



Minutes of a meeting of the Children and Families Overview and Scrutiny Committee held at County Hall, Glenfield on Tuesday, 25 January 2022.

PRESENT

Mrs. H. J. Fryer CC (in the Chair)

Mr. L. Hadji-Nikolaou CC

Ms. B. Newton

Mr. R. Hills CC

Mr. C. A. Smith CC

Mr. R. Martin

Mr. G. Welsh CC

In Attendance.

Mrs. D. Taylor CC –Lead Member for Children and Families

Mrs. B. Seaton CC –Cabinet Support Member

43. Minutes of the meeting held on 2 November 2021

The minutes of the meeting held on 2 November 2021 were taken as read, confirmed and signed.

44. Question Time.

The Chief Executive reported that no questions had been received under Standing Order 35.

45. Questions asked by members under Standing Order 7(3) and 7(5).

The Chief Executive reported that no questions had been received under Standing Order 7(3) and 7(5).

46. To advise of any other items which the Chairman has decided to take as urgent elsewhere on the agenda.

There were no urgent items for consideration.

47. Declarations of interest in respect of items on the agenda.

The Chairman invited members who wished to do so to declare any interest in respect of items on the agenda for the meeting.

No declarations were made.

48. Declarations of the Party Whip in accordance with Overview and Scrutiny Procedure Rule 16.

There were no declarations of the party whip.

49. Presentation of Petitions under Standing Order 36.

The Chief Executive reported that no petitions had been received under Standing Order 36.

50. Medium Term Financial Strategy 2022/23-2025/26.

The Committee considered a joint report of the Director of Children and Family Services and the Director of Corporate Resources which provided information on the proposed 2022/23 to 2025/26 Medium Term Financial Strategy (MTFS) as it related to the Children and Family Services department. A copy of the report marked 'Agenda Item 8' is filed with these minutes.

The Chairman welcomed Mrs. D. Taylor CC, Lead Member for Children and Family Services, to the meeting for this item.

Arising from the discussion, the following points were raised:

Service Transformation

- i) Demand for children and family services continued to increase with growth of £25m projected. In response to the pressures, the department had embarked on four main programmes of work – the High Needs Development Programme, Defining Children and Family Services for the Future (DCFSF), the Children's Innovation Partnership and departmental efficiencies. It was acknowledged that further work was still required, but the department now had new ways of working to respond to the ongoing pressures and to continue to create a more efficient service.

Proposed Revenue Budget

- ii) The total gross proposed budget for 2022/23 was £703.1m, which included £482m Dedicated Schools Grant budget. The proposed net budget for 2022/23 totalled £90.5m. The largest cost to the budget was children in care and it was queried whether a breakdown could be given of how this was spent. The Director of Children and Family Services confirmed that the majority related to placement costs with a proportion also relating to staffing. A breakdown was available of how many children were in different placements and the associated costs; the number of children in care, the total costs and the average unit costs were tracked and this would be circulated to members of the Committee.
- iii) A member raised the point that growth over the next four years was not just about demand but also related to meeting the complexity of needs. It was queried whether the demand could be met due to the current high level of strain on services. In response, the Director stated that the department had a number of statutory requirements that needed to be met. The growth projections incorporated the increase in demand for services, particularly relating to children in care. The department was also considering other areas where demand could be reduced.
- i) It was raised that an increase in demand for services could lead to an increase in the demand for social workers. A question was raised around the impact that this would have on the County Council in recruiting appropriate staff. The Director responded that there had been a projection for the need for more social workers. Recruitment and retention of social workers was a national issue and the County Council had undertaken lots of work to consider how it might attract staff and ensure

that they remained with Leicestershire. The department's Recruitment and Retention Strategy set out plans to address this.

Growth

- ii) Growth over the next four years totalled £25.1m. The majority of the growth requirement related to continued increases in demand and the complexity of needs for children's social care services which culminated in increased placement costs and the need for more social workers.
- iii) It was noted that G1 – Social Care Placements – should read £2.265m in 2022/23 rising to £19.25m by 2025/26. The budgeted growth over four years assumed a 5% increase due to the significant work undertaken within the department with the DCFSF programme. These had been projected based on the number of children expected to be in care and the type of placements. Average unit prices for placements had also seen an increase, with a number of factors affecting this. As mitigation, placements and the costs were continuously reviewed within the department. Further investment was being made to build Leicestershire County Council owned residential homes as part of the Children's Innovation Partnership.
- iv) In relation to G2 – Front Line Social Care Staff – Increased Caseloads – investment in additional front-line social care staff capacity was required. The growth was based on the number of social workers and support staff required to support the number of projected contacts and children. It was noted that the use of agency staff would still be needed.
- v) £5.6m had been budgeted to employ more social work staff to support the growth in demand. However, it was queried whether the proposed growth for the social care staff market premia (G3) should be increased in order to retain existing staff and prevent them from moving to a different local authority which may pay a higher salary. The Director commented that the market premia was one of many initiatives being undertaken as part of the Recruitment and Retention strategy. Whilst it was known that a salary which compared well with other regional local authorities was desirable, Leicestershire offered a range of other features to encourage the retention of its staff, for example training and development, good supervision and manageable caseloads.

Savings

- vi) Proposed savings for the local authority budget totalled £3.77m in 2022/23 and £14.5m over the next four years in total. Additionally, the High Needs Development Plan aimed to ensure sustainable services for children and young people with Special Educational Needs within the High Needs Block of the Dedicated Schools Grant. In order to achieve this, cost reductions of £25.8m were required over the period of the MTFS.
- vii) The DCFSF Programme (CF1) was expected to realise total annualised benefits in excess of £13m. Positive early indications had been seen in the current financial year resulting in an underspend of approximately £2m against the budget.
- viii) The financial benefits from the Children's Innovation Partnership (CF4) were expected to be seen from reduced placement costs and social worker resource. A comment was made that it had previously been necessary to place children out of

county in very expensive settings, and it was asked whether the profile had changed so that children were now placed in more local settings. The Director stated that a change in the type of placements was being seen and fewer children were placed a long way away. Primarily, where children were placed out of Leicestershire, it was because the placement met their needs. It was noted that there was a national challenge in securing placements along with an increased cost of placements for children.

- ix) There were currently 57 young people in residential care, with the majority having more complex needs. Key pieces of work were in place to consider the appropriateness of residential care, particularly as there had been a significant cost increase. Assurance was given that the department had clear ownership of its children in residential care and understood their needs to ensure that no child remained in residential care where it was not appropriate. Clear trajectory plans were in place to take children out of care when possible and it was also stated that there had been an increase in younger children in residential care due to their complex needs. The Lead Member for Children and Families commented that there had been a shift in the department's work undertaken with partners to better support children and avoid residential placements where possible.
- x) A member questioned whether there had been an increase in foster caring, and it was reported that part of the work of the DCFSF programme had been to increase the utilisation of in-house foster care provision and this was now being seen. Bespoke campaigns had been undertaken to increase the number of foster carers who would take teenagers due to an increase in the number of 15/16 year olds entering care. Consideration was also being given to a greater use of kinship care and the benefits of looking beyond foster care were beginning to be seen.
- xi) To date, around £1m departmental efficiency savings (CF5) had been identified. Further savings were currently being identified. As the DCFSF programme new ways of working were embedded, further analysis would be undertaken to identify potential new opportunities to take forward in a number of areas.

Dedicated Schools Grant (DSG)/Schools Block

- xii) The DSG remained calculated in four separate blocks – the Schools Block, Central Schools Services Block, High Needs Block and Early Years. The estimated DSG for 2022/23 totalled £605.3m. The 2022/23 MTFs continued to set the overall Schools Budget as a net nil budget at local authority level. However, there was a funding gap of £9.1m on the High Needs Block which would be carried forward as an overspend against the grant.
- xiii) In relation to the Schools Block, the DfE had further stated its intention to move to a 'hard' National Funding Formula (NFF), whereby budget allocations for all schools was calculated by the DfE. For 2022/23, funding remained a 'soft' school funding formula whilst the outcome of consultation was awaited.

School Funding Formula

- xiv) Despite an overall increase in the minimum amount of funding per pupil, a number of Leicestershire schools remained on the funding floor and could experience a real term decrease in income. Schools with a decrease in pupil numbers would see an overall decrease in budget allocation. It was possible for local authorities to transfer

up to 0.5% of the Schools Block DSG to High Needs following consultation with schools and with the approval of the Schools Forum. Consultation had been carried out with schools on two options for a transfer, with the majority disagreeing. A request to the Secretary of State for approval of the transfer had also not been approved.

High Needs

- xv) The High Needs DSG was £94.7m, which was an increase of 14%. The forecast position was highlighted although the financial plan would be subject to change following the findings of diagnostic work currently being completed by Newton Europe. These findings would be reported to the Committee.
- xvi) The provisional Early Years Block settlement was £36.1m; the final allocation would not be confirmed until June 2023. Although there had been an increase in the hourly rate, Leicestershire remained on the funding floor and received the lowest rate of funding.

Capital Programme

- xvii) The proposed Children and Family Services capital programme totalled £94.1m, the majority (£89.1m) for which external funding was expected. The programme continued to focus on the delivery of additional school places and additional places to support the High Needs Development Plan.
- xviii) A capital investment budget envelope of £2.5m had previously been included in the MTFS to develop and assessment hub and multi-functional properties to create in-house capacity to provide placements at a lower cost. This was progressing well and the next phase in the Residential Design Brief was to source a further four properties to create additional residential capacity up to a total of £1.9m.

RESOLVED:

- a) That the report and information now provided be noted;
- b) That the comments now made be forwarded to the Scrutiny Commission for consideration at its meeting on 31 January 2022.

51. Development of Family Hubs in Leicestershire.

The Committee received a presentation of the Director of Children and Family Services on the Development of Family Hubs. A copy of the presentation marked 'Agenda Item 9' is filed with these minutes.

Arising from the discussion, the following points were made:

- i) In response to a query around the difference between Family Hubs and existing Wellbeing Centres, it was noted that Family Hubs would offer universal access to services for all families across Leicestershire who had children aged between 0-19 (or 25 where the child had SEND) through single point of access. The service would be delivered through a mixture of physical and virtual spaces to support and signpost families, some of whom might have mental or physical health needs,

towards the appropriate service. Existing Wellbeing Centres offered services to targeted families where a child with vulnerability had been identified.

- ii) Data sharing and cross working between services and agencies would be vital in delivering the best possible services to families and to support early identification of vulnerability, targeting of resources, and more seamless support for families.
- iii) Initial and continuous engagement with families and communities would be central in the development and delivery of the service. Resource had been made available from the Build Back Better Fund to begin the engagement work during the early stages of developing the Family Hubs.

The Lead Member for Children and Families agreed that the Family Hubs would be important in helping all families and preventing them from requiring statutory services. A report was due to be presented to the Cabinet on 11 February 2022 seeking approval to develop a Family Hubs model in Leicestershire and to undertake engagement with communities and families on the proposed model.

RESOLVED:

That the presentation be noted.

52. Inclusion in Leicestershire Schools.

The Committee considered a report of the Director of Children and Family Services which provided an overview of the functions of the Inclusion Service and of the new strategic duty to promote the education of all children known to a social worker. A copy of the report marked 'Agenda Item 10' is filed with these minutes.

Arising from the discussion, the following points were made:

- i. The Inclusion Service would discuss with families, at the earliest opportunity, any decision to electively home educate to ensure that the best decision was being made for the child, and that clear messaging had taken place in terms of roles and responsibilities for the child's education. Once the decision had been taken, the duties of the service would be limited. However, checks would be conducted to ensure the correct processes were in place. Any safeguarding concerns or other issues raised by other agencies or within the community would be investigated by the service. It was noted that there was increased evidence that home education could be the last resort where relations had broken down with schools; this could include issues around unmet SEND needs.
- ii. The Inclusion Service would support children either outside of, or alongside, an Education, Health and Care Plan (EHCP) and work would be undertaken to ensure that children's needs with SEND were met at the best possible level.
- iii. In response to a query around the number of children on roll in Leicestershire Schools who did not attend their catchment school, it was stated that the authority would try to ensure that children of primary age could access their closest school or would be supported to access the next closest school. However, it was not uncommon for children to attend a school out of their catchment area due to parental choice.

- iv. In response to a query around the impact of COVID-19, it was noted that the pandemic had had a direct impact on the delivery of SEND provision as well as on children's wellbeing and their ability to engage with schools. The available data was currently somewhat anecdotal as the pandemic was still ongoing and it was agreed that it would be useful to receive a further report in a year to provide an update on the number of children who were being electively home educated and the impact of Covid-19.
- v. The Lead Member for Children and Families reiterated that hidden children were the main concern for the department, and there was a reliance on partners and communities to report any children where it was felt they might be missing education. A campaign around this issue would be undertaken again.

RESOLVED:

- a) That the report be noted;
- b) That a report to update on progress would be provided to a future committee.

53. Unaccompanied Asylum Seeking Children.

The Committee considered a report of the Director of Children and Family Services which provided an overview of Leicestershire County Council's duties and responsibilities to Unaccompanied Asylum Seeking Children (UASC) and the context in which the County Council delivered services to these children and young people. A copy of the report marked 'Agenda Item 11' is filed with these minutes.

In response to a query around the data in paragraph 29 of the report, it was noted that the 5.29 children which Leicestershire could expect to accommodate on average per year was made up of spontaneous arrivals, arrivals through the National Transfer Scheme and via dispersal hotels. These were used by the Home Office to place UASC who it was felt were over the age of 18, but upon further checking it became apparent that they were under 18.

RESOLVED:

That the report be noted.

54. Date of next meeting.

RESOLVED:

It was noted that the next meeting of the Commission would be held on 8 March 2022 at 2.00pm.

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