

APPENDIX

Corporate Asset Management Action Plan 2026–27			
Section	Programme / service area	2026–27 action plan priorities	Strategic outcome / purpose
Capital programme project delivery	Children and Family	Monitor school capacity and extend or build new schools where required, including Hallam Fields Primary School expansion, Longfield Spencer Academy expansion and South Leicestershire SEND School. Continue programmes for capital maintenance, devolved formula capital, access and security, children's residential homes and section 106-funded school infrastructure, including New Lubbesthorpe Primary School expansion and Garendon Primary School.	Improved Opportunities; Strong Economy, Transport and Infrastructure
	Adults and Cultural Services	Support the SCIP programme through extra care schemes.	Safe and Well
	Growth, Environment and Transport	Support major and minor schemes including Zouch Bridge, Melton Depot replacement and general depot improvements. Support Recycling and Household Waste Site improvements, including general improvements and section 106-funded schemes.	Strong Economy, Transport and Infrastructure; Green and Clean
	Corporate Resources – Property Services	Deliver property-related programmes including boiler replacement, County Hall installation of UPS to CWCs, Bosworth Battlefield car park and energy initiatives.	Supports the effective management and improvement of the corporate estate
	Investing in Leicestershire Programme	Progress Airfield Business Park Phase 3 and 4, M69 Junction 2 strategic development area, Lutterworth Leaders Farm drive-through restaurants, East of Lutterworth SDA planning and preparatory work, County Farms Estate general improvements, Industrial Properties Estate general improvements and asset acquisitions/new investments.	Strong Economy, Transport and Infrastructure; Green and Clean
Reviews and development of future property strategies	Corporate	Prepare the Annual Performance and Strategy Update Report, review the Action Plan to align with the MTFS and obtain Cabinet approval to any proposed modifications. Undertake an asset challenge of owned and leased property assets in preparation for Local Government Reorganisation, identifying assets for retention, improvement or potential surplus. Progress the Better Leicestershire "Optimising Our Estate" opportunity through detailed review, prioritisation and delivery planning, including analysis of asset utilisation, operating costs, income generation, locality requirements and opportunities for consolidation, co-location, investment, re-use or disposal.	All strategic outcomes
	Children and Family Services	Support forward planning of future school place delivery through work with partners and engagement with the Local Plan process. Review premises supporting Secondary Education Inclusion Partnerships, update the SEND future delivery strategy in light of policy changes, and review the children's residential portfolio to support more complex needs and reduce reliance on private provision.	Improved Opportunities

Reviews and development of future property strategies (continued)	Adults and Cultural Services	Develop a delivery strategy for countywide extra care provision in light of Better Leicestershire Efficiency Review recommendations, identifying the future property needs of the service.	Safe and Well
	Corporate Resources	Undertake the annual IiLP Investment Strategy review so that portfolio management and investment decisions reflect current market conditions and wider Council objectives. Undertake a rural estate asset management review to retain good-performing assets and land with future development potential, and identify underperforming assets for improvement or disposal. Continue the review of the K2 property asset management system to improve reporting functions required for a smooth transition of assets at Local Government Reorganisation.	All strategic outcomes; Strategic Change Portfolio
	Growth, Environment and Transport	Provide property advice for future major schemes, support the Fleet Transition Feasibility Study to maximise carbon reduction and value for money, and support development of a Biodiversity Net Gain delivery strategy, including identifying opportunities across the asset base.	Strong Economy, Transport and Infrastructure; Clean and Green
Ongoing annual property management programme	Acquisitions, disposals and future development sites	Prepare and deliver annual acquisitions and disposals programmes to support effective service delivery and the Council's capital programme. Identify potential future development sites through asset challenge and annual IiLP portfolio review and promote them through the planning system to secure best value from future disposals or development.	Supports financial resilience, service delivery and best value
	Valuations, maintenance, condition and compliance	Undertake asset and insurance valuations to meet statutory requirements. Prepare and implement a comprehensive Central Maintenance Fund repairs and maintenance programme, maximising planned maintenance while allowing for reactive and emergency maintenance where required. Re-survey a proportion of the portfolio each year to meet statutory compliance and inform future maintenance programmes.	Maintains compliance, safety, asset condition and value
	Portfolio management and traded services	Manage the Council's overall property portfolio, including facilities management, maintenance and repair, re-lettings, lease renewals, rent reviews, compensation claims, dilapidations and day-to-day property enquiries. Provide support for Freedom of Information requests and undertake ongoing performance review of property-related traded services.	Supports effective management of the estate and service delivery
	Energy, data and property systems	Maintain accurate energy data, including account and meter information, FIT and RHI submissions, MEES reviews and DEC/EPC requirements. Maintain accurate property and financial information and reporting systems to support portfolio management and performance assessment.	Green and Clean; supports evidence-based asset management