

CHILDREN & FAMILY SERVICES DEPARTMENT

REVENUE BUDGET 2022/23

Net Budget 2021/22 £	Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2022/23 £	Schools	Early Years	High Needs	Dedicated Schools Grant	LA Block
1,332,070 C&FS Directorate	1,290,860	80,550	0	1,371,410	-39,340	1,332,070	18,130	43,330	150,800	212,260	1,119,810
2,143,710 C&FS Safeguarding	2,177,680	182,120	0	2,359,800	0	2,359,800	0	0	0	0	2,359,800
112,610 LSCB	301,710	141,800	-69,360	374,150	-261,520	112,630	0	0	0	0	112,630
2,256,320 Safeguarding, Improvement & QA	2,479,390	323,920	-69,360	2,733,950	-261,520	2,472,430	0	0	0	0	2,472,430
1,493,760 Asylum Seekers	468,710	2,129,960	0	2,598,670	-1,000,000	1,598,670	0	0	0	0	1,598,670
4,252,470 C&FS Fostering & Adoption	4,714,530	601,020	-500	5,315,050	-254,290	5,060,760	0	0	0	0	5,060,760
38,345,490 C&FS Operational Placements	0	37,906,700	0	37,906,700	-314,000	37,592,700	0	0	0	0	37,592,700
3,212,530 Children in Care Service	3,071,300	670,160	0	3,741,460	-129,000	3,612,460	0	0	0	0	3,612,460
526,870 Education of Children in Care	817,810	1,638,360	-407,620	2,048,550	-1,521,680	526,870	0	0	0	0	526,870
47,831,120 Children in Care	9,072,350	42,946,200	-408,120	51,610,430	-3,218,970	48,391,460	0	0	0	0	48,391,460
13,618,030 Fieldwork Locality Teams	13,194,300	698,180	-36,990	13,855,490	-29,000	13,826,490	0	0	0	0	13,826,490
1,532,920 Social Care Legal Costs	44,000	1,532,920	0	1,576,920	0	1,576,920	0	0	0	0	1,576,920
15,150,950 Field Social Work	13,238,300	2,231,100	-36,990	15,432,410	-29,000	15,403,410	0	0	0	0	15,403,410
510,000 Practice Excellence	576,500	37,080	-67,580	546,000	-36,000	510,000	0	0	0	0	510,000
8,248,400 C&FS Children & Families Wellbeing	11,043,640	2,323,330	-2,285,460	11,081,510	-3,129,150	7,952,360	0	0	0	0	7,952,360
831,300 Education Sufficiency	1,174,480	116,940	-48,850	1,242,570	-365,200	877,370	384,220	0	0	384,220	493,150
37,475,380 C&FS 0-5 Learning	2,425,520	35,014,010	0	37,439,530	-60,000	37,379,530	0	35,616,330	1,432,010	37,048,340	331,190
415,920 C&FS 5-19 Learning	873,150	263,750	-191,800	945,100	-481,170	463,930	300,790	0	0	300,790	163,140
3,588,970 Inclusion	1,051,400	2,714,710	-27,140	3,738,970	-150,000	3,588,970	0	0	2,645,160	2,645,160	943,810
1,325,050 Oakfield	259,170	1,325,050	0	1,584,220	0	1,584,220	0	0	1,350,820	1,350,820	233,400
42,805,320 Education Quality & inclusion	4,609,240	39,317,520	-218,940	43,707,820	-691,170	43,016,650	300,790	35,616,330	5,427,990	41,345,110	1,671,540
79,482,070 C&FS SEN	1,649,880	93,044,370	-313,030	94,381,220	-252,850	94,128,370	0	0	93,031,450	93,031,450	1,096,920
2,423,670 C&FS Specialist Services to Vulnerable Groups	2,472,210	115,660	0	2,587,870	-164,200	2,423,670	0	0	2,423,670	2,423,670	0
1,095,760 C&FS Psychology Service	1,540,500	55,450	-202,300	1,393,650	-260,500	1,133,150	0	0	0	0	1,133,150
4,118,970 C&FS Disabled Children	910,930	3,111,630	0	4,022,560	0	4,022,560	0	0	0	0	4,022,560
1,059,490 HNB Development Programme	41,660	738,750	0	780,410	0	780,410	0	0	780,410	780,410	0
-5,650,000 DSG Reserve income	0	0	-8,934,170	-8,934,170	0	-8,934,170	0	0	-8,934,170	-8,934,170	0
82,529,960 SEND & Children with Disabilities	6,615,180	97,065,860	-9,449,500	94,231,540	-677,550	93,553,990	0	0	87,301,360	87,301,360	6,252,630
4,980,120 C&FS Business Support	6,336,200	866,610	-1,408,920	5,793,890	0	5,793,890	8,570	272,400	142,110	423,080	5,370,810
2,285,220 Central Charges	0	2,285,220	0	2,285,220	0	2,285,220	1,434,680	210,850	639,690	2,285,220	0
-130 C&FS Finance	0	538,140	-763,000	-224,860	0	-224,860	538,140	0	0	538,140	-763,000
1,489,900 C&FS Human Resources	1,539,900	0	0	1,539,900	-50,000	1,489,900	674,900	0	0	674,900	815,000
821,260 C&FS Commissioning & Planning	799,900	8,250	-44,120	764,030	0	764,030	0	0	0	0	764,030
312,780 C&FS Sub Transformation	55,720	67,120	0	122,840	0	122,840	0	0	0	0	122,840
9,889,150 Business Support & Commissioning	8,731,720	3,765,340	-2,216,040	10,281,020	-50,000	10,231,020	2,656,290	483,250	781,800	3,921,340	6,309,680
-645,000 C&FS Miscellaneous	0	0	0	0	0	0	0	0	0	0	0
-123,280,930 C&FS Dedicated Schools Grant	0	-11,310,190	-400,560	-11,710,750	-122,991,510	-134,702,260	-3,663,200	-36,142,910	-94,896,150	-134,702,260	0
456,632,410 Delegated School Budgets	0	482,621,570	0	482,621,570	-10,340,670	472,280,900	471,046,700	0	1,234,200	472,280,900	0
-455,179,590 Delegated Dedicated Schools Grant	0	0	0	0	-470,742,930	-470,742,930	-470,742,930	0	0	-470,742,930	0
0 Dedicated Schools Grant Recoupment	0	-387,101,020	0	-387,101,020	387,101,020	0	0	0	0	0	0
-122,473,110 C&FS Other	0	84,210,360	-400,560	83,809,800	-216,974,090	-133,164,290	-3,359,430	-36,142,910	-93,661,950	-133,164,290	0
88,911,480 TOTAL CHILDREN & FAMILY SERVICES	58,831,660	272,418,200	-15,201,400	316,048,460	-225,471,990	90,576,470	0	0	0	0	90,576,470

ADULTS AND COMMUNITIES							
REVENUE BUDGET 2022/23							
Net Budget 2021/22 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2022/23 £
	Care Pathway - Older Adults/Mental Health						
96,760	Heads of Service & Lead Practitioners (OA/MH)	1,266,770	29,930	0	1,296,700	-677,870	618,830
4,768,750	Older Adults Team	5,633,040	66,540	0	5,699,580	-1,040,590	4,658,990
2,640,990	Working Age Adults Team (Mental Health)	2,688,520	71,690	0	2,760,210	-171,220	2,588,990
5,529,140	Countywide Team (OA/MH)	5,376,560	1,873,980	-300,000	6,950,540	-1,487,730	5,462,810
13,035,640	TOTAL	14,964,890	2,042,140	-300,000	16,707,030	-3,377,410	13,329,620
	Care Pathway - Learning Disabilities						
551,970	Heads of Service & Lead Practitioners (LD)	504,470	47,500	0	551,970	0	551,970
3,154,300	Working Age Adults Team (Learning Disabilities)	3,223,490	63,020	0	3,286,510	-252,400	3,034,110
695,860	Countywide Team (LD)	881,560	22,630	0	904,190	-212,890	691,300
4,402,130	TOTAL	4,609,520	133,150	0	4,742,670	-465,290	4,277,380
	Direct Services						
628,140	Direct Services Managers	615,300	5,400	0	620,700	-11,790	608,910
4,770,540	Supported Living, Residential and Short Breaks	4,190,100	189,760	0	4,379,860	-4,000	4,375,860
2,409,520	CLC / Day Services	2,376,650	181,560	-67,850	2,490,360	-61,950	2,428,410
315,810	Shared Lives Team	280,250	39,810	0	320,060	0	320,060
4,622,660	Reablement (HART) & Crisis Response	5,739,270	638,370	0	6,377,640	-1,754,980	4,622,660
1,544,170	Occupational Therapy	1,567,300	33,070	0	1,600,370	-43,400	1,556,970
1,667,860	Aids, Adaptations and Assistive Technology	553,010	1,819,380	0	2,372,390	-704,540	1,667,850
191,180	Direct Services Review	0	105,090	0	105,090	-6,000	99,090
16,149,880	TOTAL	15,321,880	3,012,440	-67,850	18,266,470	-2,586,660	15,679,810
	Early Intervention & Prevention						
857,210	Extra Care	0	856,190	0	856,190	0	856,190
96,000	Eligible Services	0	361,350	0	361,350	-265,350	96,000
839,880	Secondary (e.g. Carers & Community Assessments)	0	1,227,040	0	1,227,040	-387,150	839,890
380,610	Tertiary (e.g. Advocacy)	0	700,300	-54,000	646,300	-284,620	361,680
2,173,700	TOTAL	0	3,144,880	-54,000	3,090,880	-937,120	2,153,760
	Strategic Services						
186,260	Heads of Strategic Services	370,300	1,400	0	371,700	0	371,700
1,875,070	Business Support	1,609,150	284,760	-18,840	1,875,070	0	1,875,070
1,132,220	Adult Social Care Finance	1,208,680	-32,300	-8,000	1,168,380	-244,640	923,740
434,180	IT & Information Support	374,780	59,400	0	434,180	0	434,180
1,594,320	Commissioning & Quality	2,467,740	95,760	0	2,563,500	-699,700	1,863,800
5,222,050	TOTAL	6,030,650	409,020	-26,840	6,412,830	-944,340	5,468,490
	Demand Led Commissioned Services						
60,366,270	Residential & Nursing Care	0	103,357,700	0	103,357,700	-37,145,470	66,212,230
1,631,680	Shared Lives Residential	0	1,631,680	0	1,631,680	0	1,631,680
20,483,820	Supported Living	0	28,577,820	0	28,577,820	0	28,577,820
21,602,040	Home Care	0	31,960,040	0	31,960,040	0	31,960,040
39,687,060	Direct Cash Payments	0	42,994,060	0	42,994,060	-1,162,000	41,832,060
5,948,460	Community Life Choices (CLC)	0	5,914,300	0	5,914,300	0	5,914,300
535,750	Shared Lives - CLC	0	535,750	0	535,750	0	535,750
-21,449,930	Community Income	0	0	0	0	-25,557,900	-25,557,900
128,805,150	TOTAL	0	214,971,350	0	214,971,350	-63,865,370	151,105,980
-19,190,030	Better Care Fund (Balance)	392,470	17,410,120	0	17,802,590	-44,292,620	-26,490,030
830,770	Department Senior Management	1,002,230	-77,940	0	924,290	-83,320	840,970
151,429,290	TOTAL ASC	42,321,640	241,045,160	-448,690	282,918,110	-116,552,130	166,365,980
	Communities and Wellbeing						
366,720	C&W Senior Management	306,250	5,300	-23,000	288,550	0	288,550
1,706,840	Libraries Operational	1,892,070	287,660	-6,700	2,173,030	-439,950	1,733,080
1,110,150	Libraries Resources	255,190	852,470	0	1,107,660	-20,000	1,087,660
826,830	Museums & Heritage	839,770	336,620	0	1,176,390	-356,290	820,100
436,170	Participation	377,220	53,280	0	430,500	0	430,500
847,420	Collections & Learning	1,192,890	313,040	0	1,505,930	-672,610	833,320
0	Externally Funded Projects	130,910	172,750	0	303,660	-303,660	0
200	Adult Learning	4,233,510	738,770	-371,810	4,600,470	-4,600,470	0
-41,590	C&W Efficiencies	0	-57,160	0	-57,160	0	-57,160
5,252,740	TOTAL C&W	9,227,810	2,702,730	-401,510	11,529,030	-6,392,980	5,136,050
156,682,030	TOTAL ADULTS & COMMUNITIES	51,549,450	243,747,890	-850,200	294,447,140	-122,945,110	171,502,030

PUBLIC HEALTH DEPARTMENT**REVENUE BUDGET 2022/23**

Net Budget 2021/22 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2022/23 £
-25,515,000	Public Health Ring-Fenced Grant	0	0	0	0	-25,515,000	-25,515,000
	Department						
2,171,620	Public Health Leadership	2,196,550	542,000	-4,593,790	-1,855,240	-296,360	-2,151,600
919,210	Local Area Co-ordination	1,701,110	72,830	0	1,773,940	-85,370	1,688,570
543,610	Quit Ready	372,530	259,750	0	632,280	-21,000	611,280
272,030	First Contact Plus	865,130	700	0	865,830	-158,640	707,190
209,010	Other Public Health Services	0	171,510	0	171,510	0	171,510
778,100	Programme Delivery	922,850	829,580	-58,900	1,693,530	-180,330	1,513,200
310,720	Public Health Advice	0	760,720	0	760,720	0	760,720
270,960	Weight Management Service	252,090	41,500	0	293,590	-10,000	283,590
500,000	NHS Health Check programme	0	500,000	0	500,000	0	500,000
<u>5,975,260</u>	Total	<u>6,310,260</u>	<u>3,178,590</u>	<u>-4,652,690</u>	<u>4,836,160</u>	<u>-751,700</u>	<u>4,084,460</u>
8,233,240	0-19 Childrens Public Health	0	9,447,340	-323,000	9,124,340	0	9,124,340
	Safer Communities						
385,260	Domestic Violence	0	434,700	0	434,700	0	434,700
4,076,070	Sexual Health	0	4,286,880	0	4,286,880	-100,000	4,186,880
4,025,930	Substance Misuse	0	4,399,630	0	4,399,630	-215,820	4,183,810
<u>8,487,260</u>	Total	<u>0</u>	<u>9,121,210</u>	<u>0</u>	<u>9,121,210</u>	<u>-315,820</u>	<u>8,805,390</u>
	Physical Activity and Obesity						
1,110,950	Physical Activity	0	1,145,950	0	1,145,950	0	1,145,950
190,000	Obesity Programmes	0	190,000	0	190,000	0	190,000
<u>1,300,950</u>	Total	<u>0</u>	<u>1,335,950</u>	<u>0</u>	<u>1,335,950</u>	<u>0</u>	<u>1,335,950</u>
102,200	Health Protection	608,440	41,830	0	650,270	-1,500	648,770
70,000	Tobacco Control	0	70,000	0	70,000	0	70,000
0	Active Together	1,240,440	1,836,430	-1,660,720	1,416,150	-1,416,150	0
<u>-1,346,090</u>	TOTAL PUBLIC HEALTH	<u>8,159,140</u>	<u>25,031,350</u>	<u>-6,636,410</u>	<u>26,554,080</u>	<u>-28,000,170</u>	<u>-1,446,090</u>

ENVIRONMENT & TRANSPORT DEPARTMENT

REVENUE BUDGET 2022/23

Net Budget 2021/22 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2022/23 £
	HIGHWAYS & TRANSPORT						
	Development & Growth						
950,550	Development & Growth management AD	1,351,220	289,950	-572,620	1,068,550	-3,000	1,065,550
413,640	HS2	254,980	32,700	-4,950	282,730	-8,000	274,730
	H & T Commissioning						
1,803,530	H & T Staffing & Admin	4,405,940	3,274,970	-4,852,400	2,828,510	-926,490	1,902,020
	H & T Network Management						
1,280,490	Traffic controls	0	1,309,140	0	1,309,140	-25,000	1,284,140
557,360	Road Safety	487,820	634,770	-411,080	711,510	-209,150	502,360
-1,160	Speed Awareness	216,650	1,544,780	0	1,761,430	-1,761,430	0
205,840	Sustainable Travel	366,790	400,700	-562,930	204,560	0	204,560
758,600	H & T Network Staffing & Admin	4,279,560	60,250	-850,010	3,489,800	-2,709,860	779,940
20	Civil Parking Enforcement	0	1,217,370	0	1,217,370	-1,217,370	0
	Highways and Transport Operations						
	Highways & Transport Operations Delivery						
1,475,730	Staffing & Admin Delivery	1,842,090	148,240	-479,650	1,510,680	0	1,510,680
1,952,650	Winter Maintenance	0	1,985,150	0	1,985,150	0	1,985,150
103,290	Passenger Fleet	4,072,730	1,541,090	-5,301,030	312,790	-111,760	201,030
2,678,630	SEN Fleet	0	2,678,630	0	2,678,630	0	2,678,630
1,817,390	Social Care Fleet	0	2,053,390	0	2,053,390	-236,000	1,817,390
	Highways & Transport Operations Resourcing						
4,483,200	Environmental Maintenance	0	4,555,200	0	4,555,200	-72,000	4,483,200
1,955,500	Reactive Maintenance	0	2,252,700	-297,200	1,955,500	0	1,955,500
3,706,930	Staffing & Admin Resourcing	3,824,800	251,300	-86,000	3,990,100	-106,500	3,883,600
13,819,200	SEN External	40,000	14,315,640	0	14,355,640	-131,700	14,223,940
3,516,300	Mainstream School Transport	0	4,221,500	0	4,221,500	-1,107,600	3,113,900
2,175,400	Social Care External	0	2,282,820	0	2,282,820	-52,800	2,230,020
0	Joint Arrangements	0	353,110	-26,250	326,860	-326,860	0
2,221,230	Public Bus Services	0	3,855,610	-209,470	3,646,140	-1,541,910	2,104,230
-53,310	Fleet Services	569,880	822,410	-1,500,870	-108,580	-50,400	-158,980
	Highways & Transport Operations Services						
2,214,860	Street Lighting Maintenance	0	2,275,870	0	2,275,870	-56,340	2,219,530
21,500	Blue badge	0	222,900	0	222,900	-150,250	72,650
397,560	H & T Operations Management	408,390	4,570	-8,600	404,360	0	404,360
-2,049,450	Staffing, Admin & Depot Overheads	9,673,470	3,971,230	-13,068,660	576,040	-2,819,310	-2,243,270
27,500	Cyclic Maintenance	0	27,500	0	27,500	0	27,500
4,977,600	Concessionary Travel	0	4,937,850	0	4,937,850	-23,850	4,914,000
51,410,580	TOTAL	31,794,320	61,521,340	-28,231,720	65,083,940	-13,647,580	51,436,360
	ENVIRONMENT & WASTE MANAGEMENT						
419,430	E&W Branch Management	417,350	2,470	0	419,820	0	419,820
	Environment & Waste Management Commissioning						
1,263,490	Staffing and Admin	1,449,310	7,700	-132,380	1,324,630	-14,000	1,310,630
788,060	Initiatives	122,630	1,015,400	-109,800	1,028,230	-170,870	857,360
60,000	Recycling & Reuse credits	0	60,000	0	60,000	0	60,000
	Waste Management Delivery						
331,710	Staffing & Admin	366,820	3,240	-20,000	350,060	0	350,060
9,343,940	Landfill	0	9,895,290	0	9,895,290	0	9,895,290
8,802,000	Treatment & Contracts	0	8,265,650	0	8,265,650	0	8,265,650
2,209,000	Dry Recycling	0	2,874,000	0	2,874,000	-665,000	2,209,000
1,591,000	Composting Contracts	0	1,591,000	0	1,591,000	0	1,591,000
3,710,640	Recycling & Household Waste	3,021,930	1,265,940	-12,000	4,275,870	-591,290	3,684,580
2,208,370	Haulage & Waste Transfer	572,170	1,701,580	0	2,273,750	-5,000	2,268,750
-1,458,000	Income	0	0	0	0	-1,503,000	-1,503,000
-30,000	WEEE Funding	0	0	0	0	-32,000	-32,000
29,239,640	TOTAL	5,950,210	26,682,270	-274,180	32,358,300	-2,981,160	29,377,140
	Departmental & Business Management						
2,012,170	Management & Admin	2,100,770	708,230	-775,100	2,033,900	-6,000	2,027,900
425,200	Departmental Costs	55,250	499,290	-5,000	549,540	-168,500	381,040
2,437,370	TOTAL	2,156,020	1,207,520	-780,100	2,583,440	-174,500	2,408,940
83,087,590	TOTAL ENVIRONMENT & TRANSPORT	39,900,550	89,411,130	-29,286,000	100,025,680	-16,803,240	83,222,440

CHIEF EXECUTIVE'S DEPARTMENT**REVENUE BUDGET 2022/23**

Budget 2021/22 £		Employees £	Running Expenses £	Internal Income £	Gross Budget	External Income £	Net Budget 2022/23 £
	DEMOCRATIC SERVICES, ADMIN & CIVIC AFFAIRS						
1,354,790	Democratic Services and Administration	1,325,700	92,420	0	1,418,120	-63,330	1,354,790
114,000	Subscriptions	0	69,000	0	69,000	0	69,000
165,900	Civic Affairs	29,040	142,860	0	171,900	-6,000	165,900
1,634,690	TOTAL	1,354,740	304,280	0	1,659,020	-69,330	1,589,690
2,561,950	LEGAL SERVICES	3,665,830	139,460	-608,750	3,196,540	-634,590	2,561,950
	STRATEGY AND BUSINESS INTELLIGENCE						
1,507,590	Business Intelligence	2,148,420	137,410	-524,890	1,760,940	-253,350	1,507,590
1,732,120	Policy and Communities	892,300	1,360,290	-70,470	2,182,120	-300,000	1,882,120
1,273,170	Growth Service	1,263,900	839,140	-425,060	1,677,980	-264,810	1,413,170
412,290	Management and Administration	407,250	5,040	0	412,290	0	412,290
4,925,170	TOTAL	4,711,870	2,341,880	-1,020,420	6,033,330	-818,160	5,215,170
299,730	EMERGENCY MANAGEMENT AND RESILIENCE	653,210	101,600	-124,910	629,900	-330,170	299,730
	REGULATORY SERVICES						
1,602,680	Trading Standards	1,804,830	155,850	-60,000	1,900,680	-178,000	1,722,680
1,095,970	Coroners	236,670	999,300	0	1,235,970	-60,000	1,175,970
-101,940	Registrars	987,570	73,190	0	1,060,760	-1,162,700	-101,940
2,596,710	TOTAL	3,029,070	1,228,340	-60,000	4,197,410	-1,400,700	2,796,710
506,160	PLANNING SERVICES	1,220,620	164,820	-29,910	1,355,530	-874,370	481,160
-69,120	DEPARTMENTAL ITEMS	-88,120	19,000	0	-69,120	0	-69,120
12,455,290	TOTAL CHIEF EXECUTIVES	14,547,220	4,299,380	-1,843,990	17,002,610	-4,127,320	12,875,290

CORPORATE RESOURCES DEPARTMENT

REVENUE BUDGET 2022/23

Net Budget 2021/22 £000		Employees £000	Running Expenses £000	Internal Income £000	Gross Budget £000	External Income £000	Net Budget 2022/23 £000
AD Finance, Strategic Property & Commissioning							
2,610,350	Strategic Property	1,945,590	1,243,200	-547,070	2,641,720	-207,570	2,434,150
2,321,810	Audit & Insurance	1,858,490	3,339,500	-1,160,560	4,037,430	-1,830,080	2,207,350
3,811,530	Strategic Finance & Pensions	5,569,580	406,260	-1,683,770	4,292,070	-203,030	4,089,040
386,230	Corporate Resource Other	48,280	94,480	-51,000	91,760	0	91,760
-108,660	Score+ Schemes	0	0	0	0	-108,660	-108,660
1,045,480	Commissioning Support	1,250,540	35,800	-149,000	1,137,340	-12,500	1,124,840
10,066,740		10,672,480	5,119,240	-3,591,400	12,200,320	-2,361,840	9,838,480
1,808,210	East Midlands Shared Services	4,488,610	2,189,540	-310,020	6,368,130	-4,394,370	1,973,760
AD IT, Communications & Digital, Customer Service							
11,231,370	IT	7,352,000	5,860,910	-1,185,700	12,027,210	10,000	12,037,210
1,020,230	Communications & Digital Services	1,321,330	241,500	-535,500	1,027,330	-10,060	1,017,270
2,281,230	Customer Services	2,569,510	-205,600	-129,530	2,234,380	-54,850	2,179,530
14,532,830		11,242,840	5,896,810	-1,850,730	15,288,920	-54,910	15,234,010
Commercialism							
LTS Catering							
86,510	Leisure & Hospitality	555,610	514,630	-31,080	1,039,160	-867,750	171,410
-118,430	Education Catering	11,985,860	6,159,880	-8,279,250	9,866,490	-10,119,120	-252,630
-322,590	Beaumanor	901,210	540,910	-46,690	1,395,430	-1,522,290	-126,860
-354,510		13,442,680	7,215,420	-8,357,020	12,301,080	-12,509,160	-208,080
LTS Professional & Other Services							
-21,920	Bursar Service	198,920	14,540	-59,030	154,430	-176,000	-21,570
-345,300	LEAMIS	703,360	323,400	-933,440	93,320	-490,000	-396,680
-40	Music Service	1,448,110	525,890	0	1,974,000	-1,974,000	0
-94,980	HR Services	1,174,540	57,150	-219,550	1,012,140	-1,117,620	-105,480
-462,240		3,524,930	920,980	-1,212,020	3,233,890	-3,757,620	-523,730
-915,520	LTS Infrastructure	227,500	71,000	-64,140	234,360	0	234,360
-1,732,270	Total Commercialism	17,195,110	8,207,400	-9,633,180	15,769,330	-16,266,780	-497,450
Corporate Services							
Operational Property							
3,491,720	Building Running Costs	251,350	4,169,560	-238,000	4,182,910	-817,610	3,365,300
2,300,000	Building Maintenance	0	3,650,000	-1,350,000	2,300,000	0	2,300,000
2,064,390	Operational Property	1,951,510	213,740	-208,270	1,956,980	0	1,956,980
60,230	Traveller Services	228,890	52,740	-14,950	266,680	-206,290	60,390
7,916,340		2,431,750	8,086,040	-1,811,220	8,706,570	-1,023,900	7,682,670
Corporate Services							
948,880	Business Support Services	929,970	154,650	-126,960	957,660	-13,600	944,060
618,040	Management	683,780	9,610	-33,000	660,390	0	660,390
1,982,550	HR	2,393,900	46,420	-394,690	2,045,630	0	2,045,630
1,387,840	L&D	1,601,140	88,780	-143,960	1,545,960	-159,700	1,386,260
-26,540	LTS Property Services	2,945,810	1,872,890	-4,172,390	646,310	-724,770	-78,460
234,890	Country Parks	525,370	414,240	0	939,610	-744,750	194,860
1,427,200	Transformation	3,639,700	24,930	-2,289,110	1,375,520	0	1,375,520
6,572,860		12,719,670	2,611,520	-7,160,110	8,171,080	-1,642,820	6,528,260
14,489,200		15,151,420	10,697,560	-8,971,330	16,877,650	-2,666,720	14,210,930
Corporate Asset Investment Fund							
-495,800	Rural	0	1,219,200	0	1,219,200	-1,266,500	-47,300
0	Distribution	0	0	0	0	0	0
-1,062,090	Industrial	0	1,376,630	-251,000	1,125,630	-2,969,600	-1,843,970
-2,647,820	Office	0	490,850	0	490,850	-4,077,310	-3,586,460
-1,600,000	Other	0	740,000	-118,000	622,000	-1,600,000	-978,000
-5,805,710		0	3,826,680	-369,000	3,457,680	-9,913,410	-6,455,730
33,359,000	TOTAL CORPORATE RESOURCES	58,750,460	35,937,230	-24,725,660	69,962,030	-35,658,030	34,304,000

CORPORATE & CENTRAL ITEMS**REVENUE BUDGET 2022/23**

Net Budget 2021/22 £		Employees £	Running Expenses £	Internal Income £	Gross Budget £	External Income £	Net Budget 2022/23 £
CORPORATE							
-2,285,000	DSG (Central Dept recharges)	0	0	0	0	-2,285,000	-2,285,000
8,000,000	MTFS RISKS CONTINGENCY	0	8,000,000	0	8,000,000	0	8,000,000
28,300,000	COVID-19 BUDGET	0	0	0	0	0	0
4,548,000	CONTINGENCY FOR INFLATION/ LIVING WAGE *	12,400,000	16,378,000	0	28,778,000	0	28,778,000
38,563,000	TOTAL CORPORATE BUDGETS	12,400,000	24,378,000	0	36,778,000	-2,285,000	34,493,000
CENTRAL ITEMS							
19,000,000	FINANCING OF CAPITAL	0	22,371,000	-54,000	22,317,000	-2,817,000	19,500,000
2,500,000	REVENUE FUNDING OF CAPITAL	0	2,500,000	0	2,500,000	0	2,500,000
CENTRAL EXPENDITURE							
1,500,000	Pensions (pre LGR /LGR)	0	1,400,000	0	1,400,000	0	1,400,000
1,229,000	Members Expenses & Support etc	90,800	1,138,200	0	1,229,000	0	1,229,000
311,000	Flood Defence Levies	0	311,000	0	311,000	0	311,000
200,000	Elections	0	200,000	0	200,000	0	200,000
-691,000	Financial Arrangements	0	235,000	-221,000	14,000	-855,000	-841,000
500,000	LCTS	0	0	0	0	0	0
3,049,000		90,800	3,284,200	-221,000	3,154,000	-855,000	2,299,000
CENTRAL INCOME							
-1,300,000	Bank & Other Interest	0	0	0	0	-1,400,000	-1,400,000
-1,300,000		0	0	0	0	-1,400,000	-1,400,000
23,249,000	TOTAL CENTRAL ITEMS	90,800	28,155,200	-275,000	27,971,000	-5,072,000	22,899,000

* 2021/22 contingency net of transfers to Departmental budgets

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