



Date: 11 March 2026
My Ref AS/ESPO
Please ask for: Angie Smith
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To: Members of the ESPO Management Committee

Dear Member,

ESPO MANAGEMENT COMMITTEE

A meeting of the Management Committee will be held on Wednesday, 25 March 2026 at 11.00 am in the Sparkenhoe Committee Room, County Hall, Glenfield.

Members are reminded that a buffet lunch will not be provided after the meeting, although liquid refreshments will be available. Members are welcome to use the canteen at County Hall if they wish.

Yours faithfully,

Angie Smith
for Consortium Secretary

AGENDA

<u>Item</u>	<u>Report by</u>	<u>Page</u>
1. Minutes of the meeting held on 26 November 2025.		(Pages 3 - 8)
2. To advise of any items that the Chairman has decided to take as urgent elsewhere on the agenda.		
3. Declarations of interests in respect of items on this agenda.		

4. Items referred by the Finance and Audit Subcommittee.

The following item has been referred by the Sub-Committee for consideration by the Management Committee.

Item 10 – Budget 2026/27

5. Managing Director's Progress update. Managing Director of ESPO (Pages 9 - 26)
6. Date of Next Meeting.

The next meeting of the Committee is scheduled to take place on 17 June 2026 at 11.00am, at Leicestershire County Council.

7. Any other items which the Chairman has decided to take as urgent.
8. Exclusion of the Press and Public.

The public are likely to be excluded during consideration of the remaining items in accordance with Section 100(A)(4) of the Local Government Act 1972 (Exempt Information).

9. Supplementary Information Informing the Progress Report of the Managing Director's Progress Update. Managing Director of ESPO (Pages 27 - 42)
10. Budget 2026/27 Managing Director of ESPO and Consortium Treasurer (Pages 43 - 60)
11. 2026/27 Commercial Plan Summary. ESPO Assistant Director, Business Development and Growth (Pages 61 - 72)