



HEALTH AND WELLBEING BOARD 26th MAY 2022
REPORT OF THE DIRECTOR OF PUBLIC HEALTH
LEICESTERSHIRE JOINT HEALTH AND WELLBEING STRATEGY
2022 – 2032 PROGRESS UPDATE

Purpose of report

1. The purpose of this report is to provide the Health and Wellbeing Board (HWB) with an update on the progress made in the initial stages of delivery of the Leicestershire Joint Health and Wellbeing Strategy (JHWS) 2022-2032, including the establishment of new Governance arrangements, previously approved by the Board, to support its delivery.
2. The JHWS is a 'Do' area of work, identified as a key priority across the Health and Wellbeing Board, partners and sub-groups.

Recommendation

3. It is recommended that the progress made in delivering on the JHWS be noted.

Policy Framework and Previous Decision

4. At its meeting on the 8 July 2021, the HWB approved the development of the JHWS. The 10-year draft Strategy was subsequently presented to the Board at the 24 November 2021 for consultation and the final JHWS was approved by the Board on the 24 February 2022.
5. A revised governance structure which included changes to the Board's sub groups and its Communication and Engagement approach, was also approved by the Board in February 2022.

Governance

6. The Joint Health and Wellbeing Strategy is based on a life course approach, framed using the LLR ICS life course transformational priorities.
7. The Best Start for Life element of the approach will be captured through the work of the Children and Family Partnership Board and the Living and

Supported Well and Dying well elements are picked up through a refreshed approach from the Integration Executive, both of which are subgroups of the Health and Wellbeing Board. The Staying Healthy, Safe and Well elements required a link into the Board's governance structure that was broader than the previous Unified Prevention Board sub-group, to be able to offer a strategic approach to prevention and to increase the scope to cover areas such as wider determinants of health. The Staying Healthy Partnership Board was therefore established. The governance structure is detailed at Appendix A.

JHWS Delivery

8. The JHWS contains a set of priorities and commitments under each life stage. A high-level Action plan was also shared with the HWB at the same time as the Strategy was approved, which provides an outline of some of the actions required but is not exhaustive and will need to evolve as the Strategy develops.

9. The life stages and priorities set out in the JHWS are as follows:

Best start for life

- First 1001 Critical Days
- School Readiness
- Preparing for Life

Staying healthy, safe and well

- Building Strong Foundations
- Enabling healthy choices and environments

Living and supported well

- Upscaling prevention and self-care
- Effective management of frailty and complex care

Dying well

- Understanding the need
- Effective transitions
- Normalising end of life planning

Cross cutting themes

- Improved mental health
- Reducing health inequalities
- Covid -19 recovery

Best Start for Life - Children and Families Partnership Board (C&FP)

10. The C&FP is an established Sub-Group of the HWB, with senior leaders from key agencies across Leicestershire championing effective partnership working

to deliver outcomes that make a real difference to children, young people and their families.

11. The C&FP oversees a Partnership Plan addressing the priorities relating to children and young people from the JHWS. The current plan 2021 - 2023 was recently refreshed prior to the JHWS being approved, and work is now underway to align the current Delivery Plan with the JHWS Best Start for Life Delivery Plan. The intention is that this will be further discussed at a development session for C&FP members to ensure all agencies current actions are captured in the Delivery Plan, that actions adequately address the 'measures of success' set out in the strategy and that gaps are identified (with plans to address).

Staying Healthy, Safe and Well - Staying Healthy Partnership Board

12. The Staying Healthy Partnership Board (SHP) was established in February 2022 as a Sub-Group of the HWB and is responsible for the Staying Healthy, Safe and Well elements of the JHWS, offering a strategic approach to the primary prevention agenda. Although this will be a formal Sub-Group at Place, there will be links with the Community Health and Wellbeing Plans at a neighbourhood level that are a requirement of the Integrated Care System. Whilst these plans will be owned by local neighbourhood level partnerships, overall place themes will feed into the Staying Healthy Partnership Board and then into the HWB as required.
13. The SHP meets on a quarterly basis with a number of thematic groups feeding into it including: Chief Housing Officers Group, Communities Group, Strategic Planning Group, District Health Leads and the Leicestershire Mental Health Group. Discussions have started with the thematic group Chairs on the detail of the Delivery Plan, to ensure the objectives set are clear and any gaps highlighted in preparation for a development session in June to focus on priority setting for 2022 into 2023.

Living well and Dying Well - Integration Executive

14. The Integration Executive (IE) provides leadership, direction and assurance, on behalf of the HWB so that the vision for integrated health and care is delivered and has ownership of the Living and Dying Well stages of the JHWS.
15. The work of the IE includes oversight and delivery of the Better Care Fund (BCF) to ensure delivery and outcomes are achieved. Whilst the BCF activity aligns well with Living and Dying Well, a development session is being held in June to ensure Delivery Plans are robust and capture both the BCF and wider JHWS requirements. This will include identifying whether actions fall under the 'Do' 'Sponsor' or 'Watch' approach.

Cross Cutting Themes

16. All Sub-Groups will have a responsibility for reporting on the cross-cutting themes (improved mental health, reducing health inequalities and Covid -19 recovery.) Further work will be completed as part of the subgroup development sessions to consider how specific elements of the cross cutting themes will be represented and delivered through the subgroups.

Performance Reporting

17. To enable the Board to monitor progress against the outcomes, approval was given by the HWB for the development of a Delivery Plan with quarterly progress reports framed by the agreed indicators. The first of these outcome summary reports is attached at Appendix B.
18. The performance summary presents indicators across each life course stage, allowing Board members to gauge development during these initial stages of the JHWS implementation.
19. Revisions will be made in the dashboard to reflect progress against the priorities and evolution of the Strategy over the 10 year period.
20. An iterative approach has been taken to the drafting of the JHWS and initial high level Delivery Plan and this will be maintained throughout the duration of the Strategy so that the Board can ensure it adapts and responds to the changing policy landscape. It is acknowledged the HWB subgroups will support delivery of specific life course areas and will therefore add further detail to the Delivery Plan including timescales, leads and defining objectives.
21. The Strategy and Delivery Plan will be subject to an annual review of progress and a more in depth review every three years. This will enable it to stay relevant and will support the Board in its aim to complement and contribute to the wider health and care system across LLR.

Communication and Engagement

22. At its meeting on the 24 February 2022, the Board approved the development of the Communication and Engagement Strategy to ensure a sustainable programme of active engagement continued through the Board's work. A long-term Strategy has been developed to consider how awareness of the Board can be raised, understanding and visibility increased, progressed reported and continual feedback collated to inform priorities and delivery of the Strategy.
23. The Communications and Engagement Strategy will support the delivery of the JHWS along with the Health and Wellbeing Board's objectives, to regularly communicate with residents and communities and ensure that the JHWS is reflective of their experiences.

24. The County Council's Communication Department is working with Communication leads from across the partnership including the developing ICS Communications and Engagement Strategy to agree a template to report on quarterly and an interim report is attached at Appendix C, to highlight the broad scope of engagement activity across the partnership. The email address HWB@leics.gov.uk has been created to begin communicating with residents, communities and partners and a new look website is also being progressed, with a professionals area and survey section.
25. A new visual identity for the HWB which will be rolled out across documentation and social media and the chosen design (following feedback from members of the Board) will also be incorporated into the Strategy which will be showcased at a future Board meeting. An Easy Read version of the Strategy is attached at Appendix D.

Resource Implications

26. Delivery of the JHWS and the establishment of the Staying Healthy Partnership is being undertaken using existing budgets and resources. To support the evolution of the Health and Wellbeing Board and deliver the communication and engagement plan, an engagement officer is being recruited within the Public Health Department to work with partners across Leicestershire.

Background papers

Report to the Health and Wellbeing Board – 8 July 2021: Joint Health and Wellbeing Strategy Refresh:

<http://politics.leics.gov.uk/documents/s162246/JHWS%20Refresh%20paper%20-%20July%20HWB.pdf>

Report to the Health and Wellbeing Board – 25 November 2021: Draft Leicestershire Joint Health and Wellbeing Strategy 2022 - 2032

<https://politics.leics.gov.uk/documents/s165094/HWB%20Draft%20JHWS%20Report.pdf>

Report to the Health and Wellbeing Board – 24 February 2022: Leicestershire Joint Health and Wellbeing Strategy 2022 - 2032

<https://politics.leics.gov.uk/documents/s166706/HWB%2024th%20February%20JHWS.pdf>

Appendices

- Appendix A – HWB Governance Structure
- Appendix B – JHWS Outcomes Summary Report
- Appendix C – HWB Communication and Engagement Report
- Appendix D – JHWS Easy Read version

Relevant Impact Assessments

Equality and Human Rights Implications

27. The JHWS has a cross cutting theme to reduce health inequalities and is linked into the wider LLR Health inequalities framework. A full Equality and Human Rights Impact Assessment (EHRIA) has been undertaken and the results from this impact assessment have been incorporated into the final version of the Strategy. A review of the EHRIA will be completed on an annual basis to align with the annual review of the Delivery Plan.

Crime and Disorder Implications

28. To ensure crime and disorder implications are considered, links to the Leicestershire Safer Communities Strategy Board and wider Office of the Police and Crime Commissioner have been made through attendance at the JHWS Project Board and working groups established to progress the JHWS. The Staying Healthy, Safe and Well priority will ensure the health considerations of the Communities Safety Strategy Board are linked into the HWB and colleagues are also represented at the Children and Families Partnership Board.

Environmental Implications

29. The JHWS uses the Dahlgren and Whitehead (2006) social model of health to recognise the importance of the wider determinants on health on our health and wellbeing. This includes the importance of the impact of the environment in which we are born, live and grow. To ensure environmental implications are considered, links to the County Council Environment and Transport department and Public Health department have been made through attendance at the JHWS Project Board and working groups. There will also be Environment and Transport attendance at future Staying Healthy Partnership sub-group. Key priorities have been identified such as air quality, access to green space, active transport and having healthy places.

Partnership Working and associated issues

30. Success of the JHWS and delivery of strategy commitments, is dependent on high quality, trusted partnership working and ownership. Through developing an alliance approach, it is hoped that further progress can be made across multiagency boundaries to improve the health and wellbeing of the Leicestershire population. The aim is for a JHWS that is developed and owned across the partnership.

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