund's Valuation Report)
VAL	27.5%
BPT	25.4% plus £31,000
County	29.4%
City	27.8%

58. A summary of risks to VAL, BPT, the Fund, the County and City Councils is set out below.

Risks if the position remains	Risks:
To VAL	Unknown cessation value - Liable for any deficit payment at the point of cessation which could lead to financial hardship or liquidation.
То ВРТ	Unknown cessation value - Liable for any deficit payment at the point of cessation which could lead to financial hardship or liquidation.
To the Fund	 No guarantor for VAL or BPT which could put a strain on the Fund if unable to pay the deficit, then this would be passed to the Fund and spreads across all employers. Non-payment of contributions. Low risk as they have always paid monies due on time and in full.
To County and City Councils (as a Fund employers)	No risks.

Risks if pass-through is implement	Risks:
To VAL	 Associated risk passes to the County under pass-through terms. Paying a higher contribution rate (ie if County's rate is higher). No right to any potential exit credit.
То ВРТ	 Associated risk passes to the County and City under pass-through terms. Paying a higher contribution rate (ie if County's rate is higher). No right to any potential exit credit.
To the Fund	 Any deficit will be the responsibility of the County (as a Fund employer) for VAL. This mitigates the risk to the Fund. Any deficit will be the responsibility of the County and City (as a Fund employer) for BPT. This mitigates the risk to the Fund. Non-payment of contributions. Low risk as they have always paid monies due on time and in full.
To County and City Councils	 Pension liability for VAL and BPT. Low risk as funding assumptions are prudent and likelihood of surplus based on current figures.

59. For completeness, a summary of general pension funding risks (and mitigations) is set out below:

Risk:	Mitigation:
 Investment returns – Fund's	 There is prudence in the Fund's
assets are primarily debt and equity	investment return assumptions so
investments, which do not have	its expected that the long term
guaranteed return.	target return will be exceeded.
 Longevity/Mortality – Higher life	 Mortality is monitored regularly
expectancy results in higher	which informs funding
liabilities.	assumptions.
 Pension Increase – Rate of increase (CPI) has an impact on liabilities. 	 The Fund Actuary allows for expected levels of future inflation (including higher short term inflation) in the funding assumptions.

 Regulation changes – Unforeseen regulations change can have a direct and unexpected effect on pension liabilities. 	 Funding assumptions are prudent and can absorb unexpected changes in the short term. Allowances for changes are made once known.
 Salary growth - Salary increases will directly affect the employer's individual pensions liabilities. 	 Fund actuary will account for these changes in the triennial valuations. The impact is reduced as new service is on the CARE basis. A salary growth clause can be included in the pass-through admission agreement.
Ill health – Ill health retirements can occur for members of all ages with the Fund enhancing members service in certain cases. The enhancement creates a liability for the employer.	 Small employers take out the ill health insurance to protect against large ill health capital costs.
Payment of contributions – Failure to make payment of employee and employer contributions	 Employer payments are monitored and late payments are chased. If an employer enters into liquidation the bond will be triggered.

Summary

- 60. The proposed transfers are recommended because the County Council and City Council can take a far longer financial planning horizon, so the risk of any deficit developing over the longer term is at a lower level.
- 61. The proposal supports VAL and BPT as it ensures there is no reputational damage caused for either VAL or BPT, or the County and City Councils. If the existing situation remains unresolved, this could create a future financial problem for VAL, BPT and the Fund.
- 62. The proposal removes liability from VAL and BPT's balance sheets, supporting them when applying for funding.
- 63. VAL and BPT have been strong supporters of the Fund for many years and have always made payments of the monies due, on time and in full.

<u>Timeline</u>

- 64. Following consideration by the Local Pension Board, a report will be taken to the Leicestershire Pensions Committee for Pension Fund approval. The Board's comments will be presented to the Committee for consideration as part of this item.
- 65. The report will then be taken to the County Council's Scruitny Commission for comment and then to the Cabinet for Leicestershire County Council (employer) approval.

- 66. The City Council are likely to need to take this to their equivalent Committee for approval.
- 67. VAL and BPT are likely to need to take this to their equivalent Committee's for approval.

Recommendation

68. It is recommended that The Local Pension Board provides comment on the proposals as set out in the report.

Officers to Contact

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Agenda Item 11



LOCAL PENSION BOARD - 2 AUGUST 2023 REPORT OF THE DIRECTOR OF CORPORATE RESOURCES PENSION FUND CONTINUOUS IMPROVEMENTS REPORT

Purpose of the Report

1. The purpose of the report is to provide a regular update to the Board regarding progress in respect of areas of identified improvement within the Pensions Section.

Background

2. The Continued Improvements and Systems team has been created to assess and improve existing processes, maximising the use of technology, whilst exploring other areas including tenders, new legislation, governance and data quality. Appendix C has been provided to cover the areas of improvement to be addressed, but the key developments since last quarter are provided in more detail below.

Additional Voluntary Contribution (AVC) Framework

- 3. Further to the report presented at the last meeting, officers have attended 'founder' meetings with National LGPS Frameworks (administered by Norfolk County Council) alongside other funds who have agreed to join the project to establish an AVC tender framework for use by LGPS funds.
- 4. The Funds represented were:
 - Leicestershire Pension Fund
 - Cheshire Pension Fund
 - Dumfries and Galloway Pension Fund
 - Strathclyde Pension Fund
- 5. Agreement has been reached that the Framework will consist of two 'lots', and an initial specification for each has been drafted.

- 6. <u>Lot One: Additional Voluntary Contribution Services</u>: Aimed at funds who wish to tender for a replacement or additional AVC provider. The requirements include but are not limited to:
 - Allow funds to meet statutory requirements of LGPS in relation to AVCs
 - The capability to handle contributions from numerous participating employers
 - Offer scheme members a user-friendly onboarding process
 - Offer a broad range of investment options for scheme members
 - Provide clear information regarding any charges for scheme members
 - Offer a 'shared cost' facility to employers
 - Quarterly meetings with funds to discuss performance
- 7. Lot Two: Advisory Services in Relation to Additional Voluntary Contributions: Aimed at funds seeking specialist advice to review existing AVC arrangements and advise of possible alternative suppliers available. The requirements include but are not limited to:
 - Specialist advice and support to review existing AVC arrangements and options
 - Specialist advice and support to appoint and/or transition to a new AVC provider
 - Provision of details around charges that may apply
 - Review and advice in relation to AVC fund investment options available

Next Steps

- 8. National LGPS Frameworks will issue a Prior Information Notice (PIN). This alerts the 'market' that there is an intention to develop this framework and invites providers to express an interest in the project. Following on from this a market engagement exercise with interested parties will be undertaken.
- A milestone plan has been drafted with a provisional launch date of 1st March 2024. The group will continue to meet regularly and an update will be provided at a future board meeting.

McCloud Update

- 10. Officers continue to update scheme member records with details of changes to contractual hours, either manually or using the interface tools to load data automatically.
- 11. The McCloud progress report presented to the Board on 8th February 2023 described an issue relating to members who held multiple employments paid by East Midlands Shared Services (EMSS). Officers are currently developing an automated solution which will reduce the number of cases that will require manual processing. However, establishing a solution is proving to be a

complicated exercise. Until this resolved any update of these records will be delayed.

12. The latest position regarding updated records is:

	Latest Figures as of 11 th July 2023:
	(Figs from 8 th February report in brackets)
Number of employers that have provided all required data and records have been updated:	32 (21)
Number of employers that have provided all required data and are currently being worked on:	40 (14)
Number of employers that provided all required data and are ready to be worked on:	22 (23)
Number of employers that provided all required data but has been returned to the employer:	68 (65)
Number of employers that have provided some of the data, or have not provided any data:	35 (72)
Employers with miscellaneous issues:	2 (4)

13. In addition, the number of data lines identified that are unsuitable for automatic loading are below. This data only relates to the employers where all data has been provided and have either been completed or are work in progress. These figures are not the final amount and will increase as work progresses. However, the amount that these figures will increase cannot be quantified at this stage.

Employer	Lines identified on 11 th July 2023 (Figs from 8.2.2023 report in brackets)	Lines dealt with on 11 th July 2023 (Figs from 8.2.2023 report in brackets)	Lines remaining on 11 th July 2023 (Figs from 8.2.2023 report in brackets)
Leics County Council	Still to be assessed		
Leicester City Council	15,958 (15,958)	14,963 (7,540)	995 (8,418)
Other Employers	4,843 (4,702)	3,442 (2,555)	1,401 (2,147)
Total	20,801 (20,660)	18,405 (10,095)	2,396 (10,565)

- 14. An issue not included in the previous report is the requirement for a McCloud 'underpin' calculation to be processed for members at 65, who are still actively employed. Employers will be required to provide pay information to all the calculation to be performed. Officers will develop a process to ensure this information is captured, which will be based around a 'McCloud Age 65 Final Pay Interface' that Heywood have produced. Alternatively, employers could submit this data through iConnect.
- 15. Two casual staff have been appointed to provide additional resource for the manual data entry aspect of the project over the summer.

New Consultation

- 16. In May, the government launched a further McCloud consultation to seek views on the draft regulations required to implement aspects of the remedy, plus some supplementary issues.
- 17. The consultation included a proposed solution to an issue relating to cases where scheme members with multiple records were previously thought to have needed to aggregate those records to qualify for an underpin, provided that the member was in active service in the LGPS on or before 31st March 2012. The solution removes that requirement to aggregate, although in practice, it still presents a number of complex issues that are still to be worked through. However, on balance the proposed solution seems to be the preferred approach.
- 18. The consultation also referred to members of the Teachers' Pension Scheme who also have periods of membership in the LGPS relating to what is known as

'excess teacher service'. This excess service relates to teachers who held a full time and part time position concurrently and were unable to hold teachers' pension membership in respect of the part time service in accordance with the rules at the time. This is a complex area and the current proposal is for LGPS schemes to deal with these cases. Officers are of the view that this should remain the responsibility of the Teachers' Pension Scheme and discussions will continue on this topic at a national level.

- 19. The question of whether members who qualify for the underpin in other public sector pension schemes would need to transfer those pensions into the LGPS to qualify for protection within the LGPS is also raised, and whilst there is agreement that a transfer should not need to take place, the practicalities regarding how this would work still need to be worked through, particularly to establish how funds would know if their members held membership of other public sector schemes if it hadn't been transferred into the LGPS.
- 20. Officers have submitted a response to the consultation on behalf of the fund and a copy of the letter is included at Appendix B. The reply was shared and agreed with the Chairman of the Pension Board, prior to being sent.

Processes

- 21. Officers have begun initial work to establish processes for dealing with cases once the regulations take effect from 1st October 2023. For the process to work correctly, the following steps need to be taken.
 - All hours data uploaded to the scheme member record;
 - Creation of a 'McCloud tranche' on Altair. This data is required to enable the pensions system to compare the existing CARE pension to the value of the underpin. This tranche can either be created in bulk or calculations can be processed on individual records;
 - Calculation of the McCloud Underpin. This can be processed either in bulk or an individual record can be calculated.
- 22. If the upload of service data has not been completed by October 2023, then these new steps will need to be applied manually, prior to the calculation of pension benefits.
- 23. This will increase the time spent on each retirement and deferred benefit case and impact on KPIs. It is difficult to estimate the additional length of time that will be required, as individual cases may vary, for example whether all data for a case has already been provided.

Member Self Service Statistics

24. The regular statistics in respect of members who have registered with the Pensions 'Member Self Service' facility provided in Appendix A have been expanded to include data relating to Loughborough University, De Montfort University and Lionheart Academy Trust, in addition to those relating to Leicestershire County Council, Leicester City Council, and Leicestershire Police as well as the figures relating to the whole fund.

Recommendation

25. It is recommended that the Board notes all areas of the report.

Equality and Human Rights Implications

26. None specific.

Appendices

27. Appendix A: MSS Registration Figures Appendix B: Response to McCloud consultation Appendix C: Areas of improvement

Background Papers

Pension Fund Continuous Improvement Report – Local Pension Board, 8 February 2023 http://cexmodgov01/ieListDocuments.aspx?CId=1122&MId=7234&Ver=4

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Member Self Service Statistics as at 22nd June 2023 Figures show members who have partially or completely registered for MSS

	Current Figures for		Current Figures Cu		Current Figures		Current Figures		Current Figures		Current Figures		Current Figures	
	Board Report dated	0	for Board Report	0	for Board Report	0	for Board Report	0	for Board Report	0	for Board Report	0	for Board Report	0
	22nd June 2023		dated 22nd June		dated 22nd June		dated 22nd June	1	dated 22nd June		dated 22nd June		dated 22nd June	
		March 2023	2023	March 2023	2023	March 2023	2023	March 2023	2023	March 2023	2023	March 2023	2023	March 2023
	All Employers	All Employers	County	County	City	City	Police	Police	Lough Uni	Lough Uni	DMU	DMU	Lionheart	Lionheart
Active Members	18013 (46.86%)	16548 (43.39%)	3826 (47.31%)	3709 (45.88%)	3839 (45.27%)	3739 (43.98%)	990 (56.31%)	981 (57.10%)	669 (43.64%)	Not reported	945 (59.32%)	Not reported	510 (44.82%)	Not reported
0-39	4049 (33.37%)	3778 (31.25%)	881 (35.940%)	845 (34.48%)	766 (30.17%)	740 (28.62%)	260 (39.22%)	258 (39.51%)	202 (30.01%)	before	301 (49.67%)	before	97 (28.12%)	before
40-49	4161 (43.43%)	3818 (39.96%)	901 (41.95%)	863 (40.21%)	809 (40.27%)	790 (39.24%)	196 (56.00%)	196 (56.65%)	136 (44.74%)		269 (63.74%)		87 (36.55%)	
50-59	6479 (56.85%)	5981 (52.75%)	1363 (56.79%)	1321 (55.39%)	1403 (54.257%)	1376 (53.17%)	367 (70.99%)	373 (72.85%)	233 (60.21%)		265 (66.08%)		175 (53.85%)	
60+	3324 (62.42%)	2971 (57.60%)	681 (62.59%)	671 (61.00%)	861 (63.97%)	833 (63.35%)	167 (73.25%)	154 (74.40%)	98 (57.99%)		110 (67.07%)		151 (65.65%)	
Deferred Members	10343 (32.763%)	9463 (30.04%)	2985 (31.207%)	2917 (30.50%)	2232 (29.05%)	2168 (28.24%)	428 (41.04%)	422 (40.46%)	473 (33.12%)		607 (37.61%)		72 (41.62%)	
0-39	1626 (21.63%)	1518 (20.05%)	353 (19.67%)	336 (18.65%)	294 (17.65%)	291 (17.09%)	120 (29.20%)	123 (29.36%)	144 (28.13%)		132 (28.76%)		16 (26.23%)	
40-49	2517 (27.94%)	2286 (25.51%)	640 (25.01%)	622 (24.31%)	586 (24.72%)	573 (24.47%)	110 (40.00%)	109 (39.93%)	110 (28.13%)		163 (34.46%)		15 (37.50%)	
50-59	4883 (40.98%)	4466 (37.53%)	1564 (38.43%)	1542 (37.73%)	1009 (35.03%)	1062 (36.67%)	149 (52.28%)	145 (50.88%)	174 (42.75%)		270 (45.84%)		35 (60.34%)	
60+	1317 (41.64%)	1193 (38.85%)	428 (37.41%)	417 (37.33%)	253 (32.99%)	242 (32.88%)	49 (68.06%)	45 (68.18%)	45 (38.14%)		42 (45.16%)		6 (42.86%)	
Pensioner Members	14787 (47.96%)	13310 (43.45%)	4799 (43.91%)	4690 (43.07%)	3611 (47.48%)	3518 (46.52%)	565 (60.62%)	551 (59.89%)	533 (45.05%)		591 (52.67%)		93 (72.66)	
Dependant Members	757 (23.98%)	736 (23.22%)	248 (24.60%)	239 (23.57%)	191 (24.77%)	184 (23.80%)	26 (28.26%)	26 (29.21%)	26 (21.31%)		29 (28.16%)		3 (75.00%)	

143

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Local Government Finance Stewardship DLUHC 2nd floor, Fry Building 2 Marsham Street London SW1P 4DF Date:13 June 2023My Ref:Pen/IHYour Ref:Contact:Contact:Ian HowePhone:0116 305 6945Fax:Email:Ian.howe@leics.gov.uk

Dear Sirs

<u>Leicestershire Local Government Pension Fund</u> <u>Consultation Reply – McCloud Remedy in the LGPS – Supplementary Issues and</u> <u>Scheme Regulations</u>

I write in reply to the consultation on the McCloud Remedy in the LGPS, supplementary issues and scheme regulations.

Please treat this letter as the official reply of the Leicestershire Local Government Pension Fund.

Q1. Aggregation and Underpin - Do you agree with the rules about aggregation and underpin protection that we are proposing.

A1. Not reopening the aggregation window is supported, as this would have been extremely difficult to communicate and action, given some people will have "correctly" decided to keep their benefits separate for a variety of reasons, not least because they have moved to a lower paid job.

However, the proposed solution is complex and administratively challenging, but on balance it seems the preferred option.

Q2. Club Transfers into the LGPS - Do you agree with our proposed approach regarding Club transfers?

A2. We agree that members should not need to transfer their previous pensionable service from other public service pension schemes, into the LGPS, to qualify for underpin protection within the LGPS.

Corporate Resources

Leicestershire County Council, County Hall, Glenfield, Leicestershire LE3 8RB Email: resources@leics.gov.uk Chris Tambini, Director of Corporate Resources www.leics.gov.uk



However, LGPS Funds will not know if members have other public sector pensionable membership elsewhere, unless the member tells us, given there is no central database for this information.

We suggest thoughts need to be given to ensure a consistent approach is taken across Funds, on when this information is requested – e.g. annually as part of the annual benefit statement communication exercise, only when the member leaves/retires, or could all relevant public sector pensions data be held centrally.

Q3. Flexible Retirement - Do you agree with our proposal to extend underpin protection to the period after flexible retirement, if it is in the underpin period?

A3. Yes

Q4, Flexible Retirement - Do you agree with our proposal for multiple final underpin dates if a member takes partial flexible retirement.

A4. Yes

Q5. Divorce - Do you agree with our proposed method for calculating a CEV for a member with underpin protection?

A5. Yes

Q6. Divorce - Do you agree with our proposal to remove pension debits from the calculation of the provisional assumed benefits and underpin amount?

A6. Yes.

Q7. Teachers excess – Do you have any comments on the approach being adopted for these members?

Corporate Resources

Leicestershire County Council, County Hall, Glenfield, Leicestershire LE3 8RB Email: resources@leics.gov.uk Chris Tambini, Director of Corporate Resources www.leics.gov.uk



A7. We are extremely concerned by the proposed solution. These are listed in point 61 in your consultation as follows.

- How to identify affected members
- Adjusting employee and employer contributions
- Obtaining data to create LGPS member records
- Adjustments where benefits are already in payment
- Transfers back to the TPS after the remedy period
- In addition, communication to teachers about this (who may have little or no LGPS experience or knowledge)

We believe this matter should not fall to the LGPS to resolve and it should remain with the Teacher's Pension Scheme.

Q8. Are there any areas where specific scheme regulations regarding excess teacher service would be necessary or beneficial?

A8. Until this area is completely clear and clarified, it is hard to say what regulation changes are needed.

Q9 Compensation – Do you have any comments on the government's approach to compensation?

A9. An agreed solution is needed that all Funds use, otherwise there is potential for different decisions which must be negated.

Q10 Interest – Do you have any comments on the governments approach to interest?

Corporate Resources

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A10. The method decided must be used consistently by all Funds. This should be built into the pension administrative systems, so it is calculated as part of the resulting figures for administrative ease, audit purposes and clarity to the member.

Q11 Injury Allowances – Do you agree with the approach we have proposed for injury allowance payments?

A11. Yes, but these are extremely rare cases, so the likely impact is negligible.

Q12. Equalities – Do you have any comments on our equality impact assessment?

A12. No

Q13. Are you aware of additional data sets that would help us assess the impacts of the LGPS McCloud remedy on the LGPS membership?

A13. No

Q14. Regs – Do you have any comments on the draft regulations?

A14. No

Q15. Do you have any comments you would like to make on McCloud remedy in the LGPS?

A15. Yes, the administrative time, complexity and cost associated with this exercise vastly exceeds any anticipated increase to a small number of members pension benefits.

In addition, various system changes will be required to enable accurate administration of the McCloud remedy. System changes are costly and take time

Corporate Resources

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to build, test and deliver. These need to be factored into the final stages of the remedy implementation.

As required, my details are as follows;

Ian Howe, Pensions Manager

Leicestershire County Council, County Hall, Glenfield, Leicester LE3 8RB

lan.howe@leics.gov.uk Tel 0116 3056945

Yours faithfully

San Howe

Ian Howe Pensions Manager

Corporate Resources Leicestershire County Council, County Hall, Glenfield, Leicestershire LE3 8RB Email: resources@leics.gov.uk Chris Tambini, Director of Corporate Resources www.leics.gov.uk This page is intentionally left blank

Member Self Service	Continued Improvements	To use MSS facilities to allow letters to be uploaded to members to reduce postage, and allow for them to	On-going	Work continues on these documents.	Online Retirement Process is being worked on for deferred	Online Retirement Process is being worked on for deferred	A small number of cases have been processed through the
		return their forms in the same way.		uocuments.	members approaching retirement. Further detail in the main report.	members approaching retirement. This is expected to be launched on a trial basis during April.	online process and the trial
Governance	Continued Improvements / Payments and Taxation / Employers and iConnect	Examine areas of governance, including the implementation of the recommendations made by SAB's 'Good Governance' Project, ensuring that the section is compliant in all areas	On-going	Guidance expected later this year.	Guidance still outstanding	Guidance still outstanding. More detail in main report.	Guidance still outstanding
McCloud Project Phase 1	McCloud / Continued Improvements	Employers to provide member data to Pensions, i.e. hours changes and service breaks covering the period April 2014 to March 2022, which we will need to upload to our records prior to implementation of the 'remedy' once confirmed, to assess whether pension benefits will need to be adjusted in light of the McCloud/Sargeant ruling.	30/06/22	Update is expected on this from Heywood at the end of April.	Separate report provided on this topic.	Work on-going with this exercise.	Latest update in the main report.
McCloud Project Phase 2	McCloud / Continued Improvements	Implementation of the 'remedy', including the recalculation and amendment of benefits, plus communication to scheme members of the changes. Remedy may also include other aspects, e.g. possible option for members to aggregate any separate records, yet to be confirmed.	31/12/22	Regulations expected this year.	Regulations expected this year.	Regulations expected this summer.	Latest update in the main report.
Data Quality Issues	Continued Improvements	Data Errors raised through the annual Common Data / Scheme Specific Data reports need to be cleared in order to improve the TPR 'Data Score'. Other data errors raised through Hymans' Data Portal as part of preparation for Mid Term Valuation Exercise.		As per the main report, Current Common and Scheme Specific Data scores to be included each report. Figures as at 6th April 2022 are: Common Data: 97.2%; Scheme Specific Data: 97.59%	Data: 97.84%	Latest figures as at 30th March 2023 are: Common Data: 97.3%; Scheme Specific Data: 97.75%	2023 are: Common Data:
Internal Processes	Aggregation Process	Review of Aggregation Process underway with the aim of simplifying Processes and reducing outstanding cases	On-going				A revised set of letters relating to aggregations is being worked on by the LGA to act as templates for funds to use. Once these are available we will review our current letters and update where appropriate. Meanwhile training of team members continues to expand their knowledge of the various types of cases.
Payroll Conversion Project	Continued Improvments	Upgrades to payroll facilities to increase automation relating to monthly pensions processes and other payments	Autumn 2023				Work on this project has begun again following a temporary halt to focus on other areas. Heywood are upgrading the system 'build' in 'test' versions of payroll to allow testing to resume on cases.
Letter improvements	Continued Improvements	Examine estimate and retirement option letters with the aim of reducing the amount of manual input required.	On-going				Initial work is in respect of the standard estimate letter. Testing and development on- going.
Office Process Improvements	Early Leavers Team	Production of an online enquiry form, designed to reduce the number of initial enquiries that have to be returned to members due to insufficient information being provided. Currently, approximately 20% of enquiries are returned to members with a request for further clarification.	01/07/23				An online form has been developed and added to the member website. It contains compulsory fields to ensure all required information is provided first time. Members are now directed to this instead of an email address.

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Agenda Item 12



LOCAL PENSION BOARD - 2 AUGUST 2023

REPORT OF THE DIRECTOR OF CORPORATE RESOURCES

PENSION OVERPAYMENTS REPORT

Purpose of the Report

1. The purpose of this report is inform the Local Pension Board how Officers seek to minimise overpayments of pensions and the steps in place regarding recovery of overpayments that occur.

Background

- 2. Overpayments of pensions normally due to:
 - (i) Administration issues;
 - (ii) Late notifications of deaths;
- 3. Officers have processes in place to identify and recover these overpayments wherever possible. A policy document in this topic was approved by the Pension Committee on 21st January 2022 and is due for review every two years. Minor changes to the policy have been drafted and a revised version can be found in the appendix. Officers will take this report to the Local Pension Committee as part of the annual review of all Fund policies.

Administration Issues

4. Whilst it must be stressed that administration issues are rare, there are generally two types of errors that can occur:

Implementation of pension benefits

5. Although the calculation of pension benefits is an automated process and administration records are updated following the processing of a retirement, the transfer of data from the administration record to payroll is manually carried out, and whilst figures are checked carefully, on rare occasions errors can occur and incorrect figures may be entered. The process will be automated later this year once scheduled improvements to the payroll system are installed, which is expected to greatly reduce the need for manual input.

Bulk update of pension increases

6. The processing of the annual pension increase award in April can result in minor inaccuracies. This generally affects a small number of records which can make such errors difficult to spot when carrying out checks.

Identification of cases

7. Officers investigate cases identified on a monthly report where the pension held on the administration system differs by more than £12 per year from the amount held on payroll. These cases are rectified and records are updated.

Late notifications of deaths

8. When a pensioner dies, it is important for the Pension Section to be notified promptly if overpayments are to be kept to a minimum. Death notifications are received from numerous sources:

Direct contact from family members

9. Family members contact the pension section directly, usually by calling the Pensions Helpdesk. The death certificate is requested, payroll are notified and instructed to cease payment of the pension.

Tell Us Once

10. The Fund participates in the government 'Tell Us Once' service, which allows participants to report a death, and when the deceased is a scheme member, that information is then forwarded to the fund. Payroll are notified and instructed to cease payment of the pension.

Faraday Tracing Agency

- 11. The fund contracts a tracing agency to match reports of fund pensioners to their database and identify possible cases where they may have deceased. Matches are split between 'excellent' and 'good' based on the amount of matching data.
- 12. An 'excellent' match means all data held on the fund's report matches the Faraday report. In these circumstances, officers can be confident that it is a scheme member that has died and notify payroll of the death and instructed to cease payment of the pension.
- 13. A 'good' match requires further investigation as it generally means there is a mismatch relating to the last known address. Pension Officers then make their own investigations based on this information and either suspend or stop pensions based on their findings.

- 14. Faraday supply reports monthly for investigation.
- 15. There are other ways that officers are notified of possible deaths:

Returned Bank Credits

16. Shortly after monthly pensions are paid, banks will return attempted payments where accounts have been closed following the death of a pensioner. Officers then make their own investigations and instruct payroll to either suspend or cease payment of the pension based on their findings.

National Fraud Initiative (NFI) Exercise

- 17. The fund participates in the government's National Fraud Initiative which is conducted every two years. An extract of data is submitted that contains details of payroll payments at the end of September for comparison with the Department for Work and Pensions' database and highlights matches to their deceased records for investigation. Pension Officers liaise with Leicestershire County Council's Audit Section who manage the wider NFI exercise on behalf of the Council.
- 18. The purpose of the exercise is to identify occurrences where a scheme member has died but the pension is still being paid. Whilst most of the matches are of high quality, due to the sensitive nature of the data officers treat each case with caution. A small number of matches may simply be the result of poor record keeping, keying input errors, oversight, misunderstandings etc. Each case is thoroughly checked before any action is taken.
- 19. The fund also reports back its findings to NFI to allow them to measure the number of cases where officers were previously unaware a scheme member had died and also the savings made from the exercise, such as, where the overpayment of pension has stopped as a result of information provided in the report.
- 20. Although the vast majority of cases reported are already known to Officers, there are always a small number that were not known.
- 21. Pension Officers provide Audit with regular updates on cases, including details of how cases were resolved, for example, whether overpayments were recovered or written off.
- 22. The next NFI report will be based on active pension payroll records as of 30th September 2024.

NFI Interim Reports

23. The fund also participates in an additional service provided by NFI, whereby **six-monthly reports** are provided in addition to the standard report which is

issued once every two years. This is used as a back-up, to pick up any cases that may have been missed by other methods. As with the standard NFI report, officers are aware of the vast majority of cases identified. Any new findings need to be treated with caution and investigated thoroughly.

Overseas Life Certificates

- 24. Officers send out annual life certificates to pensioners living overseas. These are less likely to be picked up through the tracing agency and when a certificate is not returned, action is taken which leads to pensions being suspended and ultimately stopped if officers are satisfied that the pensioner has died.
- 25. Where a certificate is returned, the signature is compared to previously completed forms to ensure they match. Where there is doubt, the pensioner is contacted for a further check.

Investigation of Deaths

- 26. Often, information received from these sources is not clear cut and further investigation is required so that Officers can be satisfied that it is the Fund's pensioner that has died and not someone else with the same name.
- 27. To establish this, some or all of the following steps are followed, to either make contact with the pensioner or a family member to confirm the situation.
 - A letter is sent to the last known address (and if a notification refers to a different address a letter is sent there as well) asking the member to declare that they have an entitlement to a pension from Leicestershire Pension Fund.
 - If no response is received the pension is suspended (but not stopped).
 - If no response is received the tracing agency is contacted to try and obtain the last known address, to establish if there is a different address to write to.
 - The pensioner's bank is written to and asked if they can forward the letter to the last known address.
 - Online obituaries can be searched for contact details or to establish further evidence that it is our pensioner who has died.
 - Obtain a death certificate via <u>www.gro.gov.uk</u>, which may also provide a next of kin to contact. As an alternative option Audit have now offered to help obtain certificates through NAFN (National Anti-Fraud Network).

- A proposal for Adult Social Care to forward requests for information to a family member of deceased pensioners, who were in receipt of social care services from LCC, is being investigated and may prove to another helpful source of information.
- 28. If all options are exhausted, then officers will need to decide whether to leave the pensioner's record on as suspended or treat as deceased. Without a death certificate this is not an exact science, but if the pension has been suspended for a couple of months and officers are reasonably satisfied the person has died, the record will be updated accordingly.

Recommendation

29. It is recommended that the Board notes all areas of the report.

Equality and Human Rights Implications

30. Nonspecific

Appendix

Over and Underpayment of Pension Policy, updated August 2023

Background Papers

Pension Fund Policy Report – Local Pension Committee, 21 January 2022 <u>http://cexmodgov01/ieListDocuments.aspx?Cld=740&Mld=6757&Ver=4</u>

Officers to Contact

Ian Howe Pensions Manager Telephone: (0116) 305 6945 Email: <u>ian.howe@leics.gov.uk</u>

Declan Keegan Director of Corporate Resources Telephone: (0116) 305 6199 Email: <u>Declan.Keegan@leics.gov.uk</u> This page is intentionally left blank



Leicestershire Local Government Pension Scheme

Overpayment of Pensions Policy

160

Contents

1.	Introduction	Page 3
2.	Policy Objectives	Page 3
3.	Purpose of the Policy	Page 3
4.	Effective date and reviews	Page 4
5.	Scope	Page 4
6.	Managing Overpayments of Pension	Page 4
7.	Prevention	Page 5
8.	Underpayments	Page 6
9.	Officers to contact	Page 6

Leicestershire County Council as the Administering Authority of the Leicestershire Pension Fund is responsible for setting policies, strategies and statements to ensure the Fund's obligations to its members, employees and stakeholders are met. These are available Leicestershire Pension Fund member website

This policy was approved by the Pension Committee on 21st January 2022.

1 Introduction

This is the Overpayment of Pensions Policy for Leicestershire Pension Fund ("The Fund"), which is managed by Leicestershire County Council.

Overpayments of pensions can occur for a variety of reasons. It is important that the Fund has a clear policy on how incorrect payments of pension are managed once they are identified.

The Fund recognises the need to take a pro-active approach to identifying potentially fraudulent activity and incorrect payments.

2 Policy Objectives

The policy objectives aim to ensure the Fund:

- Has robust governance arrangements in place, to facilitate informed decision making, supported by appropriate advice, policies, and strategies, whilst ensuring compliance with appropriate legislation and statutory guidance
- Manage the Fund in a fair and equitable manner, having regard to what is in the best interest of the Fund's stakeholders, particularly the scheme members and employers
- Ensures benefits are paid to, and income collected from, the right people at the right time in the right amount
- Identifies errors as soon as possible
- Rectifies incorrect payments with the cooperation of the individual
- Avoids the Internal Dispute Resolution Procedure (IDRP), where possible, by managing the process effectively

3 Purpose of the policy

The policy is designed to provide assurance to the Fund's stakeholders that:

- All incorrect payments are treated in a fair and equitable manner;
- The Fund seeks to recover overpayments that have occurred, but acknowledges that there may be legal reasons and/or other circumstances which mean that an overpayment may not, in practice be able to be recovered (in whole or in part);
- There are steps in place to prevent and investigate potentially fraudulent activity;

4 Effective date and reviews

This policy was first presented to the Local Pensions Board on 8 November 2021 and approved by the Pensions Committee on 21 January 2022. The policy will be reviewed by officers every two years and will be presented to the Board and Committee if changes are required.

The policy was reviewed in June 2023 and changes to the wording in Sections 6 and 7 were made.

5 Scope

The policy applies to;

- All members and former members, which in this policy includes survivor and pension credit members of the Fund who have received one or more payments from that Fund
- Executors of the Estates of deceased Leicestershire Pension Fund members
- Beneficiaries of Leicestershire Pension Fund members where those beneficiaries have received one or more payments from that Fund; and
- Administrators of the scheme

6 Managing overpayments of pension

Overpayments due to administrative issues

If there is an ongoing pension, the Fund will issue a letter to the member notifying of the overpayment and the proposed period over which recovery must be made. This would not normally exceed twelve months, though discretion may be applied dependent on individual circumstances.

If the overpayment is a significant amount, Officers will initially seek to speak to the member first and agree a repayment plan before the letter is issued.

Overpayments following the late notification of the death of a pensioner

If there is a survivor's pension due, the Fund will seek to recover any overpayment by delaying the start of that pension.

If there is no survivor's pension to be paid:

If a solicitor has been employed to deal with the estate of the deceased, an invoice will be issued for any overpayment that has been made. Reminders will be issued in the event of non-payment.

If there is no solicitor dealing with the estate:

An invoice will be raised for any overpayment over £200 and reminders will be issued in the event of non-payment. Overpayments up to £200 have been deemed uneconomical to pursue and will be written off.

Non-payment

In the event of non-payment, the individual circumstances of the case will dictate the appropriate method of resolving the issue.

If the third party is experiencing difficulty re-paying the outstanding amount, they are encouraged to contact the officer dealing with the case to discuss possible options such as a repayment plan or an extension of the deadline may be appropriate, for example if the family are in the process of applying for probate. Where agreed repayment terms are breached, interest may be charged at 1% above base rate, depending on the circumstances of the case.

In some circumstances it may be deemed uneconomic to pursue and consideration may be given to writing off the overpayment.

The Fund will generally seek to only recover overpayments that have been discovered within the last six years, in accordance with the Limitation Act 1980.

7 Prevention

The Fund has processes in place to minimise overpayments occurring.

A report identifies mismatches between the level of pension in payment through the payroll system and the pension as calculated by the administration system, outside of a £12 tolerance. Cases are investigated monthly and rectified where necessary.

The Fund issues annual life certificates to 'children' over the age of 18 who are still in receipt of a dependent's pension because they are continuing in full time education and they are required to produce documentary evidence to confirm this.

The Fund also has several processes to identify where pensioners have passed away and to minimise the risk of overpayments occurring.

Tell Us Once

The Fund participates in the government 'Tell Us Once' service, which allows participants to report a death and when the deceased is a scheme member, information is then forwarded to the Leicestershire Fund.

Faraday Tracing Agency

The Fund contracts Faraday tracing agency to conduct a monthly exercise to match reports of our pensioners to their database and identify where they may have died. Cases are split between 'Excellent' and 'Good' based on the probability of a match. Officers then make their own investigations based on this information and either suspend or stop pensions based on their findings.

National Fraud Initiative (NFI) Exercise

The Fund participates in the government's biennial National Fraud Initiative. The Fund's report of pensioners is compared with the Department for Work and Pensions database of the deceased and highlights matches for investigation. The Fund reports it's findings to NFI

to allow them to measure numbers of cases that have been highlighted and savings made from the exercise.

NFI Interim Reports

The Fund also participates in an additional service from NFI, whereby twice-yearly reports are provided in addition to the standard report and is intended as a 'fall back' measure, to pick up any cases that may have been missed by other methods.

Overseas Life Certificates

The Fund issues annual life certificates to pensioners living overseas. These cases are less likely to be picked up through the other processes and pensions are initially suspended if a certificate is not returned. Where a certificate is returned, the signature is compared to previous exercises to ensure they match. Where there is doubt, the pensioner is contacted for further checks.

8 Underpayments of Pension

The Fund will make good any underpayments and pay arrears of pension benefits plus interest where applicable.

9 Officers to Contact

Ian Howe Pensions Manager <u>ian.howe@leics.gov.uk</u>

Stuart Wells Pensions Projects Manager stuart.wells@leics.gov.uk



LOCAL PENSION BOARD – 2 AUGUST 2023 REPORT OF THE DIRECTOR OF CORPORATE RESOURCES RISK MANAGEMENT AND INTERNAL CONTROLS

165

Purpose of the Report

1. The purpose of this report is to inform the Local Pension Board of any changes relating to the risk management and internal controls of the Pension Fund, as stipulated in the Pension Regulator's Code of Practice.

Policy Framework and Previous Decisions

2. Within the Local Pension Board's Terms of Reference it states that the responsibility and role of the Board is to secure compliance with the LGPS Regulations and other legislation relating to the governance and administration of the LGPS; securing compliance with the requirements imposed in relation to the LGPS by the Pensions Regulator; and, such other matters as the LGPS regulations may specify.

Background

- 3. The Pension Regulator's (TPR) code of practice on governance and administration of public service pension schemes requires that administrators need to record, and members be kept aware of risk management and internal controls. The code states this should be a standing item on each Local Pension Board and Local Pension Committee agenda.
- 4. In order to comply with the code, the risk register and an update on supporting activity is included on each agenda for this Committee.

Risk Register

- 5. The 18 risks are split into six different risk areas. The risk areas are:
 - Investment
 - Liability
 - Employer
 - Governance
 - Operational

- 6. Risks are viewed by impact and likelihood and the two numbers multiplied to provide the **current risk score**. Officers then include future actions and additional controls, and the impacts and likelihoods are then rescored. These numbers are multiplied to provide the **residual risk score**.
- 7. The current and residual risk scores are tracked on a traffic light system red (high), amber (medium), green (low).
- 8. Following the March 2023 Local Pension Committee meeting, Officers completed a full review of the Risk Register. Following the June 2023 Local Pension Committee meeting, there have been some additions added to Risk Three.
- 9. There has been no change to the risk scores.
- 10. To meet Fund Governance best practise, the risk register has been shared with Internal Audit, who have considered the register and are satisfied with the current position.
- 11. The risk register is attached at Appendix A and Risk Scoring Matrix and Criteria at Appendix B.

Investment Risk

<u>Risk 3 - Failure to take account of ALL risks to future investment returns within the</u> setting of asset allocation policy and/or the appointment of investment managers

- 12. Following comments from Members at the 16 June 2023 Local Pension Committee meeting, Officers have expanded the risk wording to include Environmental, Social and Governance (ESG) factors.
- 13. A further action/additional control has been added. LGPS Central are in the process of developing an ESG report for the Fund which can be used to monitor the Fund's portfolio exposure, and support engagement with underlying companies.

Risk 4 – Risk to Fund assets and liabilities arising from climate change.

14. This remains the newest risk and was added prior to the April 2023 Local Pension Board Meeting, following the Fund's climate strategy work.

Recommendation

15. The Local Pension Board is asked to note the report.

Equality Implications

16. There are no equality implications arising from the recommendations in this report.

Human Rights Implications

17. There are no human rights implications arising from this report.

Background Papers

None

Appendix

Appendix A – Risk Register Appendix B – Risk Scoring Matrix and Criteria

Officers to Contact

Mr D Keegan, Director of Corporate Resources Tel: 0116 305 7668 Email: <u>Declan.Keegan@leics.gov.uk</u>

Mr I Howe, Pensions Manager Tel: 0116 305 6945 Email: <u>lan.Howe@leics.gov.uk</u> This page is intentionally left blank

Appendix A: Leicestershire County Council Pension Fund : Risk Regsiter

All risks owned by the Director of Corporate Resources

Risk no	Category	Risk	Causes (s)	Consequences	List of current controls	Impact	Likelihood	Current Risk Score	Risk Response	Further Actions / Additional Controls	Impact	Likelihood	Residual Risk Score	Action owner
1	Investments	Market investment returns are consistently poor, and this causes significant upward pressure onto employer contribution rates	Poor market returns most probably caused by poor economic conditions and/ or shocks e.g. CV19, global recessions	Significant financial impact on employing bodies due to the need for large increases in employer contribution rates	Ensuring that strategic asset allocation is considered at least annually, and that the medium-term outlook for different asset classes is included as part of the consideration	5	2	10	Treat	Making sure that the investment strategy is sufficiently flexible to take account of opportunities and risks that arise but is still based on a reasonable medium-term assessment of future returns. Last reviewed January 2023.	4	2	8	Investments - SFA
	Investments	Market returns are acceptable, but the performance achieved by the Fund is below reasonable expectations	Poor performance of individual managers including LGPS Central, poor asset allocation policy or costs of transition of assets to LGPS Central is higher than expected		Ensuring that the causes of underperformance are understood and acted on where appropriate	3	3	9		After careful consideration, take decisive action where this is deemed appropriate. It should be recognised that some managers have a style-bias and that poorer relative performance will occur.	3	2	6	Investments - SFA
				Lower returns will ultimately lead to higher employer contribution rates than would otherwise have been the case	Shareholders' Forum, Joint Committee and Practitioners' Advisory Forum will provide significant influence in the event of issues arising. Appraisal of each LGPS Central investment product before a commitment to transition is made.					Decisions regarding manager divestment to consider multiple factors including performance versus mandate and reason for original inclusion and realignment of risk based on revised investment strategy The set-up of LGPS Central is likely to be the most difficult phase. The Fund will continue to monitor how the company and products delivered evolve.				
					Where appropriate a specialist transition manager will be appointed, with independent specialist oversight. Transitions are phased over time to allow capacity to be managed and lessons learned					Programme of LGPS Central internal audit activity, which has been designed in collaboration with the audit functions of the partner funds Each transition's approach is independently assessed with views from 8 partners sought.				
		Failure to take account of ALL risks to future investment returns within the setting of asset allocation policy and/or the appointment of investment managers	Some assets classes or individual investments perform poorly as a result of incorrect assessment of all risks inherent within the investment.	Opportunity cost within investment returns, and potential for actual returns to be low. This will lead to higher employer contribution rates than would otherwise have been necessary.	Ensuring that all factors that may impact onto investment returns are taken into account when setting the annual strategic asset allocation.	3	4	12	Treat	Responsible investment aims to incorporate environmental, social and governance (ESG) factors into investment decisions, to better manage risk and generate sustainable, long-term returns.	3	3	9	Investments - SFA
			These risks may include, but are not limited to the risk of global economic slowdown and geopolitical uncertainty and failure to consider Environmental, Social and Governance factors effectively.		Only appointing investment managers that integrate responsible investment (RI) into their processes.					Annual refresh of the Fund's asset allocation allows an up to date view of risks to be incorporated and avoids significant short term changes to the allocation. This can take into account factors such as geopolitical uncertainty.				
					Utilisation of dedicated RI team at LGPS Central and preparation of an annual RI plan.					Asset allocation policy allows for variances from target asset allocation to take advantage of opportunities and negates the need to trade regularly where investments under and over perform in a short period of time.				
					The Fund is also member of the Local Authority Pension Fund Forum (LAPFF) and supports their work on shareholder engagement which is focused on promoting the highest standards of corporate governance and corporate responsibility.					LGPS Central are in the process of developing an ESG report for the Fund which can be used to monitor the Fund's portfolio exposure, and support engagement with underlying companies.				

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4 - NEW		Risk to Fund assets and liabilities arising from climate change.	The Impact on global markets and investment assets from the transition to a low carbon economy, and/or the failure to achieve an orderly transition in line with the Paris Agreement.	expectations due to risks, or missed	Net Zero Climate Strategy, targeting by 2050 with an ambition for sooner. Climate metrics, including decarbonisation targets monitored annually through the Climate Risk Report, and reporting under TCFD recommendations.	3	4	12	Treat	Annual refresh of the Fund's asset allocation allows for an up to date view climate risks and opportunities to be incorporated and avoids significant short term changes to the allocation. This will take into account the Fund's latest Climate Risk Report.	3	3	9	Investments - SFA
			Missed investment opportunities related to the transition to a low carbon economy.	Some asset classes, and carbon intensive sectors may be overexposed to transition risks, and/or the risk of stranded assets	Supporting real-world emissions reduction with partners (LAPFF, and LGPS Central) as part of the Fund's Climate Stewardship Plan					Increased asset coverage for climate metric reporting.				
					Consideration of climate change in investment decisions including investment in climate solutions and funds tilted towards climate factors.					Increased engagement with investment managers and underlying companies through Net Zero Climate Strategy and further collaboration.				
					Climate scenario analysis undertaken biennially on impact to Fund assets. The Funding Strategy Statement's resilience to climate risk was also tested through the 2022 triennial valuation.					Expected regulatory changes on climate monitoring.				
5	Liability	Assets held by the Fund are ultimately insufficient to pay benefits due to individual members	Ineffective setting of employer contribution rates over many consecutive actuarial valuations	Significant financial impact on scheme employers due to the need for large increases in employer contribution rates.	Input into actuarial valuation, including ensuring that actuarial assumptions are reasonable and the manner in which employer contribution rates are set does not bring imprudent future financial risk	5	2	10	Treat	Actuarial assumptions need to include an element of prudence, and Officers need to understand the long-term impact and risks involved with taking short-term views to artificially manage employer contribution rates.	4	2	8	Pensions Manager
					Early engagement with the Fund's higher risk employers to assess their overall financial position.					The 2022 valuation assessed the contribution rates with a view to calculating monetary contributions alongside employer percentages of salaries where appropriate. Regular review of market conditions and				
					Ongoing review of Community Admission Bodies (CABs)					dialogue with the schemes biggest employers with respect to the direction of future rates. GAD Section 13 comparisons.				
										Funding Strategy Statement approach is to target funding level of 110%.				
									-			• • • • •		
6	Employer	from employers, scheme	A continuing increase in Fund employers is causing administrative pressure in the Pension Section. This is in terms of receiving accurate and timely data from these new employers who have little or no pension knowledge and employers that change payroll systems so require new reporting processes	Late or inaccurate pension benefits to scheme members	Training provided for new employers alongside guidance notes for all employers.	3	2	6	Treat	Continued development of wider bulk calculations	3	1	3	Pension Manager
				Reputation	Communication and administration policy					Implemented automation of certain member benefits using monthly data posted from employers Pensions to develop a monthly tracker for				
				Increased appeals Greater administrative time being	Year-end specifications provided Employers are monthly posting					employer postings				
				spent on individual calculations Failure to meet statutory year-end requirements	Inform the Local Pension Board quarterly regarding admin KPIs and customer feedback.									

R	isk no	Category	Risk	Causes (s)	Consequences	List of current controls	Impact	Likelihood		Risk Response	Further Actions / Additional Controls	Impact	Likelihood	Residual Risk Score	Action owner
7		Employer		systems when setting the changes	Lower contributions than expected. Incorrect actuarial calculations made by the Fund. Possibly higher employer contributions set than necessary	Pension Section provides employers with the annual bandings each year. Pension Section provides employers with contributions rates (full and 50/50) Internal audit check both areas annually and report their findings to the Pensions Manager Finance reconcile monthly contributions to paayroll schedule		2	6		Pension Officers check sample cases Pension Officers to report major failings to internal audit before the annual audit process Major failings to be reported to the Pensions Board	3	1		Pensions Manager
8		Employer			Potentially reportable to The Pensions Regulator as late payment is a breach of The Pensions Act.	Receipt of contributions is monitored, and late payments are chased quickly. Communication with large commercial employers with a view to early view of funding issues. Internal Audit review on an annual basis and report findings to the Pensions Manager	2	3	6		Late payers will be reminded of their legal responsibilities.	2	3	6	Pensions Manager

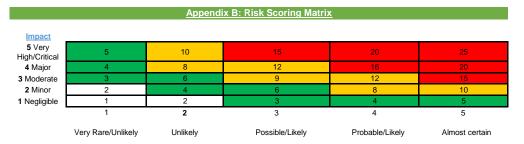
9	Governance	If the Funds In House AVC provider (The Prudential) does not meet its service delivery requirements the Pension Fund is late in making payment of benefits to scheme members	administration system in	Failure to meet key performance target for making payments of retirement benefits to members	Reported it to the Chair of the Pension Boards and Senior Officers	3	3	9		Prudential continue to engage with Fund Officers positively to quickly resolve issues National meetings with LGPS Funds and	3	1	3	Pensions Manager
				Complaints Reputational damage Members may cease paying AVCs	Reported to the LGA and other Funds Discussed with the Prudential Prudential attended a meeting with the Local Pension Board with improvement plan agreed					the Prudential continue to develop improvements. A national Framework is being scoped to enable Funds to review and select AVC providers. Leicestershire LGPS will be a founder member of the framework.				
10	Governance	Sub-funds of individual employers are not monitored to ensure that there is the correct balance between risks to the Fund and fair treatment of the employer	Changing financial position of both sub-fund and the employer	Significant financial impact on employing bodies due to need for large increases in employer contribution rates.	Ensuring, as far as possible, that the financial position of each employer is understood. On-going dialogue with them to ensure that the correct balance between risks and fair treatment continues.	5	2	10	Treat	Dialogue with the employers, particularly in the lead up to the setting of new employer contribution rates.	4	2		Pensions Manager
				Risk to the Fund of insolvency of an individual employer. This will ultimately increase the deficit of all other employers.						Include employer risk profiling as part of the Funding Strategy Statement update. To allow better targeting of default risks				
										Investigate arrangements to de-risk funding arrangements for individual employers.				
										Ensure that the implications of the independent, non-public sector status, of further education, sixth form colleges, and the autonomous, non-public sector status of higher education corporations is fully accounted for in the Funding Strategy				

Risk no	Category	Risk	Causes (s)	Consequences	List of current controls	Impact	Likelihood	Risk	Risk Response	Further Actions / Additional Controls	Impact	Likelihood	Residual Risk Score	Action owner
11	Governance	without having sufficient		Poor decisions linkely to lead to low returns, which will require higher employer contribution rates	Continuing focus on ensuring that there is sufficient expertise to be able to make thoughtfully considered investment decisions Improved training at Committee. Additional experience at LGPS Central added who make investment decisions on behalf of the Fund.	3	3	9	Treat	On-going process of updating and improving the knowledge of everybody involved in the decision-making process	2	2		Investments - SFA

12	Operational	If the Pension Fund fails to hold all pensioner data correctly, including Guaranteed Minimum Pension (GMP) data, individual member's annual Pensions Increase results could be wrong.	From 2018 the pensions section has had responsibility for GMPs creating the need to ensure that this is accounted for in the pensions increases	Overpaying pensions (i.e. for GMP cases pension increases are lower) Reputation	Checking of HMRC GMP data to identify any discrepancies. Internal Audit run an annual Pensions Increase result test and provide an annual report of findings Officers run the HMRC GMP check on a case by case basis and input the results into member records at retirement	3	2	6	Treat	Ongoing monitoring on a case by case basis	2	1	2	Pensions Manager	
13	Operational	If the Pensions Section fails to meet the information/cyber security and governance requirements, then there may be a breach of the statutory obligations.	Pensions database now hosted outside of LCC.	Diminished public trust in ability of Council to provide services.	Regular LCC Penetration testing and enhanced IT health checks in place.	5	2	10	Treat	Liaise with Audit to establish if any further processes can be put in place in line with best practice.	5	1	5	Pensions Manager	
			Employer data submitted through online portal.	Loss of confidential information compromising service user safety.	LCC have achieved Public Sector Network (PSN) compliance.					Good governance project and the expected TPR new code of practice to include internal audit reviews of both areas.					72
			Member data accessible through member self-service portal (MSS).	Damage to LCC reputation.	New firewall in place providing two layers of security protection in line with PSN best practice.					Report the findings to the Board.					
			Data held on third party reporting tool (DART).	Financial penalties.	Contractual arrangements in place with system provider regarding insurance.										
			Greater awareness of information rights by service users.		Work with LCC ICT and Aquila Heywood (software suppliers) to establish processes to reduce risk, e.g. can Aquila Heywood demonstrate that they are carrying out regular penetration testing and other related processes take place. Developed a new Cyber risk policy										
14	Operational	If immediate payments are not applied correctly, or there is human error in calculating a pension, scheme members pensions or the one off payments could be wrong	Human error when setting up immediate payments or calculating a pension	Reputation	Task management used within pensions administration	4	1	4	Tolerate	Monitor the structure of the Pension Section to resource the area sufficiently	4	1	4	Pensions Manager	
			System failures	Complaints/appeals	Segragation of duties, benefits checked and authorised by different Officers					Ongoing officer training notes					
				Time resource used to resolve issues	Training provided to new staff					Continued develop the workflow tasks					
				Members one off payments, not paid, paid late, paid incorrectly	Figures are provided to the member so they can see the value and check these are correct										

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				Over or under payments Unable to meet weekly deadlines	Officers re-engineered the retirement process using member self service (MSS) which speeds up process and reduces risk New immediate payments bank account checks system Use of insights report to identify discrepancies between administration and payroll sides of the system Funds over and under payment policy									
15	Operational	If transfer out checks are not completed fully there may be bad advice challenges against the Fund There are some challenges being lodged from Claims Management Companies on historic transfers out	Increasing demand for transfers out from members Increased transfer out activity from Companies interested in tempting people to transfer out their pension benefits Increased complexity on how the receiving schemes are set up Increased challenges on historic transfers	Reputation Financial consequence from 'bad advice' claims brought against the Fund IDRP appeals (possible compensation payments) Increased administration time and cost	The Pensions Regualtor (TPR) checks Follow LGA guidance Queries escalated to Team Manager then Pensions Manager Legislative checks enable the Fund to withold a transfer in certain circumstances. Signed up to The Pension Regulator's national pledge "To Combat Pension Scams"	2	3	6	Tolerate	Escalation process to Internal Legal Colleagues to check IFA, Company set up, alleged scam activity Further escalation process to external Legal Colleagues National change requires checks on the receiving scheme's arrangements Internal audit review of both transfers in and out of the Fund.	3	2	6	Pension Manager
16		Failure to identify the death of a pensioner causing an overpayment, or potential fraud or other financial irregularity	Late or no notification of a deceased pensioner. Fraudulent attempts to continue to claim a pension	Overpayments or financial loss Legal cases claiming money back Reputational damage	Tracing service provides monthly UK registered deaths Life certificates for overseas pensioners Defined process governing bank account changes Moved to 6 monthly checks, (from one check every 2 years) National Fraud mortality screening for overseas pensioners	3	1	3	Tolerate	Targeted review of status for pensioners where the Fund does not hold the current address e.g. care of County Hall or Solicitors	3	1	3	Pensions Manager
						1								
17	Regulatory	challenge could increase	Mr McCloud winning his appeal on age discrimination on public sector pension schemes and the protection afforded to older members during the move to career average benefits, followed by Government losing their right of appeal.	Ultimate outcome on both McCloud and the cost cap are currently unknown but likelihood is;	Guidance from LGA, Hymans, Treasury	3	3	9	Treat	Awaiting final remedy from the employment tribunal	2	2	4	Pensions Manager
			The Unions challenge on the 2016 cost cap, could result in possible benefit recalculations if the challenge is successful	Increasing administration Revision of previous benefits Additional communications Complaints/appeals	Employer bulletin to employers making them aware of the current situation on McCloud Team set up in the Pension Section to deal with McCloud casework					System provider to resolve current data loading issues Internal Audit review to ensure guidance received is followed in relation to any members affected by the judgement. Quarterly updates to the Board				
				Increased costs										

Ris	k no	Category	Risk	Causes (s)	Consequences	List of current controls	Impact	Likelihood		Risk Response	Further Actions / Additional Controls	Impact	Likelihood	Residual Risk Score	Action owner
18		Regulatory	increase administration resulting	National decision to implement pension dashboards thereby enabling people to view all their pension benefits via one single dashboard	Increased administration	Initial data cleaning started	3	3	9	Treat	Work with LCC's internal IT Team	3	2	6	Pensions Manager
						Contract made with the system provider on building the data link					Security checked on the required link to allow the access to secure member pension data GDPR requirements				
					Additional communications						Quarterly updates to the Board				



Likelihood of risk occurring over lifetime of objective (i.e. 12 mths)

		Imp	act Risk Scoring Criteria		
Scale	Description	Departmental Service Plan	Internal Operations	People	Reputation
1	Negligible	Little impact to objectives in service plan	Limited disruption to operations and service quality satisfactory	Minor injuries	Public concern restricted to local complaints
2	Minor	Minor impact to service as objectives in service plan are not met	Short term disruption to operations resulting in a minor adverse impact on partnerships and minimal reduction in service quality.	Minor Injury to those in the Council's care	Minor adverse local / public / media attention and complaints
3	Moderate	Considerable fall in service as objectives in service plan are not met	Sustained moderate level disruption to operations / Relevant partnership relationships strained / Service quality not satisfactory	Potential for minor physical injuries / Stressful experience	Adverse local media public attention
4	Major	Major impact to services as objectives in service plan are not met.	Serious disruption to operations with relationships in major partnerships affected / Service quality not acceptable with adverse impact on front line services. Significant disruption of core activities. Key targets missed.	Exposure to dangerous conditions creating potential for serious physical or mental harm	Serious negative regional criticism, with some national coverage
5	Very High/Critical	Significant fall/failure in service as objectives in service plan are not met	Long term serious interruption to operations / Major partnerships under threat / Service quality not acceptable with impact on front line services	Exposure to dangerous conditions leading to potential loss of life or permanent physical/mental damage. Life threatening or multiple serious injuries	Prolonged regional and national condemnation, with serious damage to the reputation of the organisation i.e. front- page headlines, TV. Possible criminal, or high profile, civil action against the Council/Fund, members or officers

Likelihood of risk o	ccurring over lifetime of obj	ective (i.e. 12 mths) Risk Scorin	ng Criteria
Rating Scale	Likelihood	Example of Loss/Event Frequency	Probability %
1	Very rare/unlikely	EXCEPTIONAL event. This will probably never happen/recur.	<20%
2	Unlikely	Event NOT EXPECTED. Do not expect it to happen/recur, but it is possible it may do so.	20-40%
3	Possible	LITTLE LIKELIHOOD of event occurring. It might happen or recur occasionally.	40-60%
4	Probable /Likely	Event is MORE THAN LIKELY to occur. Will probably happen/recur, but it is not a persisting issue.	60-80%
5	Almost Certain	Reasonable to expect that the event WILL undoubtedly happen/recur, possibly frequently.	>80%

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